

ANNUAL BUDGET OF Hessequa Municipality



2020/21 TO 2022/23 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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Abbreviations and Acronyms

AMR	Automated Meter Reading	LTFP	Long Term Financial Plan
ASGISA	Accelerated and Shared Growth Initiative	MBRR	Municipal Budget and Reporting Regulations
BCX	Business Connexion	MEC	Member of the Executive Committee
BPC	Budget Planning Committee	MFMA	Municipal Financial Management Act
CBD	Central Business District	MFPFA	Municipal Fiscal Powers and Functions Act
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
Cllr	Councillor	MMC	Member of Mayoral Committee
CM	City Manager	MPRA	Municipal Properties Rates Act
COGTA	Cooperative Governance and Traditional Affairs	MSA	Municipal Systems Act
CPI	Consumer Price Index	mSCOA	Municipal Standard Chartered of Account
CRR	Capital Replacement Reserve	MTEF	Medium-term Expenditure Framework
DBSA	Development Bank of South Africa	MTREF	Medium-term Revenue and Expenditure Framework
DoRA	Division of Revenue Act		
DPLG	Department Provincial of Local Government	NERSA	National Electricity Regulator South Africa
DWA	Department of Water Affairs	NGO	Non-Governmental organisations
EE	Employment Equity	NKPIs	National Key Performance Indicators
EEDSM	Energy Efficiency Demand Side Management	NT	National Treasury
EM	Executive Mayor	NRW	Non-Revenue Water
EPWP	Expanded Public Works Programme	OHS	Occupational Health and Safety
FBS	Free basic services	OP	Operational Plan
FFC	Finance and Fiscal Commission	PBO	Public Benefit Organisations
GAMAP	Generally Accepted Municipal Accounting Practice	PDF	Portable Document Format
		PDO's	Pre-Determined Objectives
GDP	Gross domestic product	PFA	Pension Fund Adjudicator
GDS	Gauteng Growth and Development Strategy	PHC	Provincial Health Care
GFS	Government Financial Statistics	PMS	Performance Management System
GRAP	Generally Recognised Accounting Practice	PPE	Property Plant and Equipment
HR	Human Resources	PPP	Public Private Partnership
HSRC	Human Science Research Council	PSP	Public Service Purposes
IDP	Integrated Development Strategy	PTIS	Public Transport Infrastructure System
IGR	Inter-Governmental Relations	RG	Restructuring Grant
IT	Information Technology	RSC	Regional Services Council
kℓ	kilolitre	SALGA	South African Local Government Association
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SCM	Supply Chain Management
KPI	Key Performance Indicator	SDBIP	Service Delivery Budget Implementation Plan
kWh	kilowatt per hour	SMME	Small Micro and Medium Enterprises
ℓ	litre	T.O.U	Time of use
LED	Local Economic Development	VAT	Value Added Tax
LGMTEC	Local Government Technical Evaluation Committee	WCWDM	Water Conservation and Waste Demand Management

PART 1. ANNUAL BUDGET

1.1 MAYORS SPEECH

BUDGET SPEECH BY THE MAYOR FOR THE MTREF PERIOD 2020/21

Mr Speaker
The Deputy Mayor
The Executive Mayoral Committee
Councillors
Municipal Manager and Directors
Members of the public



Once again it is my special privilege to present the budget of Hessequa Municipality to you. But in order to do this I must first give all the honour and acknowledgment to our Heavenly Father. This budget has been coming along since 2017. To bring the budget to this point in time has taken a lot of patience, charged emotions and sweat.

The budget also acknowledges our own vision, mission, policies and financial plan.

The entire country finds itself in a very poor economic situation with approximately 12 million people that are unemployed. According to economists, this situation will not improve since the growth rate is expected to be only 0.8% this year. While the unemployment figure of the Western Cape currently stands at 17.7%, Hessequa has the lowest unemployment figure of 7% .

But this is not where it must stop. Every effort should be made to alleviate poverty. The Expanded Public Works Programme in fact helps us in this attempt by establishing 210 temporary job opportunities costing R1 508 000. I must also give the staff credit for excellent attempts that they have made.

Mr Speaker, you are aware of the fact that this municipality is one of the few that is not staring bankruptcy in the face. It is therefore imperative that the municipality must make the best of its revenue and expenditure trends. This is one of the reasons why the municipality's position improves year-on-year.

The result of corruption and mismanagement has South Africa on its knees, and this spills over to every individual in the country and more so to our own communities. The poorest of the poor are affected the most. This budget touches the lives of Hessequa's poor inhabitants positively.

To be more sustainable, the municipality must increase its revenue base. Industries must be lured to come and invest in this beautiful area. Provision has been made in our policies to help achieve this. Because growth has been established in Still Bay, it is important for us to lure developers.

Expenditure always remains a challenge. It is extremely difficult to address all the needs. Requests for funding always exceeds the availability of funds. Therefore difficult decisions have to be made to arrive at expected and realistic outcomes.

The budget and IDP for 2020/2021 was compiled bearing the poor economic conditions in mind.

Having regard to the heavy burden that the rate payers carry in this negative economic climate, Council has once again succeeded in keeping increases as low as possible whilst maintaining acceptable service delivery standards.

Mr Speaker, it is with pride that I can present you with a budget that;

- is based on good affordable services
- maintains and improves our valuable infrastructure
- is one of good governance, transparency and accountability
- helps the poor communities

Revenue from services and property rates forms an integral part of the revenue basket of Hessequa Municipality. From total revenue of more than R561 million, Hessequa generates 83% of this.

INDIGENT HELP

Notwithstanding the fact that Council's tariffs increase with 6% on average (refuse 15%), the status quo for its indigent households can be maintained. With the help of National government, indigent help has been addressed as follows:

- Category A R3 760 per household
- Category B R3 761 to R4 000 per household

Category A households will receive 6 kilolitres of water and 50kwh of electricity for free with a 100% discount on basic fees.

Category B households will receive 6 kilolitres of water and 50kwh of electricity for free with a 50% discount on basic fees.

Property rates are not raised on the first R50 000 of the valuations of residential properties (As per legislation R15 000)

For paying their services faithfully over the years, the municipality also acknowledges its pensioner senior citizens. The following will be applicable in 2020/2021 to all pensioner senior citizens:

- For an income of less than R8 000 per month and an age of older than 60, a senior citizen will be able to get up to a 50% discount on his/her property rates

SOCIAL DEVELOPMENT

It is with sorrow that we have become aware that our youth is starting to experiment with drugs. Part of our vision is that we care. It is because of caring that the municipality has programmes and facilities in place to keep the youth busy and active. These include:

- Improved sport grounds
- Sport activities
- Chess
- Competitions
- Thusong Centre
- Playgrounds
- Internet café
- E-centre

HUMAN RESOURCES

The current collective agreement dictates that salary increases will be 6.06% this year. With a staff complement of 546, the salary account is 36.6% of the total expenditure budget (including remuneration to Councillors)

To keep expenditure as low as possible, no new posts will be established or filled

HUMAN SETTLEMENTS

In terms of schedule 4 of the constitution of South Africa, housing is a function of Provincial and National government. The National Housing Act prescribes that municipalities must fulfil this function with funds from national government. Bulk and basic infrastructure for approximately 585 properties in Melkhoutfontein at a cost of about R15 million must be implemented in the coming year. The total project will cost about R80 million and will be spread over 3 financial years. A consolidation housing program costing R12 640 million is envisaged for Slangrivier. The building of these housing will restore the pride and dignity of the inhabitants.

OPERATING BUDGET

The municipality has budgeted for revenue of approximately R561 million. This revenue is recalculated annually according to available statistics and actual revenue collected. Grant allocations are budgeted for according to the Provincial and National gazettes. Revenue generated is critical, and the Chief Financial Officer focuses on collecting debt to finance the operating budget.

The budget reflects a deficit of R16 million which is mostly represented by non-cash items. This should not worsen the municipality's financial position over the short term but, in the long term, it will have a negative impact.

The tariff adjustments are:

- | | |
|------------------|-----------------|
| ➤ Property rates | 6% |
| ➤ Water | 6% |
| ➤ Sanitation | 6% |
| ➤ Refuse | 15% |
| ➤ Electricity | 5.76% (average) |

NERSA has granted Eskom a 6.9% increase, which is currently being contested in court by Eskom. The electricity tariffs can still change before the final budget is approved.

CAPITAL BUDGET

The capital budget flows directly from the IDP and contains information that was obtained from an extensive public participation process.

The capital budget for 2020/2021 is approximately R95 million, and is funded as follows:

- Own funds 15%
- Loans 63%
- Grants and donations 22%

The following is an extract from the capital budget with rounded figures:

- Development of sport grounds R9 million
- Upgrading of electricity R27 million
- Upgrading of streets R11 million
- Upgrading of sewerage works R17 million
- Improvement of water networks R15 million
- Purchase of 7 vehicles R4 million
- Improvement to buildings R3 million

IN CONCLUSION

Mr Speaker, allow me to thank those who made a contribution towards the tremendous task of compiling the budget.

A special word of thanks to the Chief Financial Officer for her and her personnel's expertise and diligence in compiling the budget which ensures a high standard of service delivery and affordability.

I thank the Municipal Manager, Councillors, staff and members of the public for their inputs.

We must protect our clean audit status.

The hard work has arrived to implement the budget for Hessequa and all its inhabitants in the spirit of freedom, equality and opportunities for all with a vision of caring and service.

I thank you Speaker

Nelson Mandela quotes

1. *LIVE LIFE AS THOUGH NOBODY IS WATCHING, AND EXPRESS YOURSELF AS THOUGH EVERYONE IS LISTENING.*
2. *ONE OF THE MOST DIFFICULT THINGS IS NOT TO CHANGE SOCIETY-BUT TO CHANGE YOURSELF*
3. *IT ALWAYS SEEMS IMPOSSIBLE UNTIL ITS DONE*
4. *DO NOT JUDGE ME BY MY SUCCESSES, JUDGE ME BY HOW MANY TIMES I FELL DOWN AND GOT BACK UP AGAIN*

1.2 COUNCIL RESOLUTIONS

The MFMA stipulates that the Mayor must table the Annual Budget at a council meeting at least 30 days before the start of the budget year, and the Mayor must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.

RESOLVED

1. That Council approves the Annual Budget of the municipality for the financial year 2020/21 and indicative for the two projected outer years, 2021/22 and 2022/23, and the multi-year and single year capital appropriations as set out in the following schedules, after consideration of all public comments:
 - 1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) reflected in Table A2.
 - 1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as reflected in Table A3.
 - 1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as reflected in Table A4.
 - 1.4 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source as reflected in table A5
2. That Council approves the property rates tariffs reflected in the 2020/21 tariff list (Annexure A) and any other municipal tax reflected in the 2020/21 tariff list that will be imposed for the budget year 2020/21.
3. That Council approves the tariffs and charges, subsidies and discounts as reflected in the tariff list (Annexure A) for the budget year 2020/21.
4. That Council approves the budget related policies reflected in Annexure B for the budget year 2020/21.
5. That the electricity tariffs be approved subject to NERSA's approval.
6. That the 2019/20 MTREF capital budget be financed as reflected in table A5
7. That the MTREF and National Treasury budget schedules attached as Annexure G, be approved
8. That the capital procurement plan as per Annexure E, be approved.
9. That the Property Rates Reconciliation as per Annexure F, be approved



1.3 EXECUTIVE SUMMARY

The national interest is captured in governance goals that benefit the nation. The National Development Plan sets out a long-term vision for the country's development, including for economic development, environmental sustainability and building a capable and developmental state. It also sets goals for provincial and local government functions. National Government set out the following seven priorities:

- Economic transformation and job creation
- Education, skills and health
- Consolidating the social wage through reliable and quality basic services
- Spatial integration, human settlements and local government
- Social cohesion and safe communities
- Building a capable, ethical and development state
- A better Africa and world

National Treasury requires municipalities to continue to explore appropriate ways of structuring the tariffs for utility services, to encourage more efficient use of these services, and to generate resources required for maintenance, renewal and expansion of infrastructure. They also encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect appropriate balance between the interest of poor households, other customers and ensuring the financial sustainability of the municipality.

Economic growth has continued to stagnate and weaknesses in the world economy are likely to amplify our own challenges. The recent technical recession, high unemployment, slow economic growth and weakening of the currency affects the country and a recovery plan must be implemented in order to stimulate the economy.

Local government has a vital role to play in turning around the economy. Fiscal prudence cannot be overemphasised, renewed revenue management, improvement of governance and financial management to support service delivery, funded budgets and implementation of mSCOA must be the responds to the stimulus plan by Government. The economic growth is projected at 1,2% in the 2020/21 financial year.

The local economy still has a very low momentum as a result of the disruption of the world economy, domestic strike activity and moderating household consumption. This had a direct impact in the compilation of the budget. Trends in income growth statistics are still very low, indigent and poor households are growing.

The budget was made possible through consultation with the local community, the relevant government departments and the internal departments of the Municipality to ensure that the priorities are properly aligned and addressed. The Municipality's business and service delivery priorities were again reviewed as part of this year's planning and budget process. Yet again expenditures on non-core and "nice-to-have" items were critically reviewed.

National Treasury's MFMA Circular No's 48, 51, 54, 55, 66, 67, 70, 72, 74, 75, 78, 79, 80, 82, 85, 86, 89, 91, 93, 94, 97, 98 and 99 were used where necessary to guide the compilation of the 2020/21 MTREF.

Municipal Councils must ensure that funded budgets are adopted which means that expenditure must be contained within realistic revenue projections. The Consumer Price Index (CPI) is forecasted to be between 3 to 6% target band and municipalities are required to justify all increases in excess of the target for 2020/21.

The main challenges experienced during the compilation of the 2020/21 MTREF can be summarized as follows

- Difficulties in the international, national and local economy
- Ensure a funded budget - The revenue collection from non-cash items such as depreciation, actuarial provisions, landfill sites etc cannot fully be recovered from tariffs
- Ageing and increasing costs of maintenance of water, roads, sewerage and electricity infrastructure
- Affordability of capital
- Salary increases for staff exceed consumer inflation – 6,5% increase budgeted -The increase in employee related costs is 4.58% as a result of actuarial provisions that have changed.
- Non-cash items such as provision for landfill sites, depreciation, bad debt provision and retirement benefits puts pressure on the expenditure budget and cannot fully be recovered from tariffs

Consolidated Overview of the 2020/21 MTREF

Description	2020/21 Medium Term Revenue & Expenditure			
	Adj. Budget 2019/20	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23
Total Operating Revenue	499 100 726	540 218 372	602 602 647	632 692 822
Total Operating Expenditure	515 063 826	556 346 597	622 117 188	652 300 715
Surplus/(Deficit)	-15 963 100	-16 128 225	-19 514 541	-19 607 893
Capital Transfers & Subsidies	17 725 875	20 908 600	16 734 350	14 290 900
Surplus/(Deficit) after capital transfers & contributions	1 762 775	4 780 375	-2 780 191	-5 316 993
Capital Expenditure	78 815 935	95 294 572	69 578 500	63 496 200

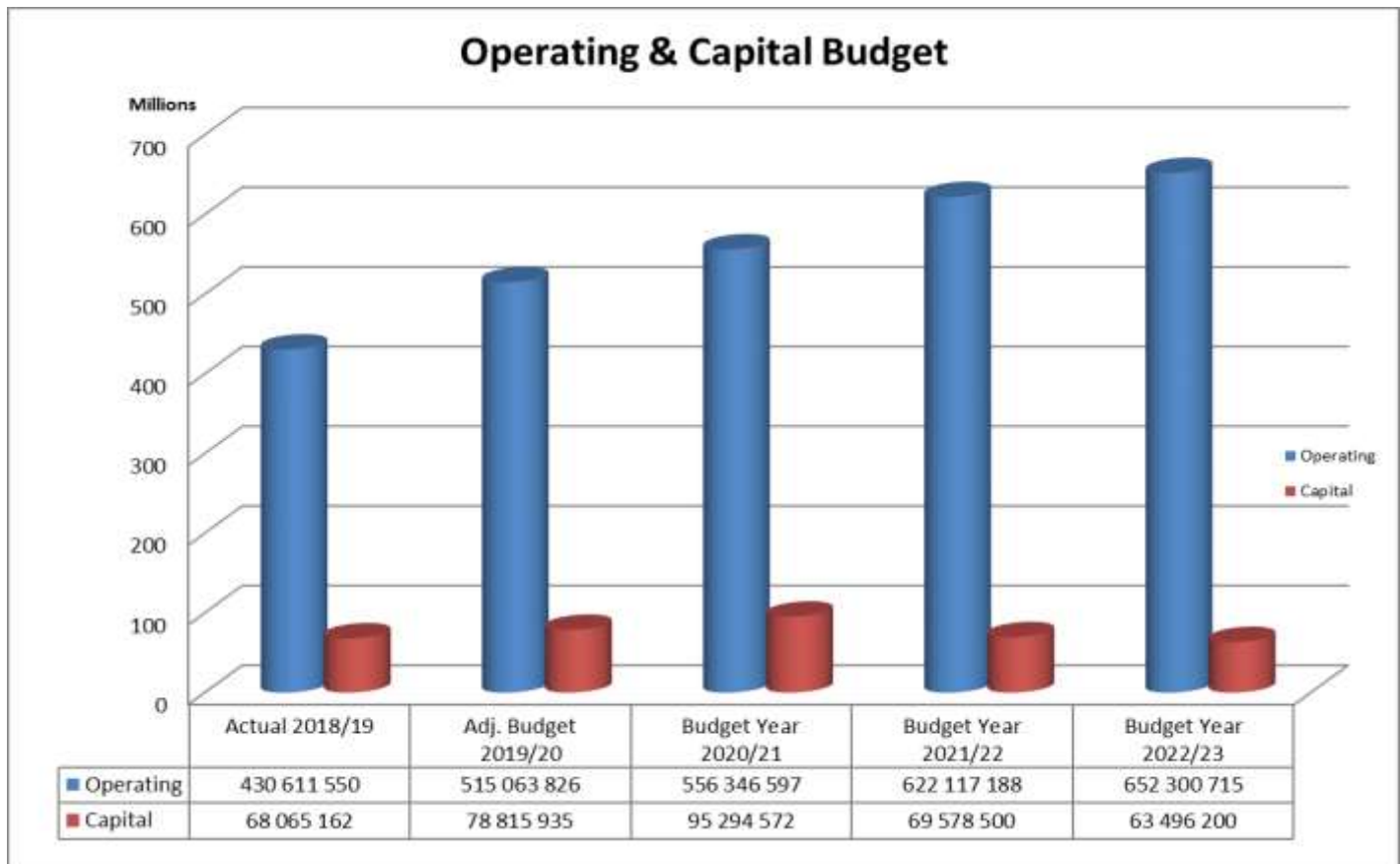
Total operating revenue has increased by 8.24% or R41,118 million for the 2020/21 financial year when compared to the 2019/20 adjustment budget. For the two outer years, operational revenue will increase by 11.55% in 2021/22 and 4.99% in 2022/23.

Total operating expenditure for the 2020/21 financial year shows an 8.02% or R41,283 million increase when compared to the 2019/20 adjustment budget and increases by 11.82% and 4.85% for each of the respective outer years of the MTREF.

The total 2020/21 budget amounts to R651,640 million. It consists of a capital budget of R95,294 million or 14.6% of the total budget and an operating budget of R556,346 million.

The graph below shows the operating expenditure- and capital budget (actual) for the 2018/19 financial year, the revised budget for 2019/20, and proposed budgets for the 2020/21 to 2022/23 financial years:





1.4 OVERVIEW ON MFMA CIRCULARS

1.4.1 MFMA Circular No 98

The purpose of the annual budget circular is to guide municipalities with their compilation of the 2020/21 Medium Term Revenue and Expenditure Framework (MTREF) and strives to support the budget preparation processes of municipalities so that the minimum requirements of the MBRR promulgated in 2009 are achieved.

2. The South African economy and Inflation targets

In South Africa, economic growth has continued to stagnate and weaknesses in the world economy are likely to amplify our own challenges. The discussion paper termed the Economic transformation, inclusive growth, and competitiveness released by the National Treasury has proposed a number of economic reforms that might boost GDP growth over the medium and longer term, and support increased investment and job creation. These measures have been broadly agreed on within government and the next step is to implement the reforms urgently. Nevertheless, the economy has continued to weaken with the economic growth projected to grow at 1.2 per cent in the 2020/21 financial year, while long term estimates have fallen prompting government to review its outer year's estimates.

In addition to low growth, South Africa's biggest economic risk is Eskom. Ongoing problems with the utility's operations continue to disrupt the supply of electricity to households and businesses. Government has allocated significant resources to assist Eskom. With the immediate financial restraints

lifted, the focus must be on operational problems and restructuring Eskom into three separate entities. Doing so will mark the beginning of a transition to a competitive, transparent and financially viable electricity sector.

The following macro-economic forecasts must be considered when preparing the 2020/21 MTREF municipal budgets.

Macroeconomic performance and projections, 2018 - 2022

Fiscal year	2018/19	2019/20	2020/21	2021/22	2022/23
	Actual	Estimate	Forecast	Forecast	Forecast
CPI Inflation	4,7%	4,3%	4,9%	4,8%	4,8%

3. Key focus areas for the 2020/21 budget process

3.1 Division of Revenue outlook

- Local government expected to expand access to free basic service to poor households, while ensuring that those who can afford to pay for services do so
- The 2020/21 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritise projects and to offset the effects of these cuts from their own revenue investments

3.2 Local government conditional grants and additional allocations

- The National Division of Revenue Bill dated 17 February 2020 are reflected in the draft 2020/21 MTREF Budget. – Pg 104
- The Provincial Division of Revenue Bill dated 10 March 2020 are reflected in the draft 2020/21 MTREF Budget. – Pg 104

3.3 Changes to the structure of local government allocations

- Government is working with municipalities to increase their revenue raising potential. The Municipal Fiscal Powers and Functions Amendment Bill, will standardise the regulation of development charges. Development charges are the mechanism by which municipalities recover the capital costs of connecting new developments to infrastructure for water, roads, electricity and other services. The change could increase municipal revenues for capital spending
- The Department of Energy will complete an electrification master plan to guide the future allocation of funds between Eskom, municipal, and non-grid components of the Integrated National Electrification Program.
- The Department of Transport will establish a national database for all road traffic and condition data to inform the prioritisation and monitoring of road maintenance across all roads

3.4 Addressing unfunded budgets in local government

- Municipalities must ensure that their budgets are adequately funded and to table a funded budget
- Municipalities must plan affordable expenditure and collect all the revenue owed to them

3.5 Municipal Standard Chart of Accounts (mSCOA)

3.5.1. Release of Version 6.4 of the Chart

- The chart will be effective from 2020/21 and **must** be used to compile the 2020/21 MTREF

3.5.2. Budgeting, transacting and reporting in an mSCOA environment

3.5.3. Changing of the Core Financial System -

- National Treasury will conduct independent audits on municipal core financial systems in 2020 to determine to what extent these systems comply with functionality requirements and 15 business processes required in terms of mSCOA

- Results will inform new transversal tender for procurement of municipal financial and internal control systems in 2021
- Municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary *mSCOA* functionality requirements

3.5.4. ***Submission of Borrowing Monitoring and Investment Monitoring Data Strings***

- National Treasury will expand requirements applicable to B and C municipalities in 2020 to include business processes and system functionality relating to investment, borrowing or performance management
- Expanded requirements will provide basis for transversal contract for appointment of service providers for an integrated financial management and internal control system for local government, as well as the minimum business and system requirements that will be gazette at a future date
- In the interim municipalities that have not procured investment, borrowing or performance management modules, will have to prepare and submit their quarterly Investment Monitoring and Borrowing Monitoring data strings to the Local Government Portal manually

3.5.5. ***Cash Flow Reconciliation***

- Cash flow information presented on Table A7 of Budget Schedule A and Table B7 of Adjustments Budget Schedule B did not reconcile to corresponding data strings for the past 2 financial years. National Treasury has now corrected these linkages in the segment item: asset and liabilities
- Number of municipalities do not use the movement accounts correctly in the *mSCOA* chart.. Guidance on the use of movement accounts is provided in **Annexure A**

Comment on schedule A7 and the cash flow was requested from BCX, and the following was received from them on 19 March 2020:

As per your request as to when the development of schedule A7 and the cash flow will be completed, we report as follows:

There is a team that will now test the integration on two sites. If the tests succeed and the technical link document is received from NT, the population development for the data strings and TRU will continue, but this will take another four to six weeks and is only an estimation

4. The revenue budget

Municipalities must focus on collecting revenues owed to them, and eliminate wasteful and non-core spending and budgets will be scrutinized to ensure that municipalities adequately provide to service their debt obligations. Municipalities must ensure that expenditure is limited to the maximum revenue collected and not spend on money that they do not have.

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between affordability to poorer households and other customers while ensuring the financial sustainability of the municipality.

Municipalities are required to ***justify all increases in excess of the projected inflation target for 2020/21*** in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups.

4.1 Maximizing the revenue generation of the municipal revenue base

- Municipalities fund their 2020/21 MTREF budgets from realistically anticipated revenues to be collected.
- Essential that municipalities pay attention to reconciling valuation roll data to that of billing system to ensure that revenue anticipated from property rates are accurate. A further test would be to reconcile this with the deeds office registry

4.2 Setting cost reflective tariffs

- The starting point for sound tariff setting is a credible budget.
- A credible budget is one that ensures funding of all approved items and is anchored in sound, timely and reliable information on expenditure and service delivery.
- Credible budgets are critical for local government to fulfil its mandate to sustainably provide services. **If the budget is not credible then tariffs will not result in financial sustainability even if they are set using a sound methodology.**
- A tool and guide has been developed by National Treasury for this purpose and caters for all categories of municipalities. The Costing Guide is available on National Treasury website.

4.3 Bulk Electricity tariffs

- Electricity bulk price increases for 2020/21 are uncertain at this stage
- National Treasury's advice to municipalities is to prepare scenarios for electricity bulk price increases in 2020/21 of between about 7 per cent and 15 per cent

4.4 Levying of surcharges

- Municipal surcharges are defined as: "a charge in excess of the municipal base tariff that a municipality may impose on fees for a municipal service provided by or on behalf of a municipality, in terms of section 229(1)(a) of the Constitution"
- The tariff policy of the Municipality must reflect at least the following principles: **"provision may be made in appropriate circumstances for a surcharge on the tariff for a service;"**
- *Furthermore, Section 9 of the MFPPFA requires a municipality to comply with processes in section 75A (2), (3) and (4) of the Systems Act in levying a surcharge*
- The Minister of Finance determines the norms and standards that municipalities must comply with in the exercise of their powers. The Minister of Finance has not yet prescribed the norms and standards.
- The absence of norms and standards does not prevent municipalities from including surcharges in their tariffs. However, if a municipality decide to levy a surcharge, an approval is done by the municipal council.
- A surcharge is normally treated as part of the tariff. When a municipality determines a base tariff, it can include a surcharge and they collectively becomes the tariff for a municipal service

5. Funding choices and Budgeting issues

5.1 Employee related costs

The *Salary and Wage Collective Agreement as per the South African Local Government Bargaining Council Circular No. 6 of 2018* should be used when budgeting for employee related costs for the 2020/21 MTREF.

5.2 Remuneration of Councillors

Budget in accordance with the gazette on Remuneration of Public Office Bearers.

5.3 Budgeting for water under Inventory

- Bulk water purchases meet the criteria of the definition of inventory as per GRAP 12, paragraph 07
- Water should be treated as inventory and should be budgeted and accounted for accordingly

5.4 Budgeting for debt impairment in *m*SCOA

- Municipalities are incorrectly using the line item for bad debts written-off under the Item Expenditure segment when budgeting for debt impairment. Bad debts written-off is not the same as debt impairment.
- Debt impairment is the provision that the municipality makes for non-payment while bad debt written-off is the irrecoverable debts written off during the financial year as approved by Council per type of service.
- Municipalities are advised to use impairment loss under the Item Gains and Losses segment for debt impairment

6. Conditional Grant Transfers to Municipalities

6.1 Non-compliance of in year monitoring

- Municipalities that have not been complying with the reporting requirements as stipulated. Non-submission of monthly reports translates to non-compliance with the MFMA and DoRA
- National Treasury and Transferring Officer will be implementing stringent measures that do not comply with the prescripts format.
- Encouraged to comply with reporting requirements in order to avoid withholding or stopping of an allocation. Reporting for conditional grants will also be extended in future to include the information from National Transferring Officers in the *m*SCOA

6.2 Stopping and reallocation in terms of the Division of Revenue Act

National Treasury as part of its in-year monitoring on conditional grants has through the Minister of Finance approved requests from the transferring officers to publish a gazette on stopping and reallocations between grants early in the beginning of the year, 2019/20. The gazette addresses shifting of allocations from underperforming local municipalities to their respective district municipalities, correction of errors against allocations made during the main budget and the conversion of allocations between schedules

6.3 Invoice Verification against conditional grant expenditure/ Cost reimbursement

National Treasury has over the past 2 years introduced a system of monitoring all invoices that are paid by municipalities against transferred conditional grants This initiative was necessitated by the extent of unauthorized, irregular and unrecognized expenditure that was recorded by municipalities through the Auditor General's report.

7. Preparation of Municipal Budgets for 2020/21 MTREF

7.1 Schedule A1 version to be used for the 2020/21 MTREF

National Treasury has released Version 6.4 of the Schedule A1 which is aligned to Version 6.4 of the *m*SCOA classification framework and **MUST** be used when compiling the 2020/21 MTREF budget.

- It is imperative that all municipalities prepare the 2020/21 MTREF **budgets in their financial systems and that the Schedule A1 be produced directly from their financial system.**
- Municipalities **must** start early enough to capture their tabled budget (and later the adopted budget) in the budget module provided and **must** ensure that they produce their Schedule A1 directly out of the budget module.
- National Treasury will only accept a Schedule A1 in PDF format and accept a prescribed data string containing the supporting data, populated and uploaded by each municipality from the **2020/21 MTREF**. The publication in the 2020/21 MTREF of non-financial data will be done using the supporting data uploaded from these data strings

7.2 Assistance with the compilation of budgets

Noted

7.3 Verification process and period of 2020/21 MTREF budgets

- The verification period of all municipal budget will therefore be brought forward to the period 31 May to 30 June. National and Provincial treasuries will be required to evaluate all municipal budgets for completeness and for being fully funded. Any adjustment that need to be made must be done before the start of the municipal financial year on 1 July
- Municipalities that have not adhered to the Municipal Budget and Reporting Regulations, ***will be required to go back to the municipal Council and table a complete budget document aligned to the requirements of the Municipal Budget and Reporting Regulations and the Municipal Standard Chart of Accounts Regulations. In addition, where municipalities have adopted an unfunded budget, they will be required to correct the budget to ensure they adopt and implement a funded budget.***
- Municipalities must ensure that audited figures and adjusted budget figures captured on the Schedule A aligns to the annual financial statements and Schedule B respectively

8 Budget process and submissions for the 2020/21 MTREF

8.1 Submitting budget documentation and schedules for 2020/21 MTREF

- Section 22(b)(i) of the MFMA requires that, ***immediately*** after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in electronic formats – **This means the next day after approval of Council**
- Municipalities are no longer expected to submit hard copies of budget related documents to national Treasury from 2020/21 MTREF

8.2 Expected submissions for 2020/21 MTREF

- The budget documentation as set out in the Municipal Budget and Reporting Regulations (MBRR). The budget document must include main Tables (A1 - A10) and supporting tables in the A1 schedule must be submitted in the prescribed mSCOA data string in the format indicated in an attachment as part of this circular
- the draft and final service delivery and budget implementation plan in electronic PDF format
- the draft and final integrated development plan
- the council resolution for the tabled and adopted budgets
- signed Quality Certificate as prescribed in the Municipal Budget and Reporting Regulations for the tabled and adopted budget;
- A budget locking certificate immediately at the start of the new municipal financial year on 1 July
- Budget related documents and schedules must be uploaded by approved registered users using the LG Upload Portal
- Be in PDF format only

8.3 Retirement of the Budget reform returns (Appendix B)

- Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) before we can retire the returns
- Submit the pre-audit and audited data strings in *mSCOA* classification framework as data strings and ensure that figures are aligned to Appendix B returns.
- Pre-audit and audited outcomes will only be submitted in the *mSCOA* data strings prescribed from 2019/20 onwards

8.4 **Publications from the mSCOA classification framework**

- The 2019 MTREF and preliminary Quarter 1 Section 71 results for 2019/20 financial year that has recently been published, have exposed that the credibility of the mSCOA data strings is a concern. At the core of the problem is:
 - The incorrect use of the mSCOA and municipal accounting practices
 - Municipalities are not budgeting, transacting and reporting directly in/from their core financial systems.
 - Municipalities are not locking their adopted budgets and their financial systems at month-end to ensure prudent financial management.
- National Treasury has developed tools to analyse the segment/chart use and trained budget analysts from both National and Provincial treasuries on the use thereof.

Quality improving focus areas for the 2020/21 MTREF:

- Pay specific attention to the funding of the capital budget and expenditure.
- Opening balances, especially for capital projects, will always be DEFAULT projects as it will remain a system activity governed by council decision
- The cash flow data supplied by municipalities is not credible. In this budget circular signals have been given as to the treatments the National Treasury wants all municipalities to follow to get credible figures from the mSCOA data strings.
- It is imperative that vendors assist municipalities to populate SA30 / SC30 when submitting cash flow figures. The detail that is required to ring fence functions and to determine actual cash collections are in the mentioned MBRR supporting worksheets and not in A7 / C7 which is a summarised version. When transferring payments made from sub-system to the general ledger, please ensure that these transfers are done using the prescribed 6 segments at the detailed level prescribed in SA30 / SC30
- Municipalities are not using the FUND, REGION and COSTING segment correctly
- National Treasury is currently developing Municipal Money Phase II. First step is to interactively show all capital projects budgeted for and are reporting on monthly to all citizens. Special attention must be given to the correct location and the proper description of projects as citizens will now be able to drill down and follow what is happening in their own wards

8.5 **Publication of budgets on municipal websites**

In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (containing audited annual financial statements) and other relevant information on the municipality's website.

1.4.2 **MFMA Circular No 99**

The purpose is to provide further guidance to municipalities with the preparation of their 2020/21 Medium Term Revenue and Expenditure Framework (MTREF) budgets and should be read together with the budget circulars that have been issued previously

1. **The South African economy and inflation targets**

The following macro-economic forecasts must be considered when preparing the 2020/21 MTREF municipal budgets

Macroeconomic performance and projections

Fiscal year	2019/20	2020/21	2021/22	2022/23
	Estimate	Forecast	Forecast	Forecast
Real GDP growth	0,3%	0,9%	1,3%	1,6%
CPI Inflation	4,1%	4,5%	4,6%	4,6%

2. Key focus areas for the 2020/21 budget process

2.1. Changes to local government allocations

2.1.1. Unconditional grants

Total direct allocations to local government grow at an annual average rate of 6.6 per cent over the MTEF period

2.1.2. Conditional grants

The 2020 Division of Revenue Bill has technical adjustments which were effected through the shifting of funds between different municipal allocations

2.2. Response to the Finance and Fiscal Commission (FFC)'s recommendations

2.2.1 Supplementary revenue sources for local government

- The Municipal Fiscal Powers and Functions Act already allows municipalities to apply to the Minister of Finance to levy additional taxes such as the tourism levies and fire levies recommended by the FFC
- Applications from municipalities to implement new revenue sources provide a good mechanism for piloting new revenue sources. Application to introduce additional taxes must be sent to the Minister of Finance

2.2.2 Local government infrastructure management and efficiency

The Ministers of Cooperative Governance and Traditional Affairs (CoGTA) and Finance should jointly strengthen the linkage between technical project planning processes and budgeting and foster smooth intergovernmental infrastructure coordination as part of the ongoing local government infrastructure grant reforms. Government is committed to achieve the vision of a differentiated grant system

2.3. Building capability for infrastructure delivery

National Treasury continues to expand tools available for provinces and municipalities to improve spending. Weaknesses in preparing and authorising projects and programmes are one of the main causes of poor performance on infrastructure transfers. National government provides a broad range of capacity-support grants and programmes for local government. These grants and programmes are under review and reforms to improve its effectiveness are likely to be implemented from 2021/22

2.4 Development Charges reforms

National Treasury continues to explore how municipalities can use a broader package of infrastructure financing sources. One of these sources is development charges. National Treasury is therefore amending the Municipal Fiscal Powers and Functions Act, 2007 (Act No. 97 of 1997) to incorporate the regulation of development charges

3. Eskom Bulk Tariff increase

While the court case between NERSA and Eskom is still pending, municipalities should use the tariff increases previously (March 2019) approved by the regulator of 8.1 per cent for 2020/21, 5.2 per cent 2021/22 and 8.9 per cent for 2022/23

4. Budgeting issues

4.1 The wage bill

Municipalities should start taking decisive action to address bloated organisational structures and above inflation wage increases. Wage bill increases are crowding out spending on capital projects for future economic growth and impacts on service delivery

4.2 Pension fund and SARS contributions

According to the latest annual report by the Pension Fund Adjudicator (PFA), it is especially concerned about non-payment of contributions in the municipal sector, thereby putting members' benefits at risk for extended periods of time. The Financial Services Laws General Amendment Act, 2013 (Act No. 45 of 2013) makes the employer's failure to pay contributions to a retirement fund a **criminal offence**.

Section 65(2)(f) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) states that the accounting officer must take all reasonable steps to ensure that the municipality complies with its tax, levy, duty, pension, medical aid, audit fees, and their statutory commitments. Section 171(1) of the MFMA provides that the accounting officer commits financial misconduct if that accounting officer fails to comply with a duty imposed by a provision of the Act on the accounting officer of a municipality. In addition, section 173(1)(a)(i) of the MFMA then provides that an accounting officer is guilty an offence if that accounting officer deliberately or in a grossly negligent way amongst other, contravene or fails to comply with the provision of section 65(2)(f) of the MFMA. We will therefore be monitoring whether municipalities are addressing this failure by accounting officers consistent with the legal framework provided for in the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings and take the necessary action where there is failure on the part of municipalities to address this matter

4.3 Water

Water is recognised as a fundamental human right and there is no doubt about the important role that water plays in human existence, the environment, economic development and sustainability.

Municipalities should take strategic action to ensure effective water management and resilience to drought, including the security of water supply, environmental degradation, and pollution of resources to achieve economic growth, development and socio-economic priorities in an equitable and sustainable manner.

4.4 Attracting economic investment

Maintaining clean cities underpins economic activity and wellbeing

4.5 Borrowing for multi-year capital projects

- In terms of sections 16(3) of the MFMA, money for capital expenditure may be appropriated for a period not exceeding three financial years, provided that a separate appropriation is made for each of those financial years.
- Before approving a capital project, the municipal council must consider:
 - a) the projected cost covering all financial years until the project is operational;
 - b) the future operational costs and revenue on the project, including municipal tax and tariff implications.
- It may also appropriate additional revenues that have become available over and above those anticipated in the annual budget, **but only to revise or accelerate spending programmes already budgeted** for. New capital projects can therefore not be included in the adjustments budget.

- With regard to the shifting of funds between multi-year appropriations, section 31 of the MFMA requires that *when funds for a capital programme are appropriated in terms of section 16(3) for more than one financial year, expenditure for that programme during a financial year may exceed the amount of that year's appropriation for that programme, provided that –*
 - (a) *the increase does not exceed 20 per cent of that year's appropriation for the programme;*
 - (b) *the increase is funded within the following year's appropriation for that programme*
 - (c) *the municipal manager certifies that -*
 - (i) *actual revenue for the financial year is expected to exceed budgeted revenue; and*
 - (ii) **sufficient funds are available for the increase without incurring further borrowing beyond the annual budget limit;**
 - (d) *prior written approval is obtained from the mayor for the increase: and*
 - (e) *the documents referred to in paragraphs (c) and (d) are submitted to the relevant provincial treasury and the Auditor-General.*

4.6 **Refinancing of existing loans**

Section 46(5) of the MFMA allows a municipality to re-financing existing long-term debt, provided that —

- (a) the existing long-term debt was lawfully incurred;
- (b) the re-financing does not extend the term of the debt beyond the useful life of the property, plant or equipment for which the money was originally borrowed;
- (c) the net present value of projected future payments (including principal and interest payments) after re-financing is less than the net present value of projected future payments before re-financing; and
- (d) the discount rate used in projecting net present value referred to in paragraph (c), and any assumptions in connection with the calculations, must be reasonable and in accordance with criteria set out in a framework that may be prescribed.

5. **Conditional Grant Transfers to Municipalities**

5.1 **Criteria for the rollover of conditional grant funds**

- Section 22 of the 2019 Division of Revenue Act (DoRA) requires that any conditional grants which are not spent at the end of the municipal financial year must revert to the National Revenue Fund, unless the receiving officer, provincial treasury and transferring national officer proves to National Treasury that the unspent allocation is committed to identifiable projects.
- When requesting a rollover in terms of section 22(2) of the 2019 DoRA, municipalities must include the necessary information with their submission to National Treasury:
- No rollover requests will be considered for municipalities with vacant or acting Chief Financial Officers and Municipal Managers for a period exceeding 6 months from the date of vacancy.
- **If any of the information is not provided or the application is received by National Treasury (Intergovernmental Relations Division) after 31 August 2020, the application will be declined.**

6. **The Municipal Budget and Reporting Regulations**

- National Treasury, together with Provincial Treasuries, will undertake a compliance check and, where municipalities have not provided complete budget information, the budgets will be returned to the mayor and municipal manager for the necessary
- The mSCOA data strings will be assessed to determine whether the municipalities are compliant.

- Where municipalities have not adhered to the Municipal Budget and Reporting Regulations, ***they will be required to return to the municipal council and table a complete budget document aligned to the requirement of the Municipal Budget and Reporting Regulations.***

7. Municipal Chart of Accounts (mSCOA)

7.1 Release of Version 6.4.1 of the Chart

Version 6.4.1 was released to include the amendments in conditional grants as per the 2020 DoRa. Version 6.4.1 of the chart will be effective from 2020/21 and must be used to compile the 2020/21 MTREF. It is available on the link below:

7.2 Use of funding segment to populate the cash flow tables

- It is critical that municipalities undertake balance sheet and cash flow budgeting to provide accurate cash flow information. The general rule that applies is that the “funding” and “Item” segments must be combined to provide cash flow information on how funds have been spent and on what.
- Municipalities must apply the budgeted assumed collection rate to determine the cash flow budgets.
- Expenditure can only be processed against items with funding in line with the anticipated cash inflow and not billing. Municipalities should therefore identify the relevant source in the funding segment where revenue is received from and identify the funds to be used when payments are made.
- The omission of detail in the mSCOA chart will be addressed through chart amendments in version 6.5 of the chart.

7.3 Capital Projects using Internally Generated Funding

Capital Projects in acquiring Assets using Internally Generated Funding must use: Funding: Capital: Transfer from Operational Revenue. This will ensure that table A5 will be populated correctly.

8. Budget process and submissions for the 2020/21 MTREF

8.1 Submitting budget documentation and schedules for 2020/21 MTREF

Accounting officers are reminded that Section 22(b)(i) of the MFMA requires that, ***immediately*** after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in PDF and electronic formats. However, in cases where Council requires amendments to the tabled budget prior to consultation, municipalities should inform the National Treasury and the relevant provincial treasury ***immediately*** and submit the required budget documents and corresponding mSCOA data strings ***within three working days*** after the Council meeting.

The approved annual budget must still be submitted to both National Treasury and the relevant provincial treasury ***within ten working days*** after the council has approved the annual budget.

8.2 Document uploads to the Local Government Upload Portal

Due to the number of queries received on the document upload process using the Local Government Upload Portal, a full guideline will be issued in due course to explain the process and to outline which documents will be required to upload.

1.4.3 LOCAL GOVERNMENT CIRCULAR C4 OF 2020 **MUNICIPAL IDP AND BUDGET PUBLIC CONSULTATION PROCESS,** **MARCH/ APRIL 2020**

1. PURPOSE

The purpose of this circular is to communicate the proposed processes for the upcoming municipal budget public consultation process and proposed IDP amendments scheduled for March/ April 2020.

2. BACKGROUND

- 2.1 The President of the Republic of South Africa, in a statement on 15 March 2020, announced the declaration of a national state of disaster in response to the Covid-19 global pandemic and decided to take urgent and drastic measures to manage the disease, protect the people of our country and reduce the impact of the virus on our society and on our economy.
- 2.2 One of the measures announced to minimize the risk of the spread of Covid-19, is limiting contact amongst groups of people and encourage social distancing by prohibiting gatherings of more than 100 people.
- 2.3 The Department has been inundated with municipal enquires on how to approach the upcoming consultations on the IDP and Budget (municipality's legal responsibility in terms of Sections 17(3)(d) and 23 of (MFMA) read with the MSA Regulations). The Department has developed a standardised processes as an interim arrangement.

3. LEGISLATIVE REQUIREMENTS

- 3.1 Section 23(1) and (2) of the MFMA,
- 3.2 Section 17(3)(d) of the MFMA
- 3.3 Regulation 3(4)(b) of the Local Government: Municipal Planning and Performance Management Regulations, 2001.

4. PROPOSED MUNICIPAL IDP AND BUDGET PUBLIC CONSULTATION PROCESS

4.1 Proposed process to solicit public comments

4.1.1 The Department proposes that municipalities explore the following options to solicit the views of the community on the budget and any proposed changes to the IDP during the Covid-19 pandemic:

- Social media e.g. Facebook, Twitter, WhatsApp, etc.;
- Ward committee members to ensure distribution of message to their relevant sectors;
- Municipal communication on IDP and budget (through pamphlets, letters etc.) with the municipal bill or as part of the refuse removal cycles;
- Pamphleteering where Community Development Workers can assist with the distribution of the information;
- Notices at public/government buildings/ local shops/ shopping malls/ Thusong Service Centres.

4.2 Proposed process for receiving the comments

4.2.1 In view of not hosting public engagements to receive community feedback on the IDP and budget, the following methods could be utilised:

- Extend the comment period from the minimum prescribed 21 days to any additional period suitable to the municipality;
- Social media feedback mechanisms;

- Use of municipal staff or community development workers to assist with capturing comments for community members not able to read or write - an area can be made available to allow for a socially acceptable distance to capture comments;
- Ward committee members to collate comments from sectors;
- Drop points/ boxes for comments at municipal and government buildings, such as Thusong Service Centres.

The Community feedback period for Hessequa will be extended from 1 to 30 April 2020 and the community will be supported by municipal staff and ward committee Councillors. That the IDP and budget be available at municipal offices for inputs/ comments, and that both will be communicated to the public via the media.

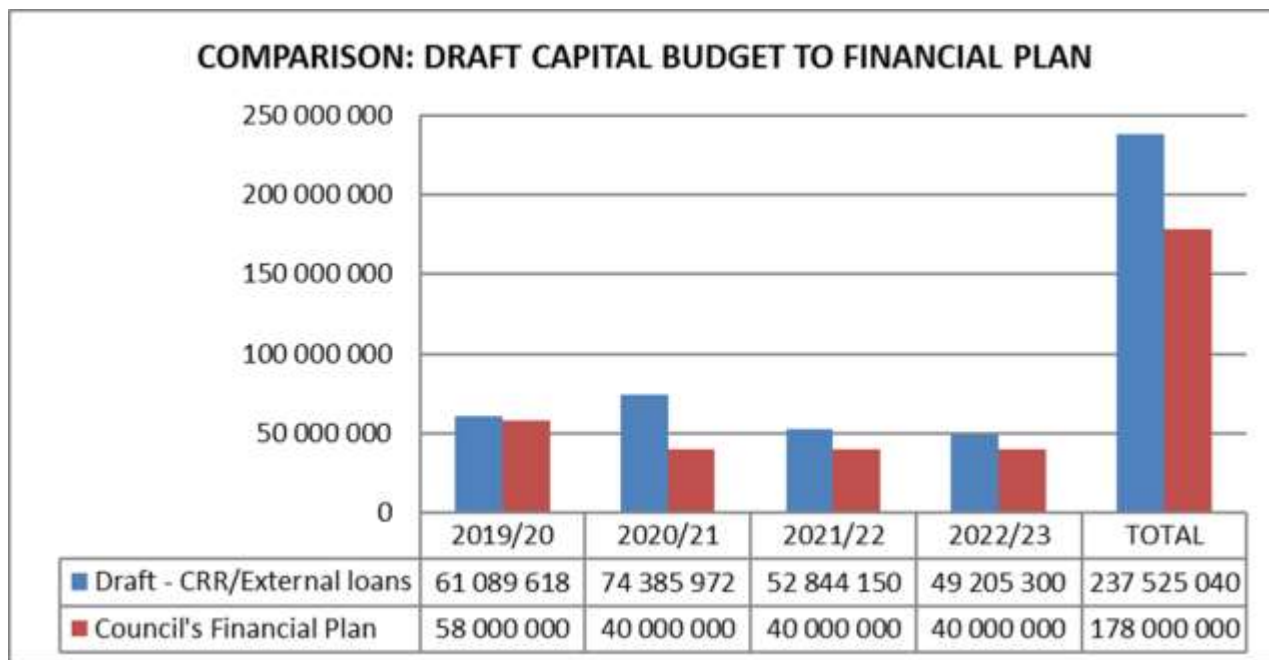
That assistance will be given with the interpretation of the content and written inputs that can be submitted because there will be no outreaches.

1.5 LONG TERM FINANCIAL PLAN

The 2019/20 MTREF budget report indicated that once again tenders would be invited for the compilation of a Long Term Financial Plan. Provision was made for this in the budget. At the end of last year tenders were invited, and the tender was awarded in January 2020, subject to going through a MFMA Section 33 process. The tender was awarded to INCA Portfolio Managers, which must be completed by 31 August 2020. The new Long Term Financial Plan will be used when compiling the 2021/22 MTREF budget.

The current approved financial plan informed the figures in the draft budget for the 2020/21 MTREF period.

The budget for 2020/21 from own funds as tabled is R74 385 972. Included are rollovers of R34 372 118 from the 2019/20 budget. This leaves R40 013 854 from own funds for the 2020/21 budget, which is slightly more than the long-term financial plan.



1.6 FINANCIAL RATIOS & NORMS

The financial ratios are calculated in accordance with MFMA circular 71.

1.6.1 CAPITAL EXPENDITURE TO TOTAL EXPENDITURE

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Total Expenditure	514 187 589	467 657 612	498 676 712	593 879 806	651 641 169	691 695 688	715 796 915
Capital Expenditure	123 137 935	62 299 778	68 065 162	78 815 935	95 294 572	69 578 500	63 496 200
Percentage	24	13	14	13	15	10	9

The norm range is between 10% and 20%.

When assessing the level of investment in assets, a ratio less than 10% reflects lower spending by the municipality in Infrastructure and holds potential risks to service delivery. A ratio of more than 20% reflects higher spending on infrastructure and acceleration in service delivery, but could also hold financial sustainability risks if the infrastructure does not include both economic (revenue generating) and social type infrastructure.

1.6.2 REPAIRS & MAINTENANCE AS A % OF PROPERTY PLANT AND EQUIPMENT

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Total Repairs & Maintenance	63 532 639	69 154 285	70 734 310	85 408 066	86 927 028	92 899 780	98 346 145
PPE, Investment Property & Intangible	824 192 063	846 193 694	903 488 636	954 447 307	1 010 746 511	1 039 493 828	988 552 211
Percentage	8	8	8	9	9	9	10

The norm is 8%.

A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful lives of assets. An increasing expenditure trend may be indicative of high asset-usage levels, which can prematurely require advanced levels of repairs and maintenance or a need for Asset/Replacements. The Hessequa Municipality has dedicated 61.7% of its 2020/21 Capital Expenditure towards renewal and upgrading of existing assets. Ratios of Repairs & Maintenance is much higher because of the implementation of the new SCOA accounts, where employees working in the maintenance teams cost is directly linked to repairs and maintenance.

1.6.3. CURRENT RATIO

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Current Assets	263 820 158	275 577 597	308 126 983	277 834 657	277 783 964	280 314 785	277 334 394
Current Liabilities	105 044 802	97 482 388	97 238 852	81 305 028	85 578 044	91 450 388	85 710 531
	2.51	2.83	3.17	3.42	3.25	3.07	3.24

The Norm range is between 1.5 to 2:1

The higher the current ratio, the more capable the municipality is to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point. The municipality's ratio over the whole MTREF period is sound.

1.6.4. CAPITAL COST (INTEREST PAID AND REDEMPTION) AS A % OF TOTAL OPERATING EXPENDITURE

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Interest and Redemption	26 867 114	28 541 866	32 099 655	31 938 841	31 872 703	35 198 352	37 551 973
Total Operating Expenditure	391 049 654	405 357 834	430 611 550	515 063 871	556 346 597	622 117 188	652 300 715
	7	7	7	6	6	6	6

The norm is 6% to 8%

Operating below the Norm could indicate that the Municipality has the capacity to take on additional financing from borrowing to invest in infrastructure projects or it could relate to cash flow problems where it is unable to access borrowed funds, or the funding decisions of the municipality impacts of these levels. On the other hand, exceeding the norm could pose a risk to the municipality should changes or fluctuations in financing costs arise. The table above is not in line with NT Schedule SA 8, because of interest on landfill sites.

Requirements of the Borrowing, Funds and Reserves Policy (Hessequa Municipality)

- Percentages of Total Annual Repayment (Capital and Interest) to Operating Expenditure to be less than 10%

1.6.5. REMUNERATION (EMPLOYEE RELATED COSTS & COUNCILLORS REMUNERATION) AS % OF TOTAL OPERATING EXPENDITURE

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Employee Related Costs	127 791 236	150 458 498	149 076 807	185 758 025	194 279 150	204 066 059	216 167 305
Councillors Remuneration	6 483 887	7 202 030	7 588 445	8 330 421	9 212 610	9 765 364	10 351 288
Total Operating Expenditure	391 049 654	405 357 834	430 611 550	515 063 871	556 346 597	622 117 188	652 300 715
	33	37	35	36	35	33	33

The norm range is between 25% and 40%. Hessequa Municipality is within the norm

If the ratio exceeds the norm it could indicate inefficiencies, overstaffing or even the incorrect focus due to misdirected expenditure to non-essentials or non-service delivery related expenditure.

1.6.6. CONTRACTED SERVICES % OF TOTAL OPERATING EXPENDITURE

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Contracted Services	38 735 468	32 192 657	26 290 317	40 325 882	48 054 157	84 739 688	84 861 694
Total Operating Expenditure	391 049 654	405 357 834	430 611 550	515 063 871	556 346 597	622 117 188	652 300 715
	10	8	6	8	9	14	13

The norm range is between 2% and 5%

Ratios of Contracted Services is much higher because of the implementation of the new SCOA accounts. Before implementation of SCOA some of the Contracted Services was reflected under general expenses. The Housing grant allocation have a huge impact on this ratio.

1.7 OPERATING REVENUE FRAMEWORK

The operating revenue budget, excluding capital transfers and contributions for 2020/21, amounts to R540,218 million. This is a 8.24% growth when compared to the 2019/20 adjustment budget. For the 2021/22 financial year the revenue, excluding capital transfers and contributions, is R602,603 million and shows a increase of 11.55% when compared to 2020/21. For the 2022/23 financial year, the revenue amounts to R632,693 million and shows a 4.99% growth when compared to 2021/22.

The following table is a summary of the 2020/21 MTREF (classified by main revenue source):

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	70 988	78 149	86 657	94 657	94 657	94 657	94 657	100 933	106 662	113 049
Service charges - electricity revenue	2	128 077	132 153	140 022	157 911	157 911	157 911	157 911	166 533	176 525	187 117
Service charges - water revenue	2	31 145	33 830	37 622	40 987	41 217	41 217	41 217	43 826	46 456	49 243
Service charges - sanitation revenue	2	17 194	20 242	21 827	23 332	23 332	23 332	23 332	24 751	26 236	27 810
Service charges - refuse revenue	2	12 542	15 264	19 408	22 895	22 895	22 895	22 895	25 514	29 336	33 731
Rental of facilities and equipment		2 028	2 607	2 906	2 660	2 660	2 660	2 660	2 975	3 208	3 459
Interest earned - external investments		18 094	17 959	18 189	8 688	8 688	8 688	8 688	12 000	12 000	12 000
Interest earned - outstanding debtors		1 522	1 798	2 257	1 698	1 698	1 698	1 698	1 649	1 649	1 649
Dividends received											
Fines, penalties and forfeits		66 507	38 417	58 700	45 040	56 840	56 840	56 840	59 653	60 227	60 807
Licences and permits		1 319	1 420	1 445	1 563	1 563	1 563	1 563	1 819	1 928	2 044
Agency services		1 987	2 218	2 408	2 203	2 203	2 203	2 203	2 451	2 599	2 754
Transfers and subsidies		62 641	60 346	56 568	59 137	64 428	64 428	64 428	73 393	110 637	112 882
Other revenue	2	16 134	19 888	19 225	18 414	18 414	18 414	18 414	18 740	20 141	21 649
Gains		4 906	503	1 363	2 595	2 595	2 595	2 595	5 980	5 000	4 500
Total Revenue (excluding capital transfers and contributions)		435 084	424 794	468 598	481 779	499 101	499 101	499 101	540 218	602 603	632 693

Revenue principles accepted by the Budget Committee and used in finalizing the final budget

Council's budget guidelines stipulated that rates and service tariffs have to increase with CPI plus 1%. After the compilation of the draft budget the budget committee recommended the following tariff increases for the 2020/21 financial year.

Proposed tariff increases over the medium term

Description	2020/21		
	Medium Term Revenue & Expenditure Framework		
	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23
Property Rates	6.0%	6.0%	6.0%
Electricity (Average)	5.76%	6.0%	6.0%
Water	6.0%	6.0%	6.0%
Sanitation Revenue	6.0%	6.0%	6.0%
Refuse Revenue	15.0%	15.0%	15.0%

Table A4: Percentage growth in revenue by main revenue source – (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue)						
Description	2020/21 Medium Term Revenue & Expenditure Framework					
R thousand	Budget Year 2020/21	% Share	Budget Year 2021/22	% Share	Budget Year 2022/23	% Share
Revenue By Source						
Property rates	100 933	18.7%	106 662	17.7%	113 049	17.9%
Service charges - electricity revenue	166 533	30.8%	176 525	29.3%	187 117	29.6%
Service charges - water revenue	43 826	8.1%	46 456	7.7%	49 243	7.8%
Service charges - sanitation revenue	24 751	4.6%	26 236	4.4%	27 810	4.4%
Service charges - refuse revenue	25 514	4.7%	29 336	4.9%	33 731	5.3%
Rental of facilities and equipment	2 975	0.6%	3 208	0.5%	3 459	0.5%
Interest earned - external investments	12 000	2.2%	12 000	2.0%	12 000	1.9%
Interest earned - outstanding debtors	1 698	0.3%	1 698	0.3%	1 698	0.3%
Fines	59 653	11.0%	60 227	10.0%	60 807	9.6%
Licences and permits	1 819	0.3%	1 928	0.3%	2 044	0.3%
Agency services	2 451	0.5%	2 599	0.4%	2 754	0.4%
Transfers recognised - operational	73 393	13.6%	110 637	18.4%	112 882	17.8%
Other revenue	18 690	3.5%	20 091	3.3%	21 599	3.4%
Gains on disposal of PPE	5 980	1.1%	5 000	0.8%	4 500	0.7%
Total Revenue (excluding capital transfers and contributions)	540 218	100.0%	602 603	100.0%	632 693	100.0%
Total Revenue from Rates & Service Charges	361 557	66.9%	385 214	63.9%	410 949	65.0%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

In the table above it can be seen that revenue generated from rates and service charges forms a significant percentage of the revenue basket of the Municipality. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2020/21 financial year, revenue from rates and service charges totals to a budget of R361,557 million which is 66.9% of the total revenue budget, excluding capital transfers and contributions. This increases to R385,214 million (63.9%) and R410,949 million (65.0%) in the respective financial years of the MTREF.

Operating grants and transfers totals R73,393 million in the 2020/21 financial year and increases to R110,637 million by 2021/22 and increase to R112,882 million in the 2022/23 financial year. The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table SA18: Operating Transfers and Grant Receipts (NT – supporting tables)

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		40 121	41 080	43 447	47 404	47 404	47 404	50 981	55 791	58 979
Local Government Equitable Share										
Equitable Share		34 558	37 497	40 885	44 063	44 063	44 063	47 294	51 021	54 680
Expanded Public Works Programme Integrated		1 475	1 550	1 022	1 108	1 108	1 108	1 158	–	–
Integrated National Electrification Programme Grant				–	–	–	–	–	2 000	2 000
Local Government Financial Management Grant				1 540	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Disaster Relief Grant		3 000	1 000	–	–	–	–	–	–	–
Municipal Infrastructure Grant		1 088	1 033	–	683	683	683	679	720	749
Municipal Systems Improvement Grant		–	–	–	–	–	–	300	500	–
Water Services Infrastructure Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		37 950	20 348	11 833	10 590	15 548	15 548	22 412	54 846	53 903
Capacity Building		120	240	217	380	380	380	401	–	–
Community Development Workers		–	–	–	–	–	–	38	38	38
Environmental Affairs and Development Planning		–	–	–	–	–	–	–	–	–
Financial Management		–	–	–	–	–	–	–	–	–
Financial Management Support (WC_FMGSG)		–	330	385	–	476	476	–	–	–
Greenest Municipality Competition		130	–	–	–	–	–	–	–	–
Human Settlement Development		28 119	3 587	3 160	1 382	5 141	5 141	12 640	44 880	43 550
Libraries; Archives and Museums		–	–	–	–	–	–	–	–	–
Library Service		7 010	7 864	7 962	8 725	8 841	8 841	9 213	9 658	10 195
Maintenance of Main Roads		111	111	110	103	103	103	120	120	120
Municipal Systems Improvement		–	600	–	–	–	–	–	–	–
Planning Maintenance and Rehabilitation of Transport		–	–	–	–	–	–	–	–	–
Regional Socio-economic Project/Violence Prevention		–	–	–	–	–	–	–	–	–
Replacement Funding		–	–	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	–	–	–	–	–
Pgw c: Greening Develop. Grant Tuin Op Die Brak			50					–	–	–
Pgw c: Graduate internship Grant/Capacity Building		60	66			42	42	–	–	–
Drought Support grant		1 000	7 500					–	–	–
Fire Service Capacity Building Grant		1 200						–	–	–
Other Capacity Building		200				565	565	–	–	–
Thusong Centre		–	–	–	–	–	–	–	150	–
Urban Renewal Projects		–	–	–	–	–	–	–	–	–

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
District Municipality:		-	-	-	-	31	31	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Land Reform		-	-	-	-	31	31	-	-	-
Other grant providers:		145	412	183	1 143	1 446	1 446	-	-	-
Education Training and Development Practices SETA		128	372	46	1 049	1 049	1 049	-	-	-
Local Government Water and Related Service SETA		-	-	-	-	-	-	-	-	-
Mining Companies		-	-	-	24	24	24	-	-	-
Africana centre		17	-	-	-	-	-	-	-	-
National Lotteries Board		-	-	-	-	303	303	-	-	-
Product		-	-	17	60	60	60	-	-	-
Unspecified		-	40	120	10	10	10	-	-	-
Total Operating Transfers and Grants	5	78 216	61 840	55 464	59 137	64 428	64 428	73 393	110 637	112 882
Capital Transfers and Grants										
National Government:		43 023	25 332	15 720	14 953	14 459	14 459	18 909	16 673	14 233
Energy Efficiency and Demand Side Management Grant		-	11 519	-	-	-	-	4 000	3 000	-
Expanded Public Works Programme Integrated Grant		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		-	-	2 921	1 985	1 985	1 985	2 000	-	-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant		30 000	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		13 023	13 813	12 789	12 968	12 443	12 443	12 909	13 673	14 233
Municipal Water Infrastructure Grant		-	-	-	-	-	-	-	-	-
Public Transport Network Grant		-	-	10	-	-	-	-	-	-
Water Services Infrastructure Grant		-	-	-	-	31	31	-	-	-
Provincial Government:		-	-	7 737	1 291	1 734	1 734	-	61	58
Disaster and Emergency Services		-	-	7 321	830	830	830	-	-	-
Financial Management		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Human Settlement Development		-	-	-	-	-	-	-	-	-
Libraries Archives and Museums		-	-	-	-	-	-	-	-	-
Libraries; Archives and Museums		-	-	-	-	-	-	-	-	-
Library Service		-	-	332	131	725	725	-	61	58
Municipal Systems Improvement		-	-	-	-	-	-	-	-	-
Other		-	-	84	-	-	-	-	-	-
Planning Maintenance and Rehabilitation of Transport Systems and Infrastructure		-	-	-	-	-	-	-	-	-
Financial Management Support (WC_FMGSG)		-	-	-	330	-	-	-	-	-
Drought Support grant		-	-	-	-	179	179	-	-	-
District Municipality:		-	-	13	-	295	295	-	-	-
Environmental Protection		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	21	21	-	-	-
Alternative Electricity		-	-	-	-	274	274	-	-	-
Water		-	-	13	-	-	-	-	-	-
Other grant providers:		-	-	4 956	-	1 238	1 238	2 000	-	-
Agency Francaise de Development		-	-	-	-	-	-	-	-	-
Foreign Government and International Organisations		-	-	4 722	-	-	-	-	-	-
Local Government Water and Related Service SETA		-	-	234	-	-	-	-	-	-
Mining Companies		-	-	-	-	1 000	1 000	-	-	-
Private Enterprises		-	-	-	-	217	217	-	-	-
Product		-	-	-	-	-	-	2 000	-	-
African Centre/Steyn		-	-	-	-	20	20	-	-	-
Total Capital Transfers and Grants	5	43 023	25 332	28 425	16 243	17 726	17 726	20 909	16 734	14 291
TOTAL RECEIPTS OF TRANSFERS & GRANTS		121 239	87 172	83 889	75 380	82 154	82 154	94 302	127 371	127 173

1.7.1 ELECTRICITY TARIFFS

At the time of finalising the draft budget for 2020/21, NERSA has indicated the Eskom price increases as follows:

❖ Eskom tariff increase in respect of purchase of electricity (NERSA):	6.9%
❖ Municipal electricity tariff increases – (average)	: 5.76%
❖ Availability Charges	: 6.0%
❖ Connection charges, deposits	: 6.0%

The budget provides for a 6.9% increase in bulk purchases and 5.76% for average tariff increases.

For indigent households the tariff increase for electricity consumption (51 to 350 Kwh) per month will increase by only 6.0%.



The table below provides a summary of the sales and bulk purchases in respect of electricity.

	Budget 2019/20	Budget 2020/21
Total Sales of Electricity	157 910 674	166 533 099
Total Purchases of Electricity	108 548 274	119 980 732
GROSS PROFIT/(LOSS)	49 362 400	46 552 367
Percentage Gross Profit	45.5	38.8
Note: The profit/loss exclude any allocations of overheads		

Revenue and Expenditure in respect of the Electricity Department- see table below

	Budget 2019/20	Budget 2020/21
Total Revenue	176 551 166	185 784 348
Total Expenditure	156 747 204	168 405 971
NETT PROFIT/(LOSS)	19 803 962	17 378 377
Percentage Net Profit/(Loss)	12.6	10.3

It is clear from the above that there is a slight decrease in the net profit on electricity. The surplus that Hessequa Municipality generates from electricity sales is well within the norm of between 8 -15%.

The table excludes capital grant income and the cost of free basic services.

The increase of 6.90% on bulk purchases from Eskom is welcomed. The consumer tariffs provide for an increase of 5.76% on average, but it must be borne in mind that Eskom is involved in litigation with Nersa at the moment. The increase of 6.90% in purchases and 5.76% on consumer tariffs might change during the compilation of the final budget for 2020/21.

The municipality is busy with the phasing out of tariffs because NERSA demands that fewer tariffs will be approved. The process will mean that the ampere band in which electricity is levied, will change. An example of this is that the 45 ampere circuit breakers that are phased out will now fall in the 33 to 63 ampere band.

Should consumers wish to upgrade their 45 ampere circuit breakers to 63 ampere, the relevant tariff for upgrading will be applicable.

The municipality is already in the process of informing consumers of the following tariffs that will be phased out before 30 June 2020. The draft “Principles and Policy on Tariffs and Free Basic Services Policy & By-Law” for 2020/21 has been amended with the following;

64 – 80amps – domestic conventional and prepaid – single phase
64 -80 amps – domestic conventional and prepaid – 3 phase
64 – 80amps – commercial conventional single phase
64 – 100amps – commercial prepaid single phase

The municipality has an input tariff that has been approved for consumers who request to feed back on the municipal network. This is being done in terms of the approved Small Scale Embedded Generation Policy.

“Time of use” tariff –because of various reasons, the municipality is not yet able to implement these tariffs inter alia because the financial system cannot compute the calculations. Technical processes will continue to ensure that these tariffs are implemented in the near future.

C M B will compile the NERSA application for 2020/21

NERSA is in an ongoing process of consulting with municipalities regarding the rationalisation of electricity tariffs within the distribution industry to find the most appropriate structures. In view hereof, it is proposed that the municipality’s present structure be retained and not be changed until NERSA has finalised their consultation process, and provided clear guidance on the way forward.

See below approval from NERSA dated 09/03/2020





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Mr André de Ruyter
Group Chief Executive Officer
Eskom Holdings SOC Ltd
PO Box 1091
Johannesburg
2000

Per Email: andre.deruyter@eskom.co.za

Dear Mr de Ruyter,

Approval of Eskom Retail Tariff and Structural Adjustment Application (ERTSA) and the Schedule of Tariffs for the period 01 April 2020 to 31 March 2021

On 9 March 2020, the National Energy Regulator of South Africa (NERSA), considered Eskom's application for Retail Tariffs and Structural Adjustment (ERTSA), and the Schedule of Approved Tariffs and decided as follows:

1. The Schedule of Retail Tariffs for the various tariff categories be increased as follows:

Categories	Average increases
Total Standard Tariffs	8.76%
Municipal - 1 July	6.90%
Key Industrial & Urban	
Other Tariff Charges	8.76%
Affordability Subsidy	13.61%
Rural	8.76%
Homelight 20A	
Block 1 (0-350kWh)	8.76%
Block 2 (>350kWh)	8.76%
Homelight 60A	8.76%
Homepower	8.76%


2. The application for the Schedule of Tariffs as submitted by Eskom on 14 February 2020 was approved. Please note that the NERSA's approved tariffs are exclusive of Value Added Tax (VAT), as the rate is determined by the Minister of Finance.

Regulator Members: Mr JRD Modise (Chairperson) Ms MMD Nkomo (Deputy Chairperson) *Mr C Forsee (Chief Executive Officer)
Mr Y Adam *Ms N Masei *Mr MW Mkhize Mr PK Sibanda
*Full-Time Regulator Members

NERSA is a Regulatory Authority established in terms of the National Energy Regulator Act, 2004 (Act No 40 of 2004)

3. Eskom will ensure that its approved Schedule of Tariffs for 2020/21 is published on its website, communicated to all customers, and made easily available to the general public on request.

Yours sincerely,



Mr. Chris Forlee
Chief Executive Officer

Date 9/3/2020

1.7.2 WATER TARIFFS



It is recommended that the water tariffs, i.e. the basic charges, consumption tariffs, availability and sundry charges increase by 6% from 1 July 2020. Attention is also directed to the tariffs in periods of drought which is also shown in Annexure A. The tariff structure for the 2020/21 financial year has not been changed. The structure is designed to charge higher levels of consumption at a higher rate. The revenue is based on a normal rainfall year.

Water is a scarce commodity and its usage must be managed carefully by everyone. Provision has been made in the budget for additional water sources which have a high implication on the operating budget.

Revenue and Expenditure in respect of the Water Department

	Budget 2019/20	Budget 2020/21
Total Revenue	55 554 081	60 115 613
Total Expenditure	40 237 282	40 393 402
NETT PROFIT/(LOSS)	15 316 799	19 722 211
Percentage Net Profit/(Loss)	38.1	48.8

This service is regarded as a trading service and is supposed to run at a profit.

Water consumption trends are still very volatile and it was difficult to project future water consumption patterns. This is always a risk as far as income is concerned. With the compilation of the draft budget, the consumption trend over the past year was used to project the consumption for 2020/21. As with the other services the net profit on water sales is used to finance the deficit on the budget and thereby subsidising property rates tariffs.

The table excludes capital grant income and the cost of free basic services.



1.7.3 REFUSE REMOVAL TARIFFS

The service is categorised as an economic service, which means that it is supposed to pay for itself from service fees or even making a small profit. The budget includes an increase of 15% on all refuse removal tariffs as included in Annexure A from 1 July 2020..

The reason for the higher increase in tariffs is because the department is an economic service that is being operated at a loss. The implementation of the higher tariff will decrease the deficit so that the cost of non-cash items can be recovered. The costs are specifically for depreciation and provision for landfill sites.



Revenue and Expenditure in respect of the Refuse Department – see table below:

	Budget 2019/20	Budget 2020/21
Total Revenue	31 535 132	36 234 805
Total Expenditure	33 910 686	37 935 420
NETT PROFIT/(LOSS)	-2 375 554	-1 700 615
Percentage Net Profit/(Loss)	-7.0	-4.5

The provision for the closure of the current landfill site and the uncertainty of the new district landfill site has a big additional cost for Council. Council has increases the refuse tariff by 15% over the past years to diminish the deficit. The provision for the closure of landfill sites make it difficult to eradicate the deficit.

The table excludes capital grant income and the cost of free basic services.



1.7.4 SEWERAGE FEES

The sewerage service is classified as an economic service. This service must be fully financed by its own tariffs or even making a small profit. The budget includes an increase of 6% on all sewerage tariffs, as included in Annexure A.

The sewerage tariffs have been increased as follows:

Connection fees	6%
Availability fees: Sewerage and Conservancy tanks	6%
Sewerage fees	6%



Revenue and Expenditure in respect of Sewerage

Department- see table below:

	Budget 2019/20	Budget 2020/21
Total Revenue	32 796 531	34 987 851
Total Expenditure	31 780 598	33 965 210
NETT PROFIT/(LOSS)	1 015 933	1 022 641
Percentage Net Profit/(Loss)	3.2	3.0

The departments minimal net profit diminishes year on year. This is because of, inter alia, the expensive cost i.r.o electricity during power outages.

The table exclude capital grant income and the cost of free basic services.

1.7.5 PROPERTY RATES

Property rates are levied in terms of the Property Rates Act and the income generated from this service is used to balance the budget. It does not pay for a specific service although it normally funds all the other services which are not covered by the profits made in respect of trading and economical services.

The rates policy which sets out the principles for the levies is part of the budget-related policies included in Annexure B. The budget includes an increase of 6% on all revenue categories, as included in Annexure A. Council has been busy over the last 3 years with bringing the residential and commercial tariffs of state departments closer to the tariffs applicable to normal residential and commercial properties. Instead of the 6% increase in property rates for all properties in the budget for 2020/21, the increase in tariffs for state departments has been capped at $\pm 2\%$. Although this is a slow process, it will be equalised eventually.

The revenues included in the budget, as in the previous financial year, provides that the first R 50 000 valuation of any developed residential property in terms of Council's Rates Policy is exempted. Legislation prescribes that the R15 000 of the latter must be exempt, while Council applies the additional R35 000.



Subsidies and Rebates

Specific attention was also given to the plight of the poor people. The following subsidies and rebates were included in the budget to Council.

Subsidies to Indigent and Poor households:

Cat. A – 100% on rates with a maximum valuation of R800 000 after reduction of exemptions

Cat. B – 50% on rates with a maximum valuation of R800 000 after reduction of exemptions

The discounts applicable to indigent households are set out in the draft “Principles and policy on indigent customers for the 2020/21 Financial Year” policy as in Annexure B.

The following further discounts are granted in the draft Property rates policy for 2020/21 financial year.

9.1.2 Rebate on agricultural property

- i. An additional rebate (based on the total property rates levied) of maximum 10% will be granted by the Municipality in respect of the following: –
 - a. 2,5% for the provision of accommodation in a permanent structure to full-time farm workers and their dependents or families;
 - b. 2,5% if these residential properties are provided with potable water;
 - c. 2,5% if the residential properties of the farm workers are electrified;
 - d. 2,5% for the provision of land for burial for own workers or for educational or recreational purposes to own workers and workers from surrounding farms.

9.1.3 Farm properties and smallholdings categorised for residential purposes - The Municipality annually grants an additional rebate to owners of farm properties and smallholdings that are used for residential purposes. Such a rebate is in relation to the extent of rate-funded services that the Municipality renders in respect of such properties. For the 2020/21 financial year the rebate is determined as 10%.

9.1.4 Farm properties and smallholdings categorised for industrial, commercial and business purposes - The Municipality annually grants an additional rebate to owners of farm properties and smallholdings that are used for industrial, commercial and business purposes. Such a rebate is in relation to the extent of rate-funded services that the Municipality renders in respect of such properties. For the 2020/21 financial year the rebate is determined as 10%.

9.2.2.2 The Municipality grants a rebate, to be determined on an annual basis, for retired and disabled persons that do not qualify in terms of Council’s approved Indigent Policy. For the 2020/21 financial year rebates will be applied as follows: -

- (a) Gross income (prior to any deductions, excluded PAYE and medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act) R0 – R3 500 per month – 25%; and

- (b) Gross income (prior to any deductions, excluded PAYE and medical aid contributions to a medical scheme registered in terms of the Medical Schemes Act) R3 501 to R8 000 per month – 15%.

9.2.2.3 Additional rebates for owners who qualify in terms of clause 9.2.2.2 (additional to 9.2.2.2 on balance of rates) can be granted to owners or usufructuaries if they can be categorised in one of the following age categories: -

- (a) 60 to 75 years – 25%;
- (b) 76 to 85 years – 35%; and
- (c) 86 years and older – 50%.

Council implemented the new valuation roll on 1 July 2014 and this is the sixth year on this roll. Because of the huge cost to compile a new valuation roll and to implement it, application was made the previous year for the extension of the existing roll and this was approved by Western Cape Government. A new valuation roll will be implemented on 1 July 2021 and the current and 2020/21 budget makes provision for the expense. The current valuation roll will be effective for the last time during 2020/21.

Tariffs in the draft budget is as follows: (excluding rebates)

	Valuation Roll	Current Tariff	Expected 19/20	Tariffs Draft Budget 2020/21	Draft Budget - Income - new tariffs	Tariff Increase
Business	535 388 000	0.008565	4 585 598	0.009079	4 860 788	6.00
Farm Properties	3 615 761 365	0.002092	7 564 173	0.002218	8 019 759	6.02
Farm Properties - Business	53 901 000	0.008565	461 662	0.009079	489 367	6.00
Farm Properties - Lifestyle	286 209 000	0.008369	2 395 283	0.008871	2 538 960	6.00
Government improved	201 857 500	0.016737	3 378 489	0.017072	3 446 111	2.00
Municipal/Non Rateable	312 051 300	0.000000	0	0.000000	0	0.00
Protected areas	46 803 408	0.000000	0	0.000000	0	0.00
Public Benefit	115 058 800	0.000000	0	0.000000	0	0.00
Public Benefit Vacant	5 865 000	0.002092	12 270	0.002218	13 009	6.02
Public Service Infrastructure	19 474 480	0.000000	0	0.000000	0	0.00
Residential Improved	8 798 980 851	0.008369	73 638 671	0.008871	78 055 753	6.00
Vacant, include government	709 853 401	0.016737	11 880 816	0.017741	12 593 509	6.00
	14 701 204 105		103 916 962		110 017 256	

Income per Category	%
Business	4.42
Farm Properties	7.29
Farm Properties Business/Lifestyle	2.75
Government	3.13
Public Benefit	0.01
Residential Improved	70.95
Vacant	11.45
	<u>100.00</u>

The % revenue from the various towns for the current year as well as for the 2020/21 budget is as follows:

	Draft Budget 2020/21	Budget 2019/20	Draft Budget 2019/20
	%	%	R
Albertinia	4.28	4.32	4 706 817
Gourismond	3.90	3.92	4 293 284
Heidelberg/Witsand	15.32	15.18	16 857 351
Rural	11.88	12.02	13 073 341
Riversdal	10.18	10.26	11 194 316
Slangrivier	0.44	0.45	487 905
Stilbaai/Jingensfontein/Melkhoutfontein	54.00	53.85	59 404 242
	100	100	110 017 256

WC042 Hessequa - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		356.53	385.07	415.89	453.32	453.32	453.32	6.0%	480.51	509.34	539.90
Electricity: Basic levy		379.20	381.00	403.80	442.20	442.20	442.20	6.5%	471.00	499.26	529.22
Electricity: Consumption		1 428.75	1 477.30	1 578.25	1 784.15	1 784.15	1 784.15	6.0%	1 891.20	2 004.67	2 124.95
Water: Basic levy		104.00	112.00	125.00	140.00	140.00	140.00	5.7%	148.00	156.88	166.29
Water: Consumption		183.75	198.45	222.30	248.85	248.85	248.85	6.0%	263.85	279.68	296.46
Sanitation		125.00	135.00	146.00	159.00	159.00	159.00	5.7%	168.00	178.08	188.76
Refuse removal		97.00	112.00	129.00	148.00	148.00	148.00	14.9%	170.00	180.20	191.01
Other											
sub-total		2 674.23	2 800.82	3 020.24	3 375.52	3 375.52	3 375.52	6.4%	3 592.56	3 808.12	4 036.60
VAT on Services		324.48	338.21	390.65	438.33	438.33	438.33		466.81	494.82	524.50
Total large household bill:		2 998.70	3 139.03	3 410.89	3 813.85	3 813.85	3 813.85	6.4%	4 059.37	4 302.93	4 561.11
% increase/-decrease			4.7%	8.7%	11.8%	-	-		6.4%	6.0%	6.0%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		246.83	266.59	287.93	313.84	313.84	313.84	6.0%	332.66	352.62	373.78
Electricity: Basic levy		379.20	381.00	403.80	442.20	442.20	442.20	6.5%	471.00	499.26	529.22
Electricity: Consumption		566.45	598.50	639.35	722.65	722.65	722.65	6.0%	766.01	811.97	860.69
Water: Basic levy		104.00	112.00	125.00	140.00	140.00	140.00	5.7%	148.00	156.88	166.29
Water: Consumption		151.10	163.20	182.80	204.65	204.65	204.65	6.0%	217.00	230.02	243.82
Sanitation		125.00	135.00	146.00	159.00	159.00	159.00	5.7%	168.00	178.08	188.76
Refuse removal		97.00	112.00	129.00	148.00	148.00	148.00	14.9%	170.00	180.20	191.01
Other											
sub-total		1 669.58	1 768.29	1 913.88	2 130.34	2 130.34	2 130.34	6.7%	2 272.67	2 409.03	2 553.57
VAT on Services		213.41	225.26	243.89	272.48	272.48	272.48		291.00	308.46	326.97
Total small household bill:		1 882.99	1 993.54	2 157.77	2 402.81	2 402.81	2 402.81	6.7%	2 563.67	2 717.49	2 880.54
% increase/-decrease			5.9%	8.2%	11.4%	-	-		6.7%	6.0%	6.0%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		137.13	148.10	159.96	174.35	174.35	174.35	6.0%	184.81	195.90	207.66
Electricity: Basic levy											
Electricity: Consumption		319.80	325.50	347.70	368.70	368.70	368.70	6.0%	390.90	414.35	439.22
Water: Basic levy		104.00	112.00	125.00	140.00	140.00	140.00	5.7%	148.00	156.88	166.29
Water: Consumption		84.13	90.87	101.78	113.95	113.95	113.95	6.0%	120.83	128.08	135.76
Sanitation		125.00	135.00	146.00	159.00	159.00	159.00	5.7%	168.00	178.08	188.76
Refuse removal		97.00	112.00	129.00	148.00	148.00	148.00	14.9%	170.00	180.20	191.01
Other											
sub-total		867.06	923.47	1 009.44	1 104.00	1 104.00	1 104.00	7.1%	1 182.54	1 253.50	1 328.70
VAT on Services		109.49	116.31	127.42	139.45	139.45	139.45		149.66	158.64	168.16
Total small household bill:		976.54	1 039.78	1 136.86	1 243.45	1 243.45	1 243.45	7.1%	1 332.20	1 412.13	1 496.86
% increase/-decrease			6.5%	9.3%	9.4%	-	-		7.1%	6.0%	6.0%

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.



There was a request from the committee that examples of the impact of tariffs on accounts in the area should be provided. The following for perusal:

DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 1 - STILL BAY-EAST								
Property Market Value : R1,503,000	744.78	796.97	860.78	929.68	1 013.35	9%	1 074.13	6.00%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	5.71%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6.03%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	6.51%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	5.97%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	5.66%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	14.86%
VAT	247.20	265.20	274.75	318.02	356.26		379.75	
Monthly Services Account	2 012.90	2 159.45	2 237.25	2 438.12	2 731.31	12%	2 911.45	6.60%
Total Monthly (Property Rates + Services)	2 757.68	2 956.42	3 098.03	3 367.79	3 744.65	11%	3 985.58	6.43%
Monthly R/C Increase		198.73	141.62	269.76	646.62		240.93	6.43%
MELKHOUTFONTEIN - Deernishulp								
Market Value : R47,000	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Basic: 20mm Connection (Indigent Free)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Consumption: 20kl water (6kl Free)	78.65	84.13	90.87	101.78	113.95	12%	120.83	6.04%
Electricity Basic : 20Amps (Prepaid basic - free)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Electricity Consumption 350kWh (50kW free).	298.50	319.80	325.50	347.70	368.70	6%	390.90	6.02%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
VAT	52.80	56.55	58.29	67.42	72.40		76.76	
Monthly Services Account	429.95	460.48	474.66	516.90	555.05	7%	588.49	6.03%
Total Monthly (Property Rates + Services)	429.95	460.48	474.66	516.90	555.05	7%	588.49	6.03%
Monthly R/C Increase		30.53	14.18	42.24	80.39		33.44	
WARD 1 - STILL BAY-WEST (EMPTY STAND)								
Property Market Value : R1,250,000	1 071.90	1 146.90	1 238.70	1 535.50	1 673.70	9%	1 774.10	6.0%
Availability Fees								
Electricity	221.00	236.92	255.83	276.25	298.42	8%	316.33	6.0%
Water	97.00	102.75	111.00	124.25	129.50	4%	137.33	6.0%
Sewerage	118.00	122.67	132.50	143.08	154.58	8%	163.92	6.0%
VAT	61.04	64.73	69.91	81.54	87.38		92.64	
Monthly Services Account	497.04	527.06	569.24	625.12	669.88	7%	710.22	6.0%
Total Monthly (Property Rates + Services)	1 568.94	1 673.96	1 807.94	2 160.62	2 343.58	8%	2 484.32	6.0%
Monthly R/C Increase		105.02	133.98	352.68	535.64		140.74	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
GOURITSMOND								
Market Value : R1,126,500	551.80	590.46	637.74	688.78	750.77	9%	795.80	6.0%
Water Basic : 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	5.7%
Water Consumption = 20kl	110.75	118.45	127.95	143.30	160.45	12%	170.15	6.0%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	6.5%
Electricity Consumption 650kWh.	770.45	827.40	842.75	900.30	1 017.98	13%	1 078.71	6.0%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	5.7%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	14.9%
VAT	215.52	231.15	239.50	277.11	310.14		330.88	
Monthly Services Account	1 754.92	1 882.20	1 950.20	2 124.51	2 377.77	12%	2 536.74	6.7%
Total Monthly (Property Rates + Services)	2 306.71	2 472.66	2 587.93	2 813.29	3 128.54	11%	3 332.54	6.5%
Monthly R/C Increase		165.95	115.28	225.36	540.61		204.00	
FARM - WARD 1								
Market Value: R356,000								
Category: VAFARA (Agricultural)	45.51	48.80	52.72	56.93	62.06	9%	65.80	6.0%
Monthly R/C Increase		3.29	3.92	4.21	9.35		3.74	
GOURITSMOND								
Market Value: R1,980,000	989.29	1 058.61	1 143.36	1 234.88	1 346.01	9%	1 426.75	6.0%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	5.7%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6.0%
Electricity Basic : 60A connection (Prepaid meter)	164.56	178.26	179.07	189.79	207.83	10%	221.37	6.5%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6.0%
Basic - Sewerage (Septic tank)	58.00	61.00	135.00	146.00	159.00	9%	168.00	5.7%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	14.9%
VAT	212.53	228.10	246.48	285.91	321.10		342.31	
Monthly Services Account	1 730.59	1 857.41	2 007.05	2 192.00	2 461.78	12%	2 624.38	6.6%
Total Monthly (Property Rates + Services)	2 719.87	2 916.02	3 150.41	3 426.88	3 807.80	11%	4 051.13	6.4%
Monthly R/C Increase		196.14	234.40	276.47	657.38		243.34	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 2								
ALBERTINIA								
Market Value: R812,000	390.59	417.96	451.42	487.55	531.43	9%	563.31	6.0%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	5.7%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6.0%
Electricity Basic : 60A connection (Prepaid meter)	164.56	178.26	179.07	189.79	207.83	10%	221.37	6.5%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6.0%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	5.7%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	14.9%
VAT	220.93	237.06	246.48	285.91	321.10		342.31	
Monthly Services Account	1 798.99	1 930.37	2 007.05	2 192.00	2 461.78	12%	2 624.38	6.6%
Total Monthly (Property Rates + Services)	2 189.58	2 348.33	2 458.47	2 679.56	2 993.21	12%	3 187.69	6.5%
Monthly R/C Increase		158.75	110.14	221.09	534.74		194.47	
THERONSVILLE								
Market Value: R68,500	9.48	10.15	10.96	11.84	12.90	9%	13.68	6%
Water Connection : 20mm	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 20kl.	110.75	118.45	127.95	143.30	160.45	12%	170.15	6%
Electricity Basic : 40A connection (Prepaid meter)	133.40	144.50	155.00	174.00	207.83	19%	220.30	6%
Electricity Consumption 300kWh.	288.05	308.40	313.85	335.25	379.07	13%	401.63	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	117.35	125.63	133.81	157.88	179.15		191.71	
Monthly Services Account	955.55	1 022.98	1 089.61	1 210.43	1 373.50	13%	1 469.80	7%
Total Monthly (Property Rates + Services)	965.03	1 033.13	1 100.57	1 222.27	1 386.40	13%	1 483.47	7%
Monthly R/C Increase		68.10	67.45	121.70	285.83		97.07	
RAINBOWVILLAGE - Deernishulp								
Market Value: R22,000	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Connection : 20mm	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Consumption = 20kl.	78.65	84.13	90.87	101.78	113.95	12%	120.83	6.0%
Electricity Basic : 40A connection (Prepaid meter)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Electricity Consumption 350kWh (50kW free).	298.50	319.80	325.50	347.70	368.70	6%	390.90	6.0%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
VAT	52.80	56.55	58.29	67.42	72.40		76.76	
Monthly Services Account	429.95	460.48	474.66	516.90	555.05	7%	588.49	6.0%
Total Monthly (Property Rates + Services)	429.95	460.48	474.66	516.90	555.05	7%	588.49	6.0%
Monthly R/C Increase		30.53	14.18	42.24	80.39		33.44	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 3								
<u>JONGENSFONTEIN</u>								
Market Value: R2,052,000	1 026.19	1 098.10	1 186.02	1 280.95	1 396.23	9%	1 479.98	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	7%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	247.20	265.20	274.75	318.02	356.26		379.75	
Monthly Services Account	2 012.90	2 159.45	2 237.25	2 438.12	2 731.31	12%	2 911.45	7%
Total Monthly (Property Rates + Services)	3 039.09	3 257.54	3 423.27	3 719.06	4 127.54	11%	4 391.43	6%
Monthly R/C Increase		218.45	165.73	295.79	704.27		263.90	
<u>STILBAAI-WES</u>								
Market Value: R1,214,500	596.90	638.73	689.87	745.09	812.14	9%	860.86	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 25kl.	141.25	151.10	163.20	182.80	204.65	12%	217.00	6%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	7%
Electricity Consumption 700kWh.	853.10	916.35	933.40	997.15	1 127.49	13%	1 194.78	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	231.36	248.17	257.12	297.56	333.20		355.32	
Monthly Services Account	1 883.91	2 020.82	2 093.72	2 281.31	2 554.54	12%	2 724.10	7%
Total Monthly (Property Rates + Services)	2 480.81	2 659.55	2 783.59	3 026.40	3 366.68	11%	3 584.95	6%
Monthly R/C Increase		178.74	124.04	242.81	583.09		218.27	
FARM - WARD 3								
<u>Market Value: R680,000</u>								
Category: VAFARA (Agricultural)	86.93	93.22	100.70	108.74	118.55	9%	125.69	6%
Monthly R/C Increase		6.29	7.48	8.05	17.85		7.14	
<u>FARM WARD 3 - AGRI LIFESTYLE</u>								
<u>Market Value: R9,878,500</u>								
Category: Agricultural Lifestyle (Residential)	4 534.13	4 851.84	5 240.31	5 659.74	6 169.10	9%	6 539.15	6%
Monthly R/C Increase		317.71	388.47	419.43	928.79		370.04	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 4								
WITSAND								
Market Value: R1,673,500	832.18	890.49	961.79	1 038.77	1 132.26	9%	1 200.17	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	7%
Electricity Consumption 700kWh.	853.10	916.35	933.40	997.15	1 127.49	13%	1 194.78	6%
Basic - Sewerage (Septic tank)	58.00	61.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	227.23	243.78	262.06	303.49	339.83		362.34	
Monthly Services Account	1 850.28	1 985.08	2 133.91	2 326.74	2 605.37	12%	2 777.97	7%
Total Monthly (Property Rates + Services)	2 682.46	2 875.57	3 095.70	3 365.51	3 737.63	11%	3 978.15	6%
Monthly R/C Increase		193.12	220.13	269.81	641.93		240.52	
WARD 4								
WITSAND								
Market Value: R1,367,500	675.33	722.65	780.51	842.98	918.85	9%	973.96	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	7%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6%
Basic - Sewerage (Septic tank)	58.00	61.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	238.80	256.24	274.75	318.02	356.26		379.75	
Monthly Services Account	1 944.50	2 086.49	2 237.25	2 438.12	2 731.31	12%	2 911.45	7%
Total Monthly (Property Rates + Services)	2 619.83	2 809.13	3 017.76	3 281.10	3 650.15	11%	3 885.42	6%
Monthly R/C Increase		189.31	208.63	263.34	632.40		235.26	
WITSAND - Deernishulp								
Market Value : R1,170,500	318.06	340.34	189.87	205.07	223.52	9%	236.93	6%
Water Basic: 20mm Connection (Indigent Free)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Consumption: 20kl water (6kl Free)	78.65	84.13	90.87	101.78	113.95	12%	120.83	6%
Electricity Basic : 80Amps (Prepaid basic - free)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Electricity Consumption 350kWh (50kW free).	298.50	319.80	325.50	347.70	368.70	6%	390.90	6%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
VAT	52.80	56.55	58.29	67.42	72.40		76.76	
Monthly Services Account	429.95	460.48	474.66	516.90	555.05	7%	588.49	6%
Total Monthly (Property Rates + Services)	748.01	800.82	664.53	721.97	778.57	8%	825.42	6%
Monthly R/C Increase		52.82	-136.29	57.44	114.04		46.85	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 4								
<u>JOE SLOVO PARK</u>								
Market Value : R30,000	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Connection : 20mm	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 20kl.	110.75	118.45	127.95	143.30	160.45	12%	170.15	6%
Electricity Basic : 40A connection (Prepaid meter)	133.40	144.50	155.00	174.00	207.83	19%	221.37	7%
Electricity Consumption 300kWh.	288.05	308.40	313.85	335.25	379.07	13%	401.63	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	117.35	125.63	133.81	157.88	179.15		191.87	
Monthly Services Account	955.55	1 022.98	1 089.61	1 210.43	1 373.50	13%	1 471.03	7%
Total Monthly (Property Rates + Services)	955.55	1 022.98	1 089.61	1 210.43	1 373.50	13%	1 471.03	7%
Monthly R/C Increase		67.43	66.63	120.82	283.89		97.52	
<u>SLANGRIVIER</u>								
Market Value: R43,000	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Connection : 20mm	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 15kl.	80.25	85.80	92.70	103.80	116.25	12%	123.30	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	54.08	57.65	63.24	75.57	84.49		91.40	
Monthly Services Account	440.33	469.45	514.94	579.37	647.74	12%	700.70	8%
Total Monthly (Property Rates + Services)	440.33	469.45	514.94	579.37	647.74	12%	700.70	8%
Monthly R/C Increase		29.13	45.49	64.43	132.80		52.96	
<u>WARD 5 - HEIDELBERG (EMPTY STAND)</u>								
Property Market Value : R250,000	178.65	191.15	206.45	255.92	278.95	9%	295.68	6%
Availability Fees								
Electricity	221.00	236.92	255.83	276.25	298.42	8%	316.33	6%
Water	97.00	102.75	111.00	119.83	129.50	8%	137.33	6%
Sewerage	118.00	122.67	132.50	143.08	154.58	8%	163.92	6%
VAT	61.04	64.73	69.91	80.88	87.38		92.64	
Monthly Services Account	497.04	527.06	569.24	620.04	669.88	8%	710.22	6%
Total Monthly (Property Rates + Services)	675.69	718.21	775.69	875.96	948.83	8%	1 005.90	6%
Monthly R/C Increase		42.52	57.48	100.27	173.14		57.08	
<u>WARD 5</u>								
<u>HEIDELBERG-OOS</u>								
Market Value: R153,500	53.05	56.77	61.32	66.22	72.18	9%	76.51	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 25kl.	141.25	151.10	163.20	182.80	204.65	12%	217.00	6%
Electricity Basic : 40A connection (Conventional meter)	285.28	307.15	329.00	369.00	442.20	20%	471.00	7%
Electricity Consumption 500kWh.	547.80	587.75	598.50	639.35	722.92	13%	766.01	6%
Basic - Sewerage (Septic tank)	58.00	61.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	170.85	183.12	202.96	238.67	272.52		291.00	
Monthly Services Account	1 391.18	1 491.12	1 652.66	1 829.82	2 089.29	14%	2 231.01	7%
Total Monthly (Property Rates + Services)	1 444.23	1 547.89	1 713.97	1 896.05	2 161.47	14%	2 307.52	7%
Monthly R/C Increase		103.66	166.08	182.07	447.50		146.05	

DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 6								
<u>RIVERSDAL</u>								
Market Value: R1,467,500	726.59	777.50	839.75	906.96	988.59	9%	1 047.89	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 45A connection (Conventional meter)	285.28	307.15	329.00	369.00	442.20	20%	471.00	7%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	237.83	255.11	267.47	312.80	356.26		379.75	
Monthly Services Account	1 936.61	2 077.31	2 177.97	2 398.10	2 731.31	14%	2 911.45	7%
Total Monthly (Property Rates + Services)	2 663.20	2 854.81	3 017.72	3 305.06	3 719.90	13%	3 959.34	6%
Monthly R/C Increase		191.61	162.91	287.34	702.18		239.45	
<u>WARD 6 - RIVERSDAL (EMPTY STAND)</u>								
Property Market Value : R350,000	267.98	286.73	309.68	383.88	418.43	9%	443.53	6%
Availability Fees								
Electricity	221.00	236.92	255.83	276.25	298.42	8%	316.33	6%
Water	97.00	102.75	111.00	119.83	129.50	8%	137.33	6%
Sewerage	118.00	122.67	132.50	143.08	154.58	8%	163.92	6%
VAT	61.04	64.73	69.91	80.88	87.38		92.64	
Monthly Services Account	497.04	527.06	569.24	620.04	669.88	8%	710.22	6%
Total Monthly (Property Rates + Services)	765.02	813.79	878.92	1 003.92	1 088.30	8%	1 153.74	6%
Monthly R/C Increase		48.77	65.13	125.00	209.39		65.44	
WARD 6								
<u>RIVERSDAL</u>								
Market Value: R667 500	316.52	338.70	365.82	395.10	430.65	9%	456.49	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 25kl.	141.25	151.10	163.20	182.80	204.65	12%	217.00	6%
Electricity Basic : 40A connection (Prepaid meter)	133.40	144.50	155.00	174.00	207.83	19%	221.37	7%
Electricity Consumption 500kWh.	547.80	587.75	598.50	639.35	722.92	13%	766.01	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	157.98	169.31	178.60	209.42	237.36		253.56	
Monthly Services Account	1 286.43	1 378.66	1 454.30	1 605.57	1 819.76	13%	1 943.94	7%
Total Monthly (Property Rates + Services)	1 602.95	1 717.36	1 820.12	2 000.67	2 250.41	12%	2 400.42	7%
Monthly R/C Increase		114.40	102.76	180.55	430.30		150.01	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 7								
<u>RIVERSDAL</u>								
Market Value: R2,404,500	1 206.88	1 291.44	1 394.85	1 506.49	1 642.07	9%	1 740.56	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 80A connection (Conventional meter)	530.65	530.65	568.00	637.00	752.00	18%	471.00	-37%
Electricity Consumption 650kWh.	770.45	827.40	842.75	900.30	1 017.98	13%	1 078.71	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	249.04	261.49	275.55	323.94	369.87		344.93	
Monthly Services Account	2 027.89	2 129.29	2 243.75	2 483.54	2 835.70	14%	2 644.49	-7%
Total Monthly (Property Rates + Services)	3 234.77	3 420.74	3 638.59	3 990.03	4 477.77	12%	4 385.06	-2%
Monthly R/C Increase		185.97	217.86	351.43	839.18		-92.72	
WARD 7								
<u>RIVERSDAL</u>								
Market Value: R565,500	264.24	282.75	305.39	329.83	359.52	9%	381.08	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 60A connection (Prepaid meter)	164.56	178.26	179.07	189.79	207.83	10%	221.37	7%
Electricity Consumption 600kWh.	687.80	738.45	752.10	803.45	908.47	13%	962.64	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	186.22	199.70	208.41	242.33	271.82		290.08	
Monthly Services Account	1 516.33	1 626.16	1 697.03	1 857.87	2 083.97	12%	2 223.94	7%
Total Monthly (Property Rates + Services)	1 780.56	1 908.92	2 002.42	2 187.71	2 443.49	12%	2 605.02	7%
Monthly R/C Increase		128.35	93.50	185.29	441.07		161.53	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 8								
<u>RIVERSDAL</u>								
Market Value: R341,500	149.42	159.89	172.69	186.51	203.30	9%	215.49	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 20kl.	110.75	118.45	127.95	143.30	160.45	12%	170.15	6%
Electricity Basic : 60A connection (Prepaid meter)	164.56	178.26	179.07	189.79	207.83	10%	221.37	7%
Electricity Consumption 500kWh.	547.80	587.75	598.50	639.35	722.92	13%	766.01	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	158.08	169.46	177.03	205.87	230.73		246.53	
Monthly Services Account	1 287.19	1 379.92	1 441.55	1 578.31	1 768.93	12%	1 890.06	7%
Total Monthly (Property Rates + Services)	1 436.60	1 539.81	1 614.24	1 764.82	1 972.23	12%	2 105.55	7%
Monthly R/C Increase		103.21	74.43	150.58	357.98		133.32	
WARD 8								
<u>MORESTOND (Deernishulp)</u>								
Market Value: R65,500	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Basic: 20mm Connection	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Water Consumption = 15kl.	48.15	51.48	55.62	62.28	69.75	12%	73.98	6%
Electricity Basic : 40A connection (Prepaid meter)	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Electricity Consumption 350kWh (50kW free).	298.50	319.80	325.50	347.70	368.70	6%	390.90	6%
Basic - Sewerage	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
Basic - Refuse	0.00	0.00	0.00	0.00	0.00	#DIV/0!	0.00	#DIV/0!
VAT	48.53	51.98	53.36	61.50	65.77		69.73	
Monthly Services Account	395.18	423.26	434.48	471.48	504.22	7%	534.61	6%
Total Monthly (Property Rates + Services)	395.18	423.26	434.48	471.48	504.22	7%	534.61	6%
Monthly R/C Increase		28.08	11.22	37.00	69.74		30.39	
WARD 8								
<u>ALOERIDGE</u>								
Market Value: R85,500	18.20	19.47	21.03	22.71	24.76	9%	26.24	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 20kl.	110.75	118.45	127.95	143.30	160.45	12%	170.15	6%
Electricity Basic : 40A connection (Prepaid meter)	133.40	144.50	155.00	174.00	207.83	19%	221.37	7%
Electricity Consumption 500kWh.	547.80	587.75	598.50	639.35	722.92	13%	766.01	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	153.71	164.74	173.66	203.50	230.73		246.53	
Monthly Services Account	1 251.66	1 341.44	1 414.11	1 560.15	1 768.93	13%	1 890.06	7%
Total Monthly (Property Rates + Services)	1 269.86	1 360.91	1 435.14	1 582.86	1 793.69	13%	1 916.30	7%
Monthly R/C Increase		91.05	74.23	147.72	358.54		122.61	



DETAIL : PROPERTY RATES AND SERVICES	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2019/2020 % Increase	2020/2021	2020/2021 % Increase
WARD 9								
HEIDELBERG DORP								
Market Value: R85,500	18.20	19.47	21.03	22.71	24.76	9%	26.24	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 20kl.	110.75	118.45	127.95	143.30	160.45	12%	170.15	6%
Electricity Basic : 40A connection (Prepaid meter)	133.40	144.50	155.00	174.00	207.83	19%	221.37	7%
Electricity Consumption 500kWh.	547.80	587.75	598.50	639.35	722.92	13%	766.01	6%
Basic - Sewerage	118.00	125.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	153.71	164.74	173.66	203.50	230.73		246.53	
Monthly Services Account	1 251.66	1 341.44	1 414.11	1 560.15	1 768.93	13%	1 890.06	7%
Total Monthly (Property Rates + Services)	1 269.86	1 360.91	1 435.14	1 582.86	1 793.69	13%	1 916.30	7%
Monthly R/C Increase		91.05	74.23	147.72	358.54		122.61	
FARM - WARD 9								
Market Value: R680,000								
Category: VAFARA (Agricultural)	86.93	93.22	100.70	108.74	118.55	9%	125.69	6%
Monthly R/C Increase		6.29	7.48	8.05	17.85		7.14	
FARM WARD 9 - AGRI LIFESTYLE								
Market Value: R9,878,500								
Category: Agricultural Lifestyle (Residential)	4 534.13	4 851.84	5 240.31	5 659.74	6 169.10	9%	6 539.15	6%
Monthly R/C Increase		317.71	388.47	419.43	928.79		370.04	
WARD 9								
HEIDELBERG								
Market Value: R1,170,500	574.35	614.59	663.80	716.93	781.46	9%	828.33	6%
Water Basic: 20mm Connection	97.00	104.00	112.00	125.00	140.00	12%	148.00	6%
Water Consumption = 30kl.	171.75	183.75	198.45	222.30	248.85	12%	263.85	6%
Electricity Basic : 60A connection (Conventional meter)	352.20	379.20	381.00	403.80	442.20	10%	471.00	7%
Electricity Consumption 750kWh.	935.75	1 005.30	1 024.05	1 094.00	1 237.00	13%	1 310.85	6%
Basic - Sewerage (Septic Tank)	58.00	61.00	135.00	146.00	159.00	9%	168.00	6%
Basic - Refuse	91.00	97.00	112.00	129.00	148.00	15%	170.00	15%
VAT	238.80	256.24	274.75	318.02	356.26		379.76	
Monthly Services Account	1 944.50	2 086.49	2 237.25	2 438.12	2 731.31	12%	2 911.46	7%
Total Monthly (Property Rates + Services)	2 518.85	2 701.08	2 901.05	3 155.05	3 512.76	11%	3 739.78	6%
Monthly R/C Increase		182.23	199.97	254.00	611.71		227.02	



1.7.6 CARAVAN PARKS



The operational budget for the 2020/21 financial year makes provision for increases between 4 – 8% from 1 July 2020:

Caravan parks should not show a deficit. The reason for the large increase in the deficits of camps is because of depreciation which is reallocated according to the mSCOA asset classifications. During next year's budget process, consideration will have to be given to the way forward with camps because losses, irrespective of whether it is non-cash losses, does not attest to effective management.

The table below provides a summary of the revenue and expenditure in respect of the water department.

	Budget 2019/20	Budget 2020/21
Total Revenue	12 966 394	13 977 808
Total Expenditure	13 886 457	22 911 133
NETT PROFIT/(LOSS)	-920 063	-8 933 325
Percentage Net Profit/(Loss)	-6.6	-39.0

The draft operational budget make provision for the following projects;

1. Contractors will be appointed to perform cleaning and security services.
2. Contractors will be appointed to perform various maintenance works on Municipal buildings.
3. Materials and equipment will be purchased to perform maintenance activities.
4. Cleaning material will be purchased.
5. Temporary wages and overtime will be paid to temporary workers and employees.



The following are a summary of the budgeted amounts on the draft capital budget for the 2020/21 financial year:

Project description	Vote Number	Ward	Ref	Fund	Draft Budget 2020/2021
Upgrading of Fencing - Weskamp - W/S	65306473520IFQH3ZZ04	4	W/S	CRR	30 000
Upgrading of Ablution Facilities - Jongensfontein	65356473520IFQB2ZZ03	3	J/F	CRR	100 000
Upgrading of Ablution Facilities - Preekstoel	65256473520IFQA6ZZ01	1	S/B	CRR	150 000
Blinds for Chalets - Preekstoel	65256473520IFQC4ZZ01	1	S/B	CRR	10 000
Electronic motor for entrance gates- JFTN - S/B	65356473520IFRK3ZZ03	3	S/B	CRR	9 000
Upgrading of Ablution facilities - Ellensrust S/B	65106473520IFQB8ZZ01	1	S/B	CRR	250 000
New thatch roof chalets - Jongensfontein	65356473520IFJFBZZ03	3	J/F	CRR	150 000
New Playpark - Ellensrust	65106473520IFE05ZZ01	1	S/B	CRR	35 000
New curtains - Ellensrust	65106473520IFE06ZZ01	1	S/B	CRR	40 000
New Curtains - Jongensfontein	65356473520IFJFCZZ03	3	J/F	CRR	50 000
Retaining Blocks - Preekstoel		2	S/B	CRR	60 000



1.8 OPERATING EXPENDITURE FRAMEWORK

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):

Table A4: Summary of operating expenditure by standard classification item- (NT – supporting tables)

WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure By Type											
Employee related costs	2	127 791	150 458	149 077	186 234	185 758	185 758	185 758	194 279	204 066	216 167
Remuneration of councillors		6 484	7 202	7 588	8 330	8 330	8 330	8 330	9 213	9 765	10 351
Debt impairment	3	47 471	34 346	57 823	41 606	51 606	51 606	51 606	56 119	57 030	57 971
Depreciation & asset impairment	2	25 594	30 044	27 794	34 743	34 743	34 743	34 743	38 995	41 029	42 877
Finance charges		17 723	18 822	16 899	21 539	21 539	21 539	21 539	21 398	23 889	26 677
Bulk purchases	2	87 870	89 362	97 205	108 897	108 897	108 897	108 897	120 351	127 572	135 226
Other materials	8	20 070	19 236	21 844	29 633	28 705	28 705	28 705	31 059	33 604	35 976
Contracted services		38 735	32 193	26 290	32 694	40 326	40 326	40 326	48 054	84 740	84 862
Transfers and subsidies		865	1 055	1 133	1 247	1 388	1 388	1 388	1 424	1 509	1 600
Other expenditure	4, 5	18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593
Losses		322	585	1 151	–	–	–	–	–	–	–
Total Expenditure		391 050	405 358	430 612	497 391	515 064	515 064	515 064	556 347	622 117	652 301

1.8.1 Expenditure by Type

1.8.1.1 Employee Related Costs

The budgeted allocation for employee related costs for the 2020/21 financial year totals R194,279 million which is 34,92% of the total operating expenditure. During the compilation of the budget, the CPI or $\pm 5.0\%$ plus 1.5% as per agreement was used. The annual increase included in the budget is 6,5%. There were requests for new posts but none were approved for the budget and no new posts were included in the budget.

1.8.1.2 Remuneration of Councillors

The budgeted allocation for remuneration of councillors for the 2020/21 financial year is R9,213 million. An annual increase of 6.5% has been included

1.8.1.3 Depreciation & Asset Impairment

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of asset rate consumption. Budget appropriations in this regard totals R38,995 million for the 2020/21 financial year and equates to 7.01% of the total operating expenditure.

1.8.1.4 Finance Charges

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges amounts to R21,397 million (3.85%) of operating expenditure. A provision of R9.517 million for Landfill sites is also included for the 2020/21 financial year.

1.8.1.5 Bulk Purchases

The Budget for Bulk purchases 2020/21 is R120,351 million, which is 21.63% of Total Operating Expenditure. Bulk purchases are directly informed by the purchase of electricity from Eskom. Electricity tariffs of Eskom will increase by 6.90% as from 1 July 2020.

1.8.1.6 Debt Impairment

Debt Impairment for 2020/21 for Traffic Fines is R49,116 million and R49,607 for 2021/22 million. For Rates and Services R7,003 million for 2020/21 and R7,422 million for 2021/22.

1.8.1.7 Contracted Services

Contracted services consists of Life Savers, Recycling of Refuse, Fire Brigade, Cleaning & Security Services for Camps, fraud line as well as Traffic fines outsourced. The total budget for Contracted Services 2020/21 is R48,054 million which shows a 33.59% increase when compared to the 2019/20 adjustment budget. The increase is mainly due to housing grants allocated in 2020/21 financial year.

1.8.1.8 Other Expenditure

Other expenditure comprises various line items relating to the daily operations of the municipality. The group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The total budget for Other Expenditure for 2020/21 is R35,455 million which shows a 16.6% increase when compared to 2019/20 adjustment budget.



Table SA1: Other Expenditure by Type – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Audit fees											
		18 124									
Other Expenditure		18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593
Total 'Other' Expenditure	1	18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593

1.8.2 Priority given to repairs and maintenance

The Statement of Performance does not have a line item for repairs and maintenance. As per the mSCOA chart, expenditure items are coupled to projects. The following has been included in the draft budget for repairs and maintenance for the current year, as well as the MTREF period.

WC042 Hessequa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		46 352	51 250	54 651	65 352	65 414	65 414	65 414	67 173	71 131	75 399
Other materials		7 628	7 685	4 534	6 534	6 118	6 118	6 118	7 077	7 334	7 672
Contracted Services		8 399	8 893	10 475	10 379	12 564	12 564	12 564	11 610	13 288	14 043
Other Expenditure		1 154	1 326	1 075	1 312	1 312	1 312	1 312	1 068	1 147	1 232
Total Repairs and Maintenance Expenditure	9	63 533	69 154	70 734	83 578	85 408	85 408	85 408	86 927	92 900	98 346

The norm for repairs and maintenance against the carrying value of PPE, Investment Property and Intangible Assets is 8%. **If employee related cost is taken into account, the municipality's ratio is 9% for 2020/21 and 9% and 10% for the respective outer years. This is well within the norm.**

1.8.3 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the Municipality's Indigent Policy. The target is to register the poor. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in Table A10 (Basic Service Delivery Measurement) on page 73.

The cost of the social package of the registered indigent households is financed by National Government through the Local Government equitable share received in terms of the annual Division of Revenue Act.

The following subsidies and rebates are recommended:**SUBSIDIES TO INDIGENT HOUSEHOLDS:****CATEGORY A:**

- Income per household – R3 760 p.m.
- Water – 6kl per household - free
- Electricity – 50KwH per household – free
- 100% Rebate – Property Rates (Valuation R800 000), Sewerage, Refuse and Water – Basic Fees

CATEGORY B:

- Income per household – R3 761 p.m. – R4 000 p.m.
 - Water – 6kl per household - free
 - Electricity – 50KwH per household – free
- 50% Rebate – Property Rates (Valuation R800 000), Sewerage, Refuse and Water – Basic Fees

CATEGORY C - OLD AGE HOMES

- R150 per person per month that qualify.

CATEGORY D – TENANTS NOT RECEIVING MUNICIPAL ACCOUNTS

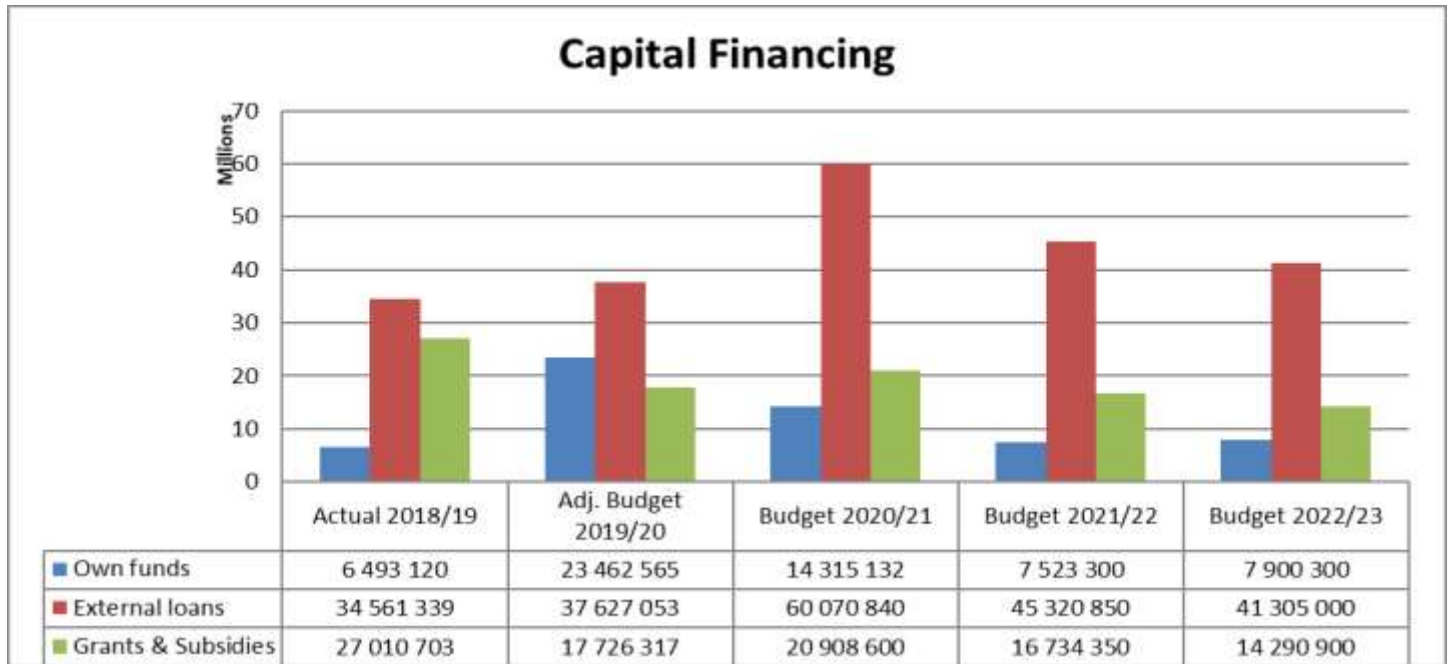
- As per category A and B

CATEGORY E – CHURCHES

- 100% of basic services if 50% of the church congregation qualifies for indigent.

1.9 CAPITAL EXPENDITURE

The Draft Capital Budget started with R94 483 165 in November 2019 and was later reduced by Council and management to R77 943 349. For the final budget it was increased to the present R95 294 572, which includes roll overs of R34 372 118 from 2019/20 budget and further cuts due to own funding limitations.



The total capital budget of R95 294 572 for 2020/21 shows an increase of R12 234 387 compared to the adjusted capital budget for 2019/20 of R78 815 935.

The following is included on the budget:

- + R12,909 million funded by MIG
- + R 2,000 million funded by INEP
- + R 4,000 million funded by DME
- + R2,000 million funded from Public Contributions
- + R14,315 million projects funded by CRR (including R4,332 million roll over)
- + R60,071 million projects funded by Borrowing (including R30,040 million roll over)

Financing of the Capital Budget

The following table give a breakdown of the sources and percentage (%) of finance of the draft 2020/21 MTREF budget.

	2020/21	%	2021/22	%	2022/23	%
Own funds	14 315 132	15.02	7 523 300	10.81	7 900 300	12.44
External loans	60 070 840	63.04	45 320 850	65.14	41 305 000	65.05
Grants & Subsidies	20 908 600	21.94	16 734 350	24.05	14 290 900	22.51
	95 294 572		69 578 500		63 496 200	

It is clear that the main source of funding will be from external loans.

The comparison between the MTREF Capital Budget and the Financial Plan is set out on Pg. 20 of this report.

The following tables reflects the capital budget per ward and per town. Information regarding wards has been compiled from information received from the respective departments.

2020/21 MTREF Capital Budget per Ward

WARDS	2020/2021	2021/2022	2022/2023
Ward 1	11 425 984	12 025 241	1 611 700
Ward 2	5 003 392	1 770 100	852 000
Ward 3	2 335 635	390 000	1 635 000
Ward 4	11 166 000	3 563 800	1 673 500
Ward 5	524 950	0	0
Ward 6	723 500	0	60 000
Ward 7	6 028 350	1 865 000	250 000
Ward 8	507 290	100 000	975 000
Ward 9	3 558 680	1 100 000	3 100 000
Ward 7,8	0	0	0
Ward 6,7,8	11 991 330	15 690 959	15 161 200
Ward 4,5	3 661 700	3 623 300	1 960 000
Ward 4,5,9	250 000	87 800	0
Ward 1,3	21 634 006	6 283 800	12 357 500
HQ	16 483 755	23 078 500	23 860 300
Ward 6,8	0	0	0
	95 294 572	69 578 500	63 496 200



2019/20 MTREF Capital Budget per Town

TOWNS	2020/2021	2021/2022	2022/2023
Albertinia	4 943 392	1 770 100	852 000
Heidelberg	8 273 180	4 736 100	5 205 000
Witsand	5 001 460	345 000	1 358 500
Riversdal	19 919 470	17 655 959	16 460 200
Stilbaai	30 933 230	18 179 041	13 924 200
Jongensfontein	388 565	390 000	1 635 000
Gouritsmond	4 147 830	130 000	45 000
Slangrivier	5 786 690	3 213 800	70 000
Hessequa	15 900 755	23 158 500	23 946 300
	95 294 572	69 578 500	63 496 200



1.10 ANNUAL BUDGET TABLES

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's MTREF Budget to be approved by the Council.

WC042 Hessequa - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
Financial Performance										
Property rates	70 988	78 149	86 657	94 657	94 657	94 657	94 657	100 933	106 662	113 049
Service charges	188 958	201 489	218 879	245 124	245 354	245 354	245 354	260 624	278 552	297 900
Investment revenue	18 094	17 959	18 189	8 688	8 688	8 688	8 688	12 000	12 000	12 000
Transfers recognised - operational	62 641	60 346	56 568	59 137	64 428	64 428	64 428	73 393	110 637	112 882
Other own revenue	94 403	66 852	88 305	74 174	85 974	85 974	85 974	93 268	94 752	96 862
Total Revenue (excluding capital transfers and contributions)	435 084	424 794	468 598	481 779	499 101	499 101	499 101	540 218	602 603	632 693
Employee costs	127 791	150 458	149 077	186 234	185 758	185 758	185 758	194 279	204 066	216 167
Remuneration of councillors	6 484	7 202	7 588	8 330	8 330	8 330	8 330	9 213	9 765	10 351
Depreciation & asset impairment	25 594	30 044	27 794	34 743	34 743	34 743	34 743	38 995	41 029	42 877
Finance charges	17 723	18 822	16 899	21 539	21 539	21 539	21 539	21 398	23 889	26 677
Materials and bulk purchases	107 940	108 598	119 049	138 530	137 603	137 603	137 603	151 410	161 176	171 202
Transfers and grants	865	1 055	1 133	1 247	1 388	1 388	1 388	1 424	1 509	1 600
Other expenditure	104 653	89 179	109 071	106 766	125 702	125 702	125 702	139 628	180 682	183 426
Total Expenditure	391 050	405 358	430 612	497 391	515 064	515 064	515 064	556 347	622 117	652 301
Surplus/(Deficit)	44 034	19 436	37 987	(15 612)	(15 963)	(15 963)	(15 963)	(16 128)	(19 515)	(19 608)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	95 771	32 885	23 703	16 243	16 488	16 488	16 488	18 909	16 734	14 291
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	142	4 722	-	1 238	1 238	1 238	2 000	-	-
Surplus/(Deficit) after capital transfers & contributions	139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Capital expenditure & funds sources										
Capital expenditure	123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496
Transfers recognised - capital	88 954	26 369	27 011	16 243	17 726	17 726	17 726	20 909	16 734	14 291
Borrowing	29 460	27 423	34 561	66 362	37 825	37 825	37 825	60 071	45 321	41 305
Internally generated funds	4 723	8 508	6 493	27 803	23 264	23 264	23 264	14 315	7 523	7 900
Total sources of capital funds	123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496
Financial position										
Total current assets	263 820	275 578	308 127	208 944	277 835	277 835	277 835	277 784	284 247	290 070
Total non current assets	832 527	854 526	911 817	991 993	962 776	962 776	962 776	1 019 075	1 047 625	1 068 245
Total current liabilities	105 045	97 482	97 239	99 251	81 305	81 305	81 305	85 578	90 179	95 136
Total non current liabilities	238 776	227 632	256 492	308 158	289 033	289 033	289 033	336 228	367 281	394 530
Community wealth/Equity	752 526	804 988	866 836	793 528	870 273	870 273	870 273	875 053	872 273	866 956
Cash flows										
Net cash from (used) operating	118 358	83 370	85 791	16 343	25 147	25 147	25 147	84 173	79 164	79 068
Net cash from (used) investing	(120 933)	(61 617)	(61 975)	(91 570)	(76 221)	(76 221)	(76 221)	(92 856)	(67 820)	(61 822)
Net cash from (used) financing	7 569	(13 672)	13 832	43 190	17 555	17 555	17 555	-	-	-
Cash/cash equivalents at the year end	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121
Cash backing/surplus reconciliation										
Cash and investments available	211 779	219 860	257 509	155 099	223 990	223 990	223 990	224 863	227 891	233 258
Application of cash and investments	34 773	17 225	9 363	17 419	1 066	1 066	1 066	539	316	3 033
Balance - surplus (shortfall)	177 007	202 636	248 146	137 680	222 924	222 924	222 924	224 324	227 576	230 225

WC042 Hessequa - Table A1 Budget Summary										
Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Asset management										
Asset register summary (WDV)	832 122	865 857	880 694	991 983	962 769	962 769	962 769	1 019 068	1 032 572	656 822
Depreciation	25 594	30 031	27 794	34 743	34 743	34 743	34 743	38 995	41 029	42 877
Renewal and Upgrading of Existing Assets	112 569	30 307	36 449	69 154	49 174	49 174	49 174	58 867	34 943	33 573
Repairs and Maintenance	63 533	69 154	70 734	83 578	85 408	85 408	85 408	86 927	92 900	98 346
Free services										
Cost of Free Basic Services provided	18 698	24 472	26 044	30 295	30 295	30 295	33 258	33 258	35 704	38 754
Revenue cost of free services provided	13 413	27 412	31 531	33 679	33 679	33 679	39 178	39 178	42 783	46 443

Explanatory notes to Table A1: - Budget Summary

- Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
- The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
- Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - Capital expenditure is balanced by capital funding sources, of which
 - Government and other transfers is reflected on the Financial Performance Budget;
 - Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the net cash from investing on the Cash Flow Budget.
- The Cash backing/surplus reconciliation shows an increase in 2020/21 and the last 2 years of the MTREF period.

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121
Other current investments > 90 days		(0)	(0)	51	(0)	0	0	0	41 331	33 016	21 138
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		211 779	219 860	257 509	155 099	223 990	223 990	223 990	224 863	227 891	233 258
Application of cash and investments											
Unspent conditional transfers		21 251	12 680	6 919	-	3 236	3 236	3 236	3 236	3 236	3 236
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	13 522	4 544	2 444	17 174	(2 713)	(2 713)	(2 713)	(3 239)	(3 463)	(745)
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	246	543	543	543	543	543	543
Total Application of cash and investments:		34 773	17 225	9 363	17 419	1 066	1 066	1 066	539	316	3 033
Surplus(shortfall)		177 007	202 636	248 146	137 680	222 924	222 924	222 924	224 324	227 576	230 225

Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) – (NT – supporting tables)**WC042 Hessequa - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)**

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		132 877	140 963	155 090	157 518	159 026	159 026	170 854	176 912	186 784
Executive and council		35 967	38 432	41 381	45 373	45 373	45 373	48 385	52 177	55 906
Finance and administration		96 910	102 531	113 709	112 145	113 653	113 653	122 469	124 735	130 878
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		106 408	75 526	87 446	76 674	93 288	93 288	106 911	143 423	136 967
Community and social services		7 634	8 682	8 888	9 561	10 303	10 303	12 441	18 402	11 202
Sport and recreation		11 516	12 534	12 444	15 788	16 091	16 091	17 581	15 206	16 421
Public safety		70 424	43 229	62 869	49 971	61 771	61 771	64 181	64 868	65 726
Housing		16 834	11 081	3 245	1 355	5 123	5 123	12 707	44 947	43 618
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		92 326	17 688	5 463	6 004	13 782	13 782	9 493	7 646	7 294
Planning and development		2 855	4 757	3 751	4 717	4 962	4 962	7 970	7 109	6 736
Road transport		88 898	12 455	1 270	603	8 137	8 137	834	126	127
Environmental protection		573	475	442	684	684	684	690	410	432
<i>Trading services</i>		199 244	223 623	248 904	257 816	250 720	250 720	273 869	291 356	315 938
Energy sources		129 076	134 198	143 415	160 235	160 509	160 509	172 873	181 865	189 456
Water management		33 555	41 501	50 821	41 946	43 544	43 544	44 782	47 452	50 269
Waste water management		23 852	32 534	35 008	32 569	23 602	23 602	30 534	32 535	42 313
Waste management		12 761	15 390	19 659	23 065	23 065	23 065	25 681	29 504	33 900
<i>Other</i>	4	–	20	120	10	10	10	–	–	–
Total Revenue - Functional	2	530 855	457 820	497 024	498 023	516 827	516 827	561 127	619 337	646 984
Expenditure - Functional										
<i>Governance and administration</i>		61 214	79 768	67 880	97 697	98 371	98 371	101 971	107 433	113 396
Executive and council		21 377	28 432	15 355	30 464	29 989	29 989	30 199	31 168	32 916
Finance and administration		38 657	50 065	51 129	65 583	66 767	66 767	69 891	74 267	78 366
Internal audit		1 180	1 271	1 396	1 650	1 615	1 615	1 880	1 998	2 114
<i>Community and public safety</i>		109 200	91 447	108 983	106 154	121 850	121 850	146 433	183 997	188 425
Community and social services		14 250	15 441	16 197	19 666	19 362	19 362	21 188	22 384	23 826
Sport and recreation		16 075	17 876	18 043	23 867	23 904	23 904	34 569	36 309	38 128
Public safety		61 113	46 072	70 030	59 332	71 337	71 337	76 031	78 282	80 451
Housing		17 762	12 058	4 713	3 289	7 247	7 247	14 644	47 022	46 019
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		42 563	53 525	50 685	58 889	58 351	58 351	55 451	59 219	63 049
Planning and development		8 240	9 376	9 979	10 173	10 494	10 494	11 204	12 001	12 723
Road transport		32 732	42 591	38 744	43 800	42 965	42 965	39 015	41 967	44 691
Environmental protection		1 590	1 557	1 962	4 917	4 892	4 892	5 232	5 251	5 635
<i>Trading services</i>		176 998	179 436	201 813	233 040	234 881	234 881	251 248	270 152	286 035
Energy sources		111 051	78 123	121 706	142 794	142 640	142 640	153 463	166 888	176 232
Water management		23 130	31 514	28 580	33 942	34 670	34 670	34 493	37 515	39 546
Waste water management		17 716	30 910	22 005	23 739	24 401	24 401	26 143	27 817	30 118
Waste management		25 101	38 889	29 522	32 566	33 169	33 169	37 149	37 933	40 138
<i>Other</i>	4	1 074	1 183	1 250	1 612	1 612	1 612	1 245	1 317	1 396
Total Expenditure - Functional	3	391 050	405 358	430 612	497 391	515 064	515 064	556 347	622 117	652 301
Surplus/(Deficit) for the year		139 805	52 463	66 412	631	1 763	1 763	4 780	(2 780)	(5 317)

Explanatory notes to Table A2: - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification
2. Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. The table highlights that this is the case for Electricity, Water and Waste Water function. Waste

Management operate at a loss because of the high provision for landfill sites. Tariffs increase by 15% to decrease the loss in 2020/21.

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote) – (NT – supporting tables)

WC042 Hessequa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 01 - Office Of The Mm		35 967	38 432	41 535	45 433	45 579	45 579	48 385	52 177	55 906
Vote 02 - Corporate Services		18 682	20 959	21 180	24 016	25 254	25 254	26 023	25 887	27 171
Vote 03 - Financial Services		92 068	99 374	108 875	106 645	106 645	106 645	116 172	121 540	127 970
Vote 04 - Community Services		87 463	54 457	66 171	51 446	67 025	67 025	77 399	117 730	109 470
Vote 05 - Technical Services		293 248	239 345	255 103	265 133	266 874	266 874	284 489	294 484	319 299
Vote 06 - Spatial Plannign & Environmental Managem		3 428	5 252	4 159	5 351	5 450	5 450	8 659	7 519	7 168
Vote 07 - Health		-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	530 855	457 820	497 024	498 023	516 827	516 827	561 127	619 337	646 984
Expenditure by Vote to be appropriated	1									
Vote 01 - Office Of The Mm		23 745	31 003	18 295	34 665	34 277	34 277	34 790	36 047	38 085
Vote 02 - Corporate Services		32 006	35 841	37 921	46 327	46 533	46 533	58 656	61 538	62 992
Vote 03 - Financial Services		17 668	24 277	26 775	35 816	36 384	36 384	36 961	38 730	42 257
Vote 04 - Community Services		83 579	62 809	79 618	68 572	84 474	84 474	96 778	131 929	133 572
Vote 05 - Technical Services		224 335	240 611	256 354	297 862	299 070	299 070	314 192	338 186	358 697
Vote 06 - Spatial Plannign & Environmental Managem		9 716	10 816	11 648	14 150	14 325	14 325	14 970	15 687	16 699
Vote 07 - Health		-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	391 050	405 358	430 612	497 391	515 064	515 064	556 347	622 117	652 301
Surplus/(Deficit) for the year	2	139 805	52 463	66 412	631	1 763	1 763	4 780	(2 780)	(5 317)

Explanatory notes to Table A3: - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality

Table A4 - Budgeted Financial Performance (revenue and expenditure) – (NT – supporting tables)**WC042 Hessequa - Table A4 Budgeted Financial Performance (revenue and expenditure)**

W0042 Hessequa - Table A4 Budgeted Financial Performance (Revenue and expenditure)											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	70 988	78 149	86 657	94 657	94 657	94 657	94 657	100 933	106 662	113 049
Service charges - electricity revenue	2	128 077	132 153	140 022	157 911	157 911	157 911	157 911	166 533	176 525	187 117
Service charges - water revenue	2	31 145	33 830	37 622	40 987	41 217	41 217	41 217	43 826	46 456	49 243
Service charges - sanitation revenue	2	17 194	20 242	21 827	23 332	23 332	23 332	23 332	24 751	26 236	27 811
Service charges - refuse revenue	2	12 542	15 264	19 408	22 895	22 895	22 895	22 895	25 514	29 336	33 731
Rental of facilities and equipment		2 028	2 607	2 906	2 660	2 660	2 660	2 660	2 975	3 208	3 459
Interest earned - external investments		18 094	17 959	18 189	8 688	8 688	8 688	8 688	12 000	12 000	12 000
Interest earned - outstanding debtors		1 522	1 798	2 257	1 698	1 698	1 698	1 698	1 649	1 649	1 649
Dividends received											
Fines, penalties and forfeits		66 507	38 417	58 700	45 040	56 840	56 840	56 840	59 653	60 227	60 807
Licences and permits		1 319	1 420	1 445	1 563	1 563	1 563	1 563	1 819	1 928	2 044
Agency services		1 987	2 218	2 408	2 203	2 203	2 203	2 203	2 451	2 599	2 754
Transfers and subsidies		62 641	60 346	56 568	59 137	64 428	64 428	64 428	73 393	110 637	112 882
Other revenue	2	16 134	19 888	19 225	18 414	18 414	18 414	18 414	18 740	20 141	21 649
Gains		4 906	503	1 363	2 595	2 595	2 595	2 595	5 980	5 000	4 500
Total Revenue (excluding capital transfers and contributions)		435 084	424 794	468 598	481 779	499 101	499 101	499 101	540 218	602 603	632 693
Expenditure By Type											
Employee related costs	2	127 791	150 458	149 077	186 234	185 758	185 758	185 758	194 279	204 066	216 167
Remuneration of councillors		6 484	7 202	7 588	8 330	8 330	8 330	8 330	9 213	9 765	10 351
Debt impairment	3	47 471	34 346	57 823	41 606	51 606	51 606	51 606	56 119	57 030	57 971
Depreciation & asset impairment	2	25 594	30 044	27 794	34 743	34 743	34 743	34 743	38 995	41 029	42 877
Finance charges		17 723	18 822	16 899	21 539	21 539	21 539	21 539	21 398	23 889	26 677
Bulk purchases	2	87 870	89 362	97 205	108 897	108 897	108 897	108 897	120 351	127 572	135 226
Other materials	8	20 070	19 236	21 844	29 633	28 705	28 705	28 705	31 059	33 604	35 976
Contracted services		38 735	32 193	26 290	32 694	40 326	40 326	40 326	48 054	84 740	84 862
Transfers and subsidies		865	1 055	1 133	1 247	1 388	1 388	1 388	1 424	1 509	1 600
Other expenditure	4, 5	18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593
Losses		322	585	1 151	-	-	-	-	-	-	-
Total Expenditure		391 050	405 358	430 612	497 391	515 064	515 064	515 064	556 347	622 117	652 301
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		95 771	32 885	23 703	16 243	16 488	16 488	16 488	18 909	16 734	14 291
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	-	-	-	-	238	238	238	2 000	-	-
Transfers and subsidies - capital (in-kind - all)		-	142	4 722	-	1 000	1 000	1 000	-	-	-
Surplus/(Deficit) after capital transfers & contributions		139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Taxation											
Surplus/(Deficit) after taxation		139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)

Explanatory notes to Table A4: - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue excluding capital transfers and contributions is R540,218 million in 2020/21 and escalates to R602,603 million by 2021/22 which is an increase of 11.55%. The total revenue for 2022/23 is R632,693 million which is a 4.99% increase from 2021/22.
2. Revenue to be generated from property rates is R100,932 million in the 2020/21 financial year and increases to R106,662 million by 2021/22. In the 2022/23 financial year it is R113,049 million. The tariff increase is 6.0% for the MTREF period.
3. Services charges relating to electricity, water, sanitation, refuse removal and other charges constitutes the biggest component of the revenue basket of the Municipality totalling R260,624 million for the 2020/21 financial year and increasing to R278,552 million by 2021/22 and R297,900 million by 2022/23. For the 2020/21 financial year services charges amount to 48.2% of total revenue.
4. Transfers recognized – operating, includes the local government equitable share and other operating grants from national and provincial government.

Expenditure by major type

5. Bulk purchases have increased from 2016/17 to 2020/21 escalating from R87,870 million to R120,351 million. These increases can be attributed to the increase in the cost of bulk electricity from Eskom.
6. Employee related costs and bulk purchases are the main cost drivers within the municipal budget.



Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source - (NT – supporting tables)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Office Of The Mm		-	-	-	-	-	-	-	-	-	-
Vote 02 - Corporate Services		-	466	611	545	841	841	841	550	170	-
Vote 03 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 04 - Community Services		-	-	5	300	13	13	13	396	9 406	-
Vote 05 - Technical Services		-	2 101	11 350	35 847	23 799	23 799	23 799	35 923	25 958	22 133
Vote 06 - Spatial Plannign & Environmental Managem		-	-	-	-	-	-	-	-	-	-
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	2 567	11 966	36 692	24 652	24 652	24 652	36 869	35 534	22 133
Single-year expenditure to be appropriated	2										
Vote 01 - Office Of The Mm		182	67	95	56	54	54	54	429	383	-
Vote 02 - Corporate Services		2 471	4 333	2 955	2 558	2 752	2 752	2 752	4 528	1 218	1 930
Vote 03 - Financial Services		254	226	233	447	441	441	441	158	10 141	10 051
Vote 04 - Community Services		1 692	3 138	2 761	3 176	3 161	3 161	3 161	1 492	656	1 149
Vote 05 - Technical Services		118 525	51 905	49 943	67 445	47 727	47 727	47 727	51 728	21 071	28 197
Vote 06 - Spatial Plannign & Environmental Managem		14	63	112	35	29	29	29	91	576	36
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		123 138	59 732	56 099	73 717	54 164	54 164	54 164	58 426	34 044	41 363
Total Capital Expenditure - Vote		123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496
Capital Expenditure - Functional											
Governance and administration		2 621	3 352	2 335	5 452	5 706	5 706	5 706	7 058	13 387	10 883
Executive and council		170	67	29	30	30	30	30	419	368	-
Finance and administration		2 451	3 285	2 306	5 422	5 677	5 677	5 677	6 639	13 019	10 883
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		5 606	8 135	6 739	10 633	10 125	10 125	10 125	12 112	14 992	4 708
Community and social services		1 452	1 623	1 945	1 581	1 582	1 582	1 582	3 947	8 648	1 276
Sport and recreation		2 702	4 696	2 543	5 921	5 431	5 431	5 431	7 272	3 968	2 361
Public safety		1 433	1 808	2 194	3 131	3 103	3 103	3 103	894	613	1 067
Housing		19	8	57	-	9	9	9	-	1 762	4
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		90 200	12 698	9 915	16 372	24 049	24 049	24 049	14 085	8 766	11 717
Planning and development		13	54	148	26	25	25	25	26	31	36
Road transport		90 188	12 643	9 737	16 311	23 995	23 995	23 995	13 984	8 185	11 681
Environmental protection		-	-	30	35	29	29	29	75	550	-
Trading services		24 710	38 107	49 076	77 952	38 935	38 935	38 935	62 039	32 424	36 189
Energy sources		5 516	9 128	5 393	25 291	7 427	7 427	7 427	28 155	10 998	6 731
Water management		8 838	11 617	20 268	18 673	11 672	11 672	11 672	15 463	4 200	7 050
Waste water management		9 738	15 988	23 242	30 765	16 912	16 912	16 912	17 621	17 126	19 308
Waste management		618	1 373	173	3 224	2 924	2 924	2 924	800	100	3 100
Other		1	8	-	-	-	-	-	-	10	-
Total Capital Expenditure - Functional	3	123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496
Funded by:											
National Government		87 633	23 846	14 267	14 953	14 459	14 459	14 459	18 909	16 673	14 233
Provincial Government		1 248	2 268	7 993	1 291	1 735	1 735	1 735	-	61	58
District Municipality		-	35	13	-	295	295	295	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial)		-	-	-	-	-	-	-	-	-	-
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		73	221	4 738	-	1 238	1 238	1 238	2 000	-	-
Transfers recognised - capital	4	88 954	26 369	27 011	16 243	17 726	17 726	17 726	20 909	16 734	14 291
Borrowing	6	29 460	27 423	34 561	66 362	37 825	37 825	37 825	60 071	45 321	41 305
Internally generated funds		4 723	8 508	6 493	27 803	23 264	23 264	23 264	14 315	7 523	7 900
Total Capital Funding	7	123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496

Explanatory notes to Table A5: - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. Single-year capital expenditure has been appropriated at R53,426 million for the 2020/21 financial year and decreases in 2021/22 to R34,044 million and in 2022/23 to R41,363 million. Multi-year capital expenditure has been appropriated at R36,869 million for the 2020/21 financial year and decreases in 2021/22 to R35,534 million and in 2022/23 to R22,133 million.
3. The capital program is funded from National- and Provincial grants and transfers, public contributions and donations, borrowing and internally generated funds from current year surpluses. For 2020/21, capital transfers totals R20,909 million (21.9%) and decrease to R16,734 million by 2021/22 and R14,290 million by 2022/23. Borrowing has been provided at R60,071 million for 2020/21, R45,321 million for 2021/22 and R41,305 million for 2022/23. For 2020/21, internally generated funding totals to R14,315 million and decrease over the MTREF period to R7,523 million in 2021/22 and R7,900 million in 2022/23



Table A6 -Budgeted Financial Position – (NT – supporting tables)

WC042 Hessequa - Table A6 Budgeted Financial Position

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework			
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
ASSETS													
Current assets													
Cash			11 420	3 445	3 342	–	–	–	–	873	3 901	9 268	
Call investment deposits		1	200 360	216 415	254 166	155 099	223 990	223 990	223 990	223 990	223 990	223 990	
Consumer debtors		1	44 645	48 275	44 790	31 853	31 853	31 853	31 853	32 174	35 673	36 205	
Other debtors			4 208	4 629	2 983	18 890	18 890	18 890	18 890	17 460	17 199	16 914	
Current portion of long-term receivables			3	3	3	3	3	3	3	3	3	3	
Inventory		2	3 186	2 811	2 842	3 099	3 099	3 099	3 099	3 285	3 482	3 690	
Total current assets			263 820	275 578	308 127	208 944	277 835	277 835	277 835	277 784	284 247	290 070	
Non current assets													
Long-term receivables			13	10	7	10	7	7	7	7	7	7	
Investments			–	–	–	–	–	–	–	–	–	–	
Investment property			70 995	71 228	73 606	71 228	73 606	73 606	73 606	73 606	73 606	73 606	
Investment in Associate			–	–	–	–	–	–	–	–	–	–	
Property, plant and equipment		3	752 484	774 214	829 153	912 066	880 473	880 473	880 473	936 805	965 387	986 039	
Biological			8 322	8 322	8 322	–	–	–	–	–	–	–	
Intangible			320	299	277	368	368	368	368	335	303	271	
Other non-current assets			392	453	452	8 322	8 322	8 322	8 322	8 322	8 322	8 322	
Total non current assets			832 527	854 526	911 817	991 993	962 776	962 776	962 776	1 019 075	1 047 625	1 068 245	
TOTAL ASSETS			1 096 347	1 130 103	1 219 944	1 200 937	1 240 611	1 240 611	1 240 611	1 296 859	1 331 872	1 358 315	
LIABILITIES													
Current liabilities													
Bank overdraft		1	–	–	–	–	–	–	–	–	–	–	
Borrowing		4	15 738	17 421	20 579	17 421	17 421	17 421	17 421	17 421	17 421	17 421	
Consumer deposits			6 444	8 400	9 225	9 261	9 261	9 261	9 261	9 816	10 405	11 029	
Trade and other payables		4	75 390	63 759	50 644	62 656	44 710	44 710	44 710	47 238	49 917	52 757	
Provisions			7 474	7 903	16 790	9 914	9 914	9 914	9 914	11 103	12 436	13 928	
Total current liabilities			105 045	97 482	97 239	99 251	81 305	81 305	81 305	85 578	90 179	95 136	
Non current liabilities													
Borrowing			113 478	96 167	105 717	168 483	123 775	123 775	123 775	161 720	183 002	199 193	
Provisions			125 298	131 466	150 775	139 676	165 258	165 258	165 258	174 508	184 280	195 337	
Total non current liabilities			238 776	227 632	256 492	308 158	289 033	289 033	289 033	336 228	367 281	394 530	
TOTAL LIABILITIES			343 821	325 115	353 731	407 409	370 338	370 338	370 338	421 806	457 460	489 665	
NET ASSETS			5	752 526	804 988	866 214	793 528	870 273	870 273	870 273	875 053	874 412	868 650
COMMUNITY WEALTH/EQUITY													
Accumulated Surplus/(Deficit)			752 280	804 743	866 293	793 283	869 730	869 730	869 730	874 511	871 730	866 413	
Reserves		4	246	246	543	246	543	543	543	543	543	543	
TOTAL COMMUNITY WEALTH/EQUITY			5	752 526	804 988	866 836	793 528	870 273	870 273	870 273	875 053	872 273	866 956

Explanatory notes to Table A6: - Budgeted Financial Position

- Table A6 is consistent with international standards of good financial management practice, and improves the understanding of councillors and management of the impact of the budget on the statement of financial position (balance sheet).



Table A7 - Budgeted Cash Flow Statement – (NT – supporting tables)**WC042 Hessequa - Table A7 Budgeted Cash Flows**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		70 187	76 165	83 660	92 764	92 764	92 764	92 764	98 914	104 529	110 788
Service charges		186 482	194 872	215 295	240 222	240 222	240 222	240 222	255 411	272 981	291 942
Other revenue		33 784	33 231	32 007	35 649	35 649	35 649	35 649	72 820	72 898	73 495
Transfers and Subsidies - Operational	1	76 801	60 346	56 568	59 137	59 137	59 137	59 137	73 393	110 637	112 882
Transfers and Subsidies - Capital	1	32 895	24 314	17 942	–	16 243	16 243	16 243	20 909	16 734	14 291
Interest		19 616	19 909	20 557	10 387	10 387	10 387	10 387	13 616	13 616	13 616
Dividends				–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(282 818)	(305 591)	(339 105)	(399 080)	(406 519)	(406 519)	(406 519)	(428 068)	(486 832)	(509 669)
Finance charges		(17 723)	(18 822)	–	(21 539)	(21 539)	(21 539)	(21 539)	(21 398)	(23 889)	(26 677)
Transfers and Grants	1	(865)	(1 055)	(1 133)	(1 197)	(1 197)	(1 197)	(1 197)	(1 424)	(1 509)	(1 600)
NET CASH FROM/(USED) OPERATING ACTIVITIES		118 358	83 370	85 791	16 343	25 147	25 147	25 147	84 173	79 164	79 068
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		1 301	539	1 366	18 839	2 595	2 595	2 595	–	–	–
Decrease (increase) in non-current receivables		3	3	2	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(122 238)	(62 158)	(63 343)	(110 409)	(78 816)	(78 816)	(78 816)	(92 856)	(67 820)	(61 822)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(120 933)	(61 617)	(61 975)	(91 570)	(76 221)	(76 221)	(76 221)	(92 856)	(67 820)	(61 822)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		105	111	413	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	63 262	37 627	37 627	37 627	–	–	–
Increase (decrease) in consumer deposits		2 030	1 956	825	441	441	441	441	–	–	–
Payments											
Repayment of borrowing		5 434	(15 739)	12 593	(20 513)	(20 513)	(20 513)	(20 513)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		7 569	(13 672)	13 832	43 190	17 555	17 555	17 555	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	4 994	8 081	37 648	(32 037)	(33 519)	(33 519)	(33 519)	(8 683)	11 344	17 245
Cash/cash equivalents at the year end:	2	206 785	211 779	219 810	187 137	257 509	257 509	257 509	192 214	183 532	194 875
Cash/cash equivalents at the year end:	2	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121

Explanatory notes to Table A7: - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. Cash and cash equivalents totals R223,990 million at the end of the 2019/20 financial year, and decreases to R183,532 million by 2020/21.

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation – (NT – supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121
Other current investments > 90 days		(0)	(0)	51	(0)	0	0	0	41 331	33 016	21 138
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		211 779	219 860	257 509	155 099	223 990	223 990	223 990	224 863	227 891	233 258
Application of cash and investments											
Unspent conditional transfers		21 251	12 680	6 919	–	3 236	3 236	3 236	3 236	3 236	3 236
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	13 522	4 544	2 444	17 174	(2 713)	(2 713)	(2 713)	(3 239)	(3 463)	(745)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5				246	543	543	543	543	543	543
Total Application of cash and investments:		34 773	17 225	9 363	17 419	1 066	1 066	1 066	539	316	3 033
Surplus(shortfall)		177 007	202 636	248 146	137 680	222 924	222 924	222 924	224 324	227 576	230 225

Explanatory notes to Table A8: - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end, and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
4. From the table it can be seen that the 2020/21 MTREF Budget shows a surplus for each period.
5. Considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2020/21 MTREF is funded.
6. As part of the budgeting and planning guidelines that informed the compilation of the 2020/21 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

Table A9: - Asset Management – (NT – supporting tables)

WC042 Hessequa - Table A9 Asset Management										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
Total New Assets	1	10 569	31 993	31 616	41 255	29 642	29 642	36 428	34 636	29 923
Roads Infrastructure		1 614	397	1 102	1 250	600	600	2 020	1 835	5 460
Storm water Infrastructure		–	437	–	–	–	–	–	–	–
Electrical Infrastructure		–	7 524	2 662	7 035	2 909	2 909	7 530	3 920	2 575
Water Supply Infrastructure		183	9 501	16 006	10 702	6 332	6 332	11 228	11 656	2 250
Sanitation Infrastructure		927	554	4 460	2 050	150	150	2 600	300	1 370
Solid Waste Infrastructure		–	44	173	100	100	100	100	100	100
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	850	794	905	921	921	–	10 320	10 000
Infrastructure		2 724	19 307	25 197	22 042	11 012	11 012	23 478	28 131	21 755
Community Facilities		64	134	47	900	1 033	1 033	3 389	180	380
Sport and Recreation Facilities		65	38	–	20	140	140	1 275	300	35
Community Assets		129	173	47	920	1 173	1 173	4 664	480	415
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		569	1 233	512	–	323	323	55	30	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		569	1 233	512	–	323	323	55	30	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	66	170	170	170	–	–	–
Intangible Assets		–	–	66	170	170	170	–	–	–
Computer Equipment		810	566	747	889	521	521	854	669	204
Furniture and Office Equipment		693	1 291	413	330	313	313	966	335	242
Machinery and Equipment		750	1 878	1 180	2 339	2 528	2 528	3 011	840	3 007
Transport Assets		4 893	7 546	3 455	14 565	13 601	13 601	3 400	4 150	4 300
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	112 569	10 430	2 700	11 570	10 165	10 165	8 435	6 170	580
Roads Infrastructure		85 524	7 770	738	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		5 743	–	–	450	150	150	1 605	1 750	150
Water Supply Infrastructure		8 506	–	–	5 000	5 000	5 000	–	–	–
Sanitation Infrastructure		8 364	–	–	–	–	–	180	–	–
Solid Waste Infrastructure		290	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		108 427	7 770	738	5 450	5 150	5 150	1 785	1 750	150
Community Facilities		1 721	184	154	450	450	450	420	330	330
Sport and Recreation Facilities		499	2 477	1 808	5 670	4 565	4 565	6 230	4 090	100
Community Assets		2 220	2 661	1 963	6 120	5 015	5 015	6 650	4 420	430
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		1 537	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		1 537	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		261	–	–	–	–	–	–	–	–
Furniture and Office Equipment		124	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Table A9: - Asset Management – (NT – supporting tables) (Continue)**WC042 Hessequa - Table A9 Asset Management**

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE											
Total New Assets	1		10 569	31 993	31 616	41 255	29 642	29 642	36 428	34 636	29 923
Roads Infrastructure			1 614	397	1 102	1 250	600	600	2 020	1 835	5 460
Storm water Infrastructure			–	437	–	–	–	–	–	–	–
Electrical Infrastructure			–	7 524	2 662	7 035	2 909	2 909	7 530	3 920	2 575
Water Supply Infrastructure			183	9 501	16 006	10 702	6 332	6 332	11 228	11 656	2 250
Sanitation Infrastructure			927	554	4 460	2 050	150	150	2 600	300	1 370
Solid Waste Infrastructure			–	44	173	100	100	100	100	100	100
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure			–	850	794	905	921	921	–	10 320	10 000
Infrastructure			2 724	19 307	25 197	22 042	11 012	11 012	23 478	28 131	21 755
Community Facilities			64	134	47	900	1 033	1 033	3 389	180	380
Sport and Recreation Facilities			65	38	–	20	140	140	1 275	300	35
Community Assets			129	173	47	920	1 173	1 173	4 664	480	415
Heritage Assets			–	–	–	–	–	–	–	–	–
Revenue Generating			–	–	–	–	–	–	–	–	–
Non-revenue Generating			–	–	–	–	–	–	–	–	–
Investment properties			–	–	–	–	–	–	–	–	–
Operational Buildings			569	1 233	512	–	323	323	55	30	–
Housing			–	–	–	–	–	–	–	–	–
Other Assets			569	1 233	512	–	323	323	55	30	–
Biological or Cultivated Assets			–	–	–	–	–	–	–	–	–
Servitudes			–	–	–	–	–	–	–	–	–
Licences and Rights			–	–	66	170	170	170	–	–	–
Intangible Assets			–	–	66	170	170	170	–	–	–
Computer Equipment			810	566	747	889	521	521	854	669	204
Furniture and Office Equipment			693	1 291	413	330	313	313	966	335	242
Machinery and Equipment			750	1 878	1 180	2 339	2 528	2 528	3 011	840	3 007
Transport Assets			4 893	7 546	3 455	14 565	13 601	13 601	3 400	4 150	4 300
Land			–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2		112 569	10 430	2 700	11 570	10 165	10 165	8 435	6 170	580
Roads Infrastructure			85 524	7 770	738	–	–	–	–	–	–
Storm water Infrastructure			–	–	–	–	–	–	–	–	–
Electrical Infrastructure			5 743	–	–	450	150	150	1 605	1 750	150
Water Supply Infrastructure			8 506	–	–	5 000	5 000	5 000	–	–	–
Sanitation Infrastructure			8 364	–	–	–	–	–	180	–	–
Solid Waste Infrastructure			290	–	–	–	–	–	–	–	–
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure			–	–	–	–	–	–	–	–	–
Infrastructure			108 427	7 770	738	5 450	5 150	5 150	1 785	1 750	150
Community Facilities			1 721	184	154	450	450	450	420	330	330
Sport and Recreation Facilities			499	2 477	1 808	5 670	4 565	4 565	6 230	4 090	100
Community Assets			2 220	2 661	1 963	6 120	5 015	5 015	6 650	4 420	430
Heritage Assets			–	–	–	–	–	–	–	–	–
Revenue Generating			–	–	–	–	–	–	–	–	–
Non-revenue Generating			–	–	–	–	–	–	–	–	–
Investment properties			–	–	–	–	–	–	–	–	–
Operational Buildings			1 537	–	–	–	–	–	–	–	–
Housing			–	–	–	–	–	–	–	–	–
Other Assets			1 537	–	–	–	–	–	–	–	–
Biological or Cultivated Assets			–	–	–	–	–	–	–	–	–
Servitudes			–	–	–	–	–	–	–	–	–
Licences and Rights			–	–	–	–	–	–	–	–	–
Intangible Assets			–	–	–	–	–	–	–	–	–
Computer Equipment			261	–	–	–	–	–	–	–	–
Furniture and Office Equipment			124	–	–	–	–	–	–	–	–
Machinery and Equipment			–	–	–	–	–	–	–	–	–
Transport Assets			–	–	–	–	–	–	–	–	–
Land			–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–	–
Total Upgrading of Existing Assets	6		–	19 877	33 749	57 584	39 010	39 010	50 432	28 773	32 993
Roads Infrastructure			–	922	7 870	11 000	19 134	19 134	9 030	5 030	5 030
Storm water Infrastructure			–	–	–	–	–	–	–	–	–
Electrical Infrastructure			–	1 050	1 784	14 550	1 375	1 375	18 230	5 270	3 575
Water Supply Infrastructure			–	1 112	3 555	2 970	340	340	4 260	1 400	4 360
Sanitation Infrastructure			–	15 044	18 414	25 818	14 245	14 245	14 044	15 708	17 468
Solid Waste Infrastructure			–	–	–	–	–	–	–	–	–
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure			–	–	–	–	–	–	30	–	–
Infrastructure			–	18 127	31 624	54 338	35 094	35 094	45 594	27 408	30 433
Community Facilities			–	1 135	1 528	955	1 658	1 658	1 220	1 140	1 360
Sport and Recreation Facilities			–	211	309	2 198	2 113	2 113	3 509	170	1 030
Community Assets			–	1 346	1 837	3 153	3 771	3 771	4 729	1 310	2 390
Heritage Assets			–	–	–	–	–	–	–	–	–
Revenue Generating			–	–	–	–	–	–	–	–	–
Non-revenue Generating			–	–	–	–	–	–	–	–	–
Investment properties			–	–	–	–	–	–	–	–	–
Operational Buildings			–	229	26	–	80	80	40	–	15
Housing			–	8	–	–	–	–	–	–	–
Other Assets			–	237	26	–	80	80	40	–	15
Biological or Cultivated Assets			–	–	–	–	–	–	–	–	–
Servitudes			–	–	–	–	–	–	–	–	–
Licences and Rights			–	–	–	–	–	–	–	–	–
Intangible Assets			–	–	–	–	–	–	–	–	–
Computer Equipment			–	–	69	–	–	–	–	–	–
Furniture and Office Equipment			–	166	192	93	65	65	69	55	155
Machinery and Equipment			–	–	–	–	–	–	–	–	–
Transport Assets			–	–	–	–	–	–	–	–	–
Land			–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–	–

Table A9: - Asset Management – (NT – supporting tables) (Continue)**WC042 Hessequa - Table A9 Asset Management**

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand												
Total Capital Expenditure		4	123 138	62 300	68 065	110 409	78 816	78 816	95 295	69 579	63 496	
Roads Infrastructure			87 138	9 089	9 710	12 250	19 734	19 734	11 050	6 865	10 490	
Storm water Infrastructure			—	437	—	—	—	—	—	—	—	
Electrical Infrastructure			5 743	8 574	4 445	22 035	4 434	4 434	27 365	10 940	6 300	
Water Supply Infrastructure			8 690	10 612	19 561	18 673	11 672	11 672	15 489	13 056	6 610	
Sanitation Infrastructure			9 291	15 597	22 874	27 868	14 395	14 395	16 824	16 008	18 838	
Solid Waste Infrastructure			290	44	173	100	100	100	100	100	100	
Rail Infrastructure			—	—	—	—	—	—	—	—	—	
Coastal Infrastructure			—	—	—	—	—	—	—	—	—	
Information and Communication Infrastructure			—	850	794	905	921	921	30	10 320	10 000	
Infrastructure			111 151	45 203	57 559	81 830	51 256	51 256	70 857	57 289	52 338	
Community Facilities			1 785	1 453	1 729	2 305	3 140	3 140	5 029	1 650	2 070	
Sport and Recreation Facilities			564	2 726	2 118	7 888	6 818	6 818	11 014	4 560	1 165	
Community Assets			2 349	4 179	3 847	10 193	9 958	9 958	16 043	6 210	3 235	
Heritage Assets			—	—	—	—	—	—	—	—	—	
Revenue Generating			—	—	—	—	—	—	—	—	—	
Non-revenue Generating			—	—	—	—	—	—	—	—	—	
Investment properties			—	—	—	—	—	—	—	—	—	
Operational Buildings			2 106	1 462	538	—	403	403	95	30	15	
Housing			—	8	—	—	—	—	—	—	—	
Other Assets			2 106	1 470	538	—	403	403	95	30	15	
Biological or Cultivated Assets			—	—	—	—	—	—	—	—	—	
Servitudes			—	—	—	—	—	—	—	—	—	
Licences and Rights			—	—	66	170	170	170	—	—	—	
Intangible Assets			—	—	66	170	170	170	—	—	—	
Computer Equipment			1 071	566	817	889	521	521	854	669	204	
Furniture and Office Equipment			817	1 457	605	424	378	378	1 034	390	397	
Machinery and Equipment			750	1 878	1 180	2 339	2 528	2 528	3 011	840	3 007	
Transport Assets			4 893	7 546	3 455	14 565	13 601	13 601	3 400	4 150	4 300	
Land			—	—	—	—	—	—	—	—	—	
Zoo's, Marine and Non-biological Animals			—	—	—	—	—	—	—	—	—	
TOTAL CAPITAL EXPENDITURE - Asset class			123 138	62 300	68 065	110 409	78 816	78 816	95 295	69 579	63 496	
ASSET REGISTER SUMMARY - PPE (WDV)			5	832 122	865 857	880 694	991 983	962 769	962 769	1 019 068	1 032 572	656 822
Roads Infrastructure				215 995	(6 059)	317 718	189 670	197 153	197 153	202 240	202 972	169 511
Storm water Infrastructure				—	(1 439)	(40 231)	67 757	67 757	67 757	66 297	49 491	66 297
Electrical Infrastructure				92 989	(18 190)	85 526	127 230	109 628	109 628	133 832	141 334	127 315
Water Supply Infrastructure				55 916	(2 602)	62 745	102 611	95 611	95 611	108 256	118 137	95 468
Sanitation Infrastructure				105 553	(2 997)	85 133	140 104	126 631	126 631	137 295	146 903	143 042
Solid Waste Infrastructure				718	(27 590)	38 353	20 757	20 757	20 757	11 321	1 882	(7 660)
Rail Infrastructure				—	—	—	—	—	—	—	—	—
Coastal Infrastructure				—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure				—	848	1 300	2 002	2 018	2 018	1 996	12 252	11 955
Infrastructure				471 172	(58 028)	550 543	650 130	619 555	619 555	661 237	672 972	605 927
Community Assets				15 951	214	31 651	33 229	32 994	32 994	45 155	47 190	67 281
Heritage Assets				8 322	8 322	8 321	8 322	8 322	8 322	8 322	8 322	8 322
Investment properties				70 995	71 203	73 148	71 228	73 606	73 606	73 606	73 606	2 348
Other Assets				234 849	(835)	13 635	172 453	172 856	172 856	172 627	172 332	(77 031)
Biological or Cultivated Assets				—	—	—	—	—	—	—	—	—
Intangible Assets				320	297	356	368	368	368	335	501	165
Computer Equipment				4 456	823 205	5 165	4 260	3 892	3 892	4 071	3 772	2 067
Furniture and Office Equipment				1 609	4 554	7 611	2 441	2 396	2 396	2 887	2 823	1 823
Machinery and Equipment				8 264	4 662	13 240	10 049	10 239	10 239	11 834	11 180	9 155
Transport Assets				16 183	12 451	29 812	39 505	38 541	38 541	38 994	39 995	36 765
Land				—	(188)	147 212	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals				—	—	—	—	—	—	—	—	—
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)			5	832 122	865 857	880 694	991 983	962 769	962 769	1 019 068	1 032 572	656 822
EXPENDITURE OTHER ITEMS			7	89 127	99 185	98 529	118 321	120 151	120 151	125 922	133 929	141 223
Depreciation			3	25 594	30 031	27 794	34 743	34 743	34 743	38 995	41 029	42 877
Repairs and Maintenance by Asset Class				63 533	69 154	70 734	83 578	85 408	86 927	92 900	98 346	
Roads Infrastructure				18 412	16 856	18 933	20 389	20 284	20 284	21 530	23 103	24 482
Storm water Infrastructure				—	235	189	303	303	303	321	341	361
Electrical Infrastructure				10 337	10 682	11 125	15 633	15 543	15 543	16 358	17 485	18 534
Water Supply Infrastructure				8 687	9 454	10 916	12 127	12 576	12 576	12 369	13 024	13 806
Sanitation Infrastructure				8 786	9 040	9 234	11 150	11 298	11 298	11 771	12 293	13 030
Solid Waste Infrastructure				2 051	2 014	2 184	3 615	3 615	3 615	2 711	2 868	3 056
Rail Infrastructure				—	—	—	—	—	—	—	—	—
Coastal Infrastructure				—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure				—	—	—	—	—	—	—	—	—
Infrastructure				48 273	48 282	52 580	63 216	63 619	63 619	65 061	69 115	73 270
Community Facilities				—	1 606	2 118	2 517	2 987	2 987	2 936	2 920	3 094
Sport and Recreation Facilities				—	5 795	6 284	7 499	7 542	7 542	7 135	7 531	7 983
Community Assets				—	7 401	8 402	10 016	10 529	10 529	10 072	10 450	11 077
Heritage Assets				—	—	—	—	—	—	—	—	—
Revenue Generating				—	—	—	—	—	—	—	—	—
Non-revenue Generating				—	—	—	—	—	—	—	—	—
Investment properties				—	—	—	—	—	—	—	—	—
Operational Buildings				8 379	1 551	1 713	2 209	2 739	2 739	2 929	3 852	4 068
Housing				—	20	17	15	15	15	—	—	—
Other Assets				8 379	1 571	1 730	2 224	2 755	2 755	2 929	3 852	4 068
Biological or Cultivated Assets				—	—	—	—	—	—	—	—	—
Servitudes				—	—	—	—	—	—	—	—	—
Licences and Rights				—	—	—	—	—	—	—	—	—
Intangible Assets				—	—	—	—	—	—	—	—	—
Computer Equipment				1 476	1 701	1 965	2 155	2 197	2 197	2 393	2 460	2 246
Furniture and Office Equipment				139	158	151	276	271	271	366	398	433
Machinery and Equipment				1 096	1 035	2 101	2 529	2 251	2 251	2 767	2 976	3 185
Transport Assets				4 170	9 006	3 805	3 162	3 787	3 787	3 340	3 650	4 067
Land				—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals				—	—	—	—	—	—	—	—	—
TOTAL EXPENDITURE OTHER ITEMS				89 127	99 185	98 529	118 321	120 151	120 151	125 922	133 929	141 223

WC042 Hessequa - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		91.4%	48.6%	53.6%	62.6%	62.4%	62.4%	61.8%	50.2%	52.9%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		439.8%	100.9%	131.1%	199.0%	141.5%	141.5%	151.0%	85.2%	78.3%
<i>R&M as a % of PPE</i>		8.4%	8.9%	8.5%	9.2%	9.7%	9.7%	9.3%	9.6%	10.0%
<i>Renewal and upgrading and R&M as a % of PPE</i>		21.0%	11.0%	12.0%	15.0%	14.0%	14.0%	14.0%	12.0%	20.0%

Explanatory notes to Table A9: - Asset Management

Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.



Table A10: - Basic service delivery measurement – (NT – supporting tables)**WC042 Hessequa - Table A10 Basic service delivery measurement**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling		13 316	13 935	13 935	14 972	14 972	14 972	14 972	14 972	14 972
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	427	440	440	497	497	497	497	497	497
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		13 743	14 375	14 375	15 469	15 469	15 469	15 469	15 469	15 469
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	13 743	14 375	14 375	15 469	15 469	15 469	15 469	15 469	15 469
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		12 987	13 437	13 437	13 287	13 287	13 287	13 287	13 287	13 287
Flush toilet (with septic tank)		–	–	–	1 824	1 824	1 824	1 824	1 824	1 824
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>		12 987	13 437	13 437	15 111	15 111	15 111	15 111	15 111	15 111
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	12 987	13 437	13 437	15 111	15 111	15 111	15 111	15 111	15 111
Energy:										
Electricity (at least min.service level)		14 273	4 516	4 516	3 015	3 015	3 015	3 015	3 015	3 015
Electricity - prepaid (min.service level)		–	9 859	9 859	10 852	10 852	10 852	10 852	10 852	10 852
<i>Minimum Service Level and Above sub-total</i>		14 273	14 375	14 375	13 867	13 867	13 867	13 867	13 867	13 867
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	14 273	14 375	14 375	13 867	13 867	13 867	13 867	13 867	13 867
Refuse:										
Removed at least once a week		13 066	13 166	13 166	16 408	16 408	16 408	16 408	16 408	16 408
<i>Minimum Service Level and Above sub-total</i>		13 066	13 166	13 166	16 408	16 408	16 408	16 408	16 408	16 408
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>		–	–	–	–	–	–	–	–	–
Total number of households	5	13 066	13 166	13 166	16 408	16 408	16 408	16 408	16 408	16 408
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		3 547	3 565	5 134	5 111	5 111	5 111	5 162	5 575	6 021
Sanitation (free minimum level service)		4 793	4 941	4 899	4 938	4 938	4 938	4 988	5 387	5 818
Electricity/other energy (50kw h per household per month)		5 395	5 150	5 141	5 439	5 439	5 439	5 493	5 932	6 407
Refuse (removed at least once a week)		4 859	5 019	4 977	5 249	5 249	5 249	5 302	5 726	6 184
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		7 526	8 150	7 343	9 770	9 770	9 770	10 552	11 216	12 307
Sanitation (free sanitation service to indigent households)		2 673	7 362	8 269	9 057	9 057	9 057	9 781	10 564	11 409
Electricity/other energy (50kw h per indigent household per month)		2 673	2 669	2 893	3 290	3 290	3 290	3 520	3 766	4 068
Refuse (removed once a week for indigent households)		5 825	6 290	7 539	8 179	8 179	8 179	9 405	10 158	10 970
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		18 698	24 472	26 044	30 295	30 295	30 295	33 258	35 704	38 754
Highest level of free service provided per household										
Property rates (R value threshold)		50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000	50 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)		–	–	–	–	–	–	–	–	–
Electricity (kw h per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		–	–	–	–	–	–	–	–	–
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		–	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		6 610	6 976	7 956	8 403	8 403	8 403	9 141	10 016	10 630
Water (in excess of 6 kilolitres per indigent household per month)		6 344	6 328	7 343	7 217	7 217	7 217	8 986	9 525	10 097
Sanitation (in excess of free sanitation service to indigent households)		–	7 085	7 971	9 057	9 057	9 057	9 989	10 588	11 224
Electricity/other energy (in excess of 50 kw h per indigent household per month)		–	315	309	361	361	361	319	338	359
Refuse (in excess of one removal a week for indigent households)		–	6 290	7 539	8 179	8 179	8 179	10 245	11 782	13 550
Municipal Housing - rental rebates		–	103	102	103	103	103	111	120	129
Housing - top structure subsidies		–	–	–	–	–	–	–	–	–
Other	6	459	315	309	361	361	361	386	413	455
Total revenue cost of subsidised services provided		13 413	27 412	31 531	33 679	33 679	33 679	39 178	42 783	46 443

Explanatory notes to Table A10: - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The budget provides for an average of 5 236 households between the services to be registered as indigent in 2020/21, and therefore entitled to receiving Free Basic Services.
3. It is anticipated that these Free Basic Services will cost the municipality R33,258 million in 2020/21, in the outer years free basic services are R35,704 million for 2021/22 and R38,754 million in 2022/23. In addition to these free services the Municipality also gives Property rates: exemptions, reductions and rebates adding to R9,141 million in 2020/21,
R10,016 million for 2021/22 and R10,630 million for 2022/23.

PART 2 - SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

Political Oversight of the Budget Process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 **Budget Process Overview**

In terms of section 21 of the MFMA the Mayor is required to table to Council ten months before the start of the new financial year, a time schedule that sets out the process to revise the IDP and prepare the budget.

The IDP and Budget time schedule of the 2020/21 budget cycle was approved by Council on **28 August 2019**, ten months before the start of the budget year in compliance with legislative directives.

- **October 2019** – Review of the financial strategy and key economic and financial assumptions by the Budget Steering Committee & Executive Management
- **28 November 2019** – Detail departmental budget proposals (Capital and operating) submitted to the Budget and Treasury office for consolidation and assessment against financial planning guidelines
- **28 January 2020** – Council considers the 2019/20 Mid-year Review
- **26 February 2020** – Council approves 2019/20 Adjustment budget
- Weekly Budget Committee meetings to workshop the 2020/21 budget
 - **19 September 2019**
 - **3 December 2019**
 - **6 December 2019**
 - **22 January 2020**
 - **30 January 2020**
 - **13 February 2020**
 - **5 March 2020**
- **31 March 2020** – Tabling to Council of the draft 2020/21 IDP and draft 2020/21 MTREF budget.
- **27 May 2020** – Tabling to Council of the 2020/21 MTREF Budget and IDP.

2.1.2 **IDP and Service Delivery and Budget Implementation Plan**

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget implementation Plan.

2.1.3 **Financial Modelling and Key Planning Drivers**

As part of the compilation of the 2020/21 MTREF budget extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2020/21 MTREF Budget:

- The 2019/20 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget, were adopted as the upper limits for the new baselines for the 2020/21 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;

- Revenue should be increased by at least 1 percentage points above the CPI rate p.a. Tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs.
 - The 2020/21 MTREF budget prioritizes and targets the municipality to ensure sustainable service levels. The capital budget over the MTREF period provides for the minimum resources that are needed for the current infrastructure and does not address any backlogs of the past. This will result in unaffordable capital budgets.
 - The council's goal is to keep tariff increases as low as possible. We are above the guideline as proposed by NT. The recommendation in the Council's Draft Financial Plan is CPI rate + 1%. The tariff increase for rates is 6%, for water 6%, sewerage 6%, refuse 15% and the electricity tariff increase is approximately 6.0% on average. Factors such as salaries which make out a large component of the operating budget, increases by 6,5%, (salaries increase by 6,5% and notches) from the 2019/2020 adjusted budget.
 - Based on negotiations between the relevant parties on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6,5% for the 2020/21 financial year
 - There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;
- Policy priorities and strategic objectives
 - Asset maintenance
 - Economic climate and trends (i.e inflation, Eskom increases, household debt, migration patterns)
 - Performance trends
 - Cash Flow Management Strategy
 - Debtor payment levels
 - Loan and investment possibilities
 - The need for tariff increases versus the ability of the community to pay for services;
 - Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 51 and 54 has been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

A consultation process will be carried out during April 2020. During this process members of the community will be afforded the opportunity to provide inputs and comments on the draft budget presented to them.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The vision for Hessequa Municipality as set out for 2017-2022 and beyond is:

A Caring, Serving & Growing Hessequa

The vision aims at a sustainable condition for Hessequa by stabilizing the three pillars on which its existence depends. Our People, our Economy and our Environment. It promises benefits to everyone, responsibility in governance and leadership. The vision is supported by the following Mission Statement:

Our mission is to be a caring, sustainable and transparent municipality. We believe in fairness, quality service delivery, productivity and use of technology to uplift all communities. We want all to be able to access socio-economic freedom as we live responsibly in harmony with the environment.

Hessequa Strategic Objectives

As mentioned in the previous section, the vision was developed after serious consideration was given to the current circumstances presented to Hessequa Municipality. Analysis was done in terms of the institutional well-being to come to grips with what the municipality is facing. The financial state of the municipality was scrutinized, as well as the economic realities in different sectors of the economy. The well-being of our people was placed under the “microscope”. A valuable resource in the sustainable development in Hessequa is our rich, bio-diverse environment. An asset, but a very fragile one, as changes in climate and extreme weather conditions continues to challenge management of our environment. The Hessequa Council has set the following five Strategic Objectives with specific impacts to be made:

- 1. Good Governance & Public Participation**
- 2. Cost Effective Service Delivery**
- 3. Financial Management**
- 4. Social & Economic Development**
- 5. Environmental Management**

As the heading for this section on strategic objectives reads, these areas need to guide all planning and investments from the municipal budget. The feasibility of any vision is located in the change that has been brought about by the set objectives after focused investment, based on a plan of change. This plan should inevitably be the Integrated Development Plan. It is an important reminder that a plan’s credibility is located in the implementing ability of its objectives. “Can we achieve what we want to achieve?” should be asked. If the answer is no to this question, a municipality is most definitely in a process of compliancy only and cannot claim, with any reasonable conviction, that the vision stated will become a reality. The 4th Generation IDP of Hessequa Municipality departed on the principles that a vision that cannot be made a reality is not feasible, credible or responsible towards our communities who expect an accountable government. Plainly stated, a government which does what it says it is going to do. The following section looks at the alignment of the objectives conceptualized on a local level with that of National and Provincial Government.

Alignment of Priorities - National, Provincial and Local

The Hessequa IDP process acknowledges the strategic mandate placed on government as a whole and seeks to align its principles, strategies and targets accordingly. The strategic framework which was primarily considered in the development of the 3rd Generation IDP was the methodology found in the national and provincial outcomes based approach to service delivery.

Hessequa Municipality forms part of the Western Cape and hosts several service delivery access points managed by other spheres of government which ranges from provincial departments, national departments and government funded service organizations.

No local municipality can function in isolation from the other two spheres of government involved in its annual processes. Various platforms are maintained by the provincial sphere of government for coordination of oversight within local municipalities. Hessequa Municipality is committed to the development of strengthened service delivery through inter-governmental partnerships and continued collaboration for the good of our communities. Hessequa Municipality also serves as an agent for some functions allocated to provincial government. This has major implications on budgets and management processes that need to be well controlled for reporting purposes to the relevant provincial department.

Continuous engagements based on technical factors takes place throughout the year between national, provincial and local spheres of government. From an IDP perspective there are a few important engagements to highlight.

Pre-Determined Objectives

In terms of alignment between the IDP and the budget, the Strategic Objectives have been broken down into 5 year goals set by Council. These are called Pre-Determined Objectives and creates an integration platform with the budget structure as prescribed by mSCOA.

The following multi-year goals have been set in the IDP and linked to the budget in accordance to mSCOA requirements:

PDO#	IDP Objective	Department	Directorate	Pre-Determined Objective
1	2. Cost Effective Service Delivery	Housing	Director: Community Services	Addressing Housing need of more Beneficiary Categories
2	4. Social & Economic Development	Community Safety		Community Safety Services Development
3	4. Social & Economic Development	Social Development		Social Development Strategy Development and Implementation
4	1. Good Governance & Public Participation	Human Resource	Director: Corporate Services	Personell Development and Improved Management
5	1. Good Governance & Public Participation	Property Administration		Effective Utilisation of Municipal Properties
6	1. Good Governance & Public Participation	ICT		Systems and Governance Improvement (ICT)
7	4. Social & Economic Development	Libraries		Continued Delivery of Public Library Service
8	1. Good Governance & Public Participation	Town Planning	Director: Development	Secure and Improved Spatial Planning Service

PDO#	IDP Objective	Department	Directorate	Pre-Determined Objective
9	1. Good Governance & Public Participation	Building Control	Planning	Responsive Development Planning
10	5. Environmental Management	Environmental Management		Environmental Planning and Management
11	4. Social & Economic Development	LED		Implementation of Economic Development Strategy
12	3. Financial Management	Income	Director: Finance	Revenue Enhancement and Management of Properties
13	3. Financial Management	Income		Affordability Review of Tariffs and Poor Household Support
14	3. Financial Management	Supply Chain Management		Efficient Procurement Processes
15	3. Financial Management	CFO		Sustainable Financial Management
16	2. Cost Effective Service Delivery	Repairs & Maintenance	Director: Technical Services	Efficient Service Delivery within Service Standards
17	2. Cost Effective Service Delivery	Project Planning & Management		Expansion of Externally Funded Programmes
18	2. Cost Effective Service Delivery	Project Planning & Management		Development and Improvement of Project Planning and Management
19	2. Cost Effective Service Delivery	Electro-Mechanical Services		Renewable Energy Planning
20	2. Cost Effective Service Delivery	Parks & Open Space Management	Municipal Manager	Parks and Open Space Planning and Development
21	1. Good Governance & Public Participation	Internal Audit		Enhanced Assurance
22	1. Good Governance & Public Participation	Strategic Services		Risk Mitigation Improvement
23	1. Good Governance & Public Participation	Strategic Services		Integrated Planning
24	1. Good Governance & Public Participation	Strategic Services		Formalised & Improved Public Participation
25	1. Good Governance & Public Participation	Strategic Services		Strengthened Oversight
26	1. Good Governance & Public Participation	Strategic Services		Improved Performance

2.2.1 District IDP Coordination

The Garden Route District Municipality coordinates the strategic regional process and continues to facilitate important strategic issues on a district level through the gathering of role-players. There are also several technical committees in the district that creates joint planning platforms. Hessequa Municipality supports the processes initiated by the district municipality.

2.2.2 Provincial IDP Forum

The provincial department of Local Government (DPLG) facilitates quarterly meetings where regulatory information is shared and consulted with IDP representatives from all local municipalities in the province. It serves as an important platform for information sharing and more specifically providing the provincial department with a mandate to address certain IGR issues experienced by local municipalities. These sessions have always proven to be helpful and supportive of local municipality's processes

2.2.3 Provincial IDP Program

As part of the oversight role that Provincial Treasury needs to fulfil towards local municipalities, two joint planning sessions is organized by DPLG. Both of these sessions aim at aligning the planning provincial government does in all its departments with the realities faced on a local level. Municipalities are given the opportunity to communicate the issues coming from their IDP processes and all departments on a provincial level commits to possible solutions. It has given local municipalities an opportunity to raise and discuss issues coming from our public participation processes in detail. Issues such as provincial roads maintenance, pedestrian safety, funding for backlogs in service delivery and many more have been raised.

2.2.4 The LGMTEC Process

The LGMTEC process is an IGR platform where Provincial Treasury portrays their direct oversight role towards the municipal budget. After the adoption of Draft IDP's and Budgets at the end of March every year, municipalities supply these documents to Provincial Treasury who in turn evaluate the credibility of the strategic plan and the financial plan of the local municipality. Many issues concerning compliancy and financial sustainability are considered and debated with a set of recommendations from Provincial Treasury to the local municipality as an outcome. Hessequa Municipality commits to this process and supports the oversight role of provincial government for transparency and accountability reasons.

2.2.5 Integrated DEVELOPMENT Planning & Review

When the integration of processes have been dealt with, it is important not to fall into a chaotic maze of managing each and every little activity that the municipality is already doing on a daily basis. This indirectly relates to the similar notion of trying to manage the performance of each and every person in service of the municipality through the formal Performance Management System. It becomes an immense task to manage all the information and very confusing as different departments have different organizational layouts where one person might receive instructions from two people and of a varying nature. Even though it is possible, it creates a problem in terms of the original goal when we started to "plan". It is supposed to be planning of a "developmental" nature. The goal is to create a plan for "calculated changes" to the current



“Status Quo”. The figure above explains this logic behind the concept of planning that considers the current realities and creates a base line from where the implementation of change departs from, to reach a calculated destination of service delivery.

Table SA4: - Reconciliation between the IDP strategic objectives and budgeted revenue – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

W042 Resequa - Supporting Table 04A Reconciliation of LFI Strategic Objectives and Budget (Revenue)												
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
SO5 - ENVIRONMENTAL MANAGEMENT				573	5 228	2 723	4 482	4 482	4 482	8 659	7 519	7 168
SO4 - SOCIAL & ECONOMIC DEVELOPMENT				108 842	11 228	3 552	1 451	5 309	5 309	12 746	45 140	43 664
SO3 - FINANCIAL MANAGEMENT				72 264	93 971	104 687	111 100	111 100	111 100	118 702	125 786	133 634
SO2 - COST EFFECTIVE SERVICE DELIVERY				192 813	255 653	294 213	306 764	319 243	319 243	337 405	357 857	378 693
SO1 - GOOD GOVERNANCE & PUBLIC PARTICIPATION				60 592	58 710	62 277	57 124	58 108	58 108	62 705	66 301	69 535
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	435 084	424 790	467 452	480 921	498 242	498 242	540 218	602 603	632 693

Table SA5: - Reconciliation between the IDP strategic objectives and budgeted operating expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
SO5 - ENVIRONMENTAL MANAGEMENT				1 590	8 598	9 544	11 226	11 301	11 301	12 016	12 513	13 334	
SO4 - SOCIAL & ECONOMIC DEVELOPMENT				118 515	16 392	9 053	8 788	12 846	12 846	20 676	53 589	53 064	
SO3 - FINANCIAL MANAGEMENT				18 784	32 153	30 525	40 872	41 942	41 942	52 048	55 393	58 040	
SO2 - COST EFFECTIVE SERVICE DELIVERY				209 731	293 850	337 036	369 716	382 374	382 374	403 065	429 122	452 449	
SO1 - GOOD GOVERNANCE & PUBLIC PARTICIPATION				42 430	54 365	44 453	66 788	66 600	66 600	68 541	71 500	75 414	
Allocations to other priorities													
Total Expenditure				1	391 050	405 358	430 612	497 391	515 064	515 064	556 347	622 117	652 301

Table SA6: - Reconciliation between the IDP strategic objectives and budgeted capital expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
SO5 - ENVIRONMENTAL MANAGEMENT					48	103	35	29	29	75	566	16
SO4 - SOCIAL & ECONOMIC DEVELOPMENT				5 619	213	131	315	32	32	969	9 416	84
SO3 - FINANCIAL MANAGEMENT				253	4 757	3 262	5 224	5 770	5 770	8 056	3 399	2 320
SO2 - COST EFFECTIVE SERVICE DELIVERY				114 897	55 374	62 938	103 644	71 805	71 805	85 009	45 418	50 961
SO1 - GOOD GOVERNANCE & PUBLIC PARTICIPATION				2 368	1 629	1 631	1 191	1 179	1 179	1 185	10 779	10 116
Allocations to other priorities			3									
Total Capital Expenditure			1	123 138	62 021	68 065	110 409	78 816	78 816	95 295	69 579	63 496



2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Municipalities in South Africa have undergone radical changes in terms of legislative requirements and especially lower capacity local councils have struggled to implement the changes. Economic realities have also caused pressure on councils to be more responsible in terms of expenditure. Furthermore communities have grown tired of promises being made indirectly in terms of planning that have been communicated with them from municipalities. This has been seen where communities publicly expressed their dissatisfaction with the delivery on promises made by councils by protests. Furthermore we see how other communities are not interested in any planning processes anymore as they experience it as “useless” exercises due to “nothing happening” after the inputs to the plans was given.

The concept of Pre-Determined Objectives (PDO's) strives to rectify this very issue. It is being requested by the Auditor General of South Africa that municipalities must set their targets in their planning and be able to annually prove to the external auditing process how delivery was done and progress made on these objectives that were made. This requirement forces a municipality to start and be accountable to its communities. It forces objective communication between the municipality and its communities, and targets that are being set cannot be “unreal”. It should be achievable and implementable. No more “pies in the skies” to make use of the informal figure of speech. It also forces municipalities to take stock of their capacity to implement the changes promised. Ultimately it becomes a tool to make realistic promises to the communities on issues relating to them.

Even though it seems to promise much, there is still a mountain of problems on the doorstep of municipalities in South Africa. However, gradual overcoming of obstacles can be planned for and realistic targets can be identified and communicated with the residents.

2.3.1 Process Explanation

1. After a set of Focus Areas have been identified, the vision is developed from it. In essence it becomes a summary of that what the council deems important for Strategic Change, instead of a completely irrational and unrealistic vision which isn't meaningful at all.
2. After the Focus Areas have been identified, each is then broken down into Strategic Objectives (PDO's) that need to be delivered during Council's term of office that is needed to make the desired Impact. This is the first set of Objectives that a municipality has direct control over. This means that the municipality commits to a specific set of deliverables to attain the change desired by the residents.
3. After the PDO's have been developed in terms of what Council wants to see, the officials continue to break down all Strategic Objectives into annual Outputs that resembles the change that needs to be brought about annually to attain the objective of the 5 year term of the Council.
4. Then the annual Outputs are broken down into specific Activities/Actions that need to be done to realize the annual Output.
5. Finally of course, everything costs something and the needed resources are allocated to implement the actions. The resources are Human Resources, Financial Resources and Time.

6. At this point the credibility of the goals is able to be tested for the first time. If any of the resources are not going to be available for a specific action, the plan will inevitably fail. This is where the balancing act between Plans and Ability to implement can be calculated in the measurement of Confidence.

2.3.2 The Role of the IDP Review in Context

It is within this background, as briefly highlighted in the previous section that the 3rd Generation IDP process found its point of departure.

The following diagram indicates the current process of planning in many local municipalities.

This layout of the budgetary cycle does look logical and systematic and it even includes the public's

inputs as is required by legislation. However, there are several indirect issues that do not get addressed in this model. Indirect symptoms of this methodology that causes a municipality to step into an array of problematic scenarios.



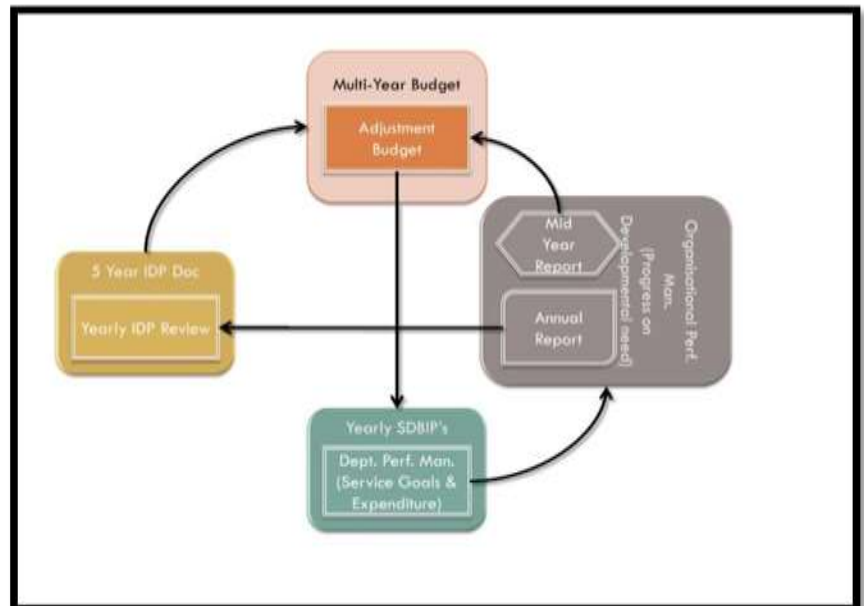
Shortages in this model can be summarized as follows:

- This process clearly identifies the latent assumption that when something is in the IDP, it can be budgeted for. This creates the problematic scenario where every item needs to be “taken up into the IDP” for purposes of allowing it to be budgeted for. The issue is not to get items into the IDP, but more of getting issues forthcoming from planning into the budget.
- Due to the annual nature of the cycle it leaves the items from the previous year that didn’t make the priorities of the previous year, to compete again against new priorities. This in effect causes some items to be shifted to outer years every year. It is a risk of getting used to moving certain items out of the annual investment and cause some items to become more and more expensive as they do need to get done one or other time, but the longer the wait, the larger the cost.
- Another risk that the municipality expose themselves to in this manner of going about their business concerning the budget process, is the competition of ad-hoc items that can cause items, which might come from proper sectoral or master planning documentation, to be left out as it might not seem as an immediate issue that needs attention. The fact is actually that municipalities invest a large amount of funds on master planning documentation and when the identified issues is raised, it can get lost in the emotion of issues that might not be as important in terms of sustainable service delivery.
- Due to the annual nature of the cycle it brings the municipality in a short term planning culture. Pro-active investment is sacrificed for quick solutions.

- Even in the midst of municipalities strengthening their capacity in terms of implementation, very little of operational information is used to plan ahead. Thus a proper evaluative process is difficult as impact on development cannot be measured with no multi-year planning that is in place.
- The final issue that needs to be considered is that in this methodology, no resident or investor can get a clear perspective about what the municipality is going to do in the medium term. Except for the interest groups in general, the public would not experience a council that is accountable to what they say they are going to do. In terms of Good Governance as a strategic objective, this process fails the public as inputs given only creates expectations in the hearts of the residents and when the following year little was implemented, the question is asked by the public why they are giving inputs at all as it is not being implemented. Obviously every input can't be satisfied, but at least in a different model people can see what the council commits themselves to over a period of time.

The following diagram displays a medium term planning cycle, integrating the different processes as legislation intended it to be.

First of all the process begins with a 3-5 year plan about what every line function is going to do strategically concerning the identified issues pertaining to their field of responsibility. This allows a multi-year budget to be conceptualized. When this is done the annual targets are set and transferred into the SDBIP process that serves the platform for Departmental Performance Management that compares predetermined objectives to implementation reports. This serves as a source of performance information that guides the municipal performance evaluation, which in turn compares the outcomes of implementation to the developmental need that is experienced by the average resident walking the streets of the municipal area.



The performance reports generated by the performance management system bi-annually informs the adjustment budget after the second quarter of the financial year and at the end of the financial year it serves as departure point for the annual review of the IDP. This would then allow the review to actually fulfil its role of highlighting the differences between predetermined objectives and implementation.

While this methodology seems ideal, it has very sensitive demands.

- First of all this model can only work where all the municipal line functions have a clear understanding about their challenges and have developed reachable targets for impacting their challenges within the municipal financial capabilities.
- A high risk for this model is that the municipal “culture” of how business is done, disrupts the flow of information from one process to the other
- It also takes for granted that each process is perfectly aligned to the other and know exactly what it can ask of the previous and what is expected by the next in terms of information.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA7 - Measurable performance objectives – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Municipal Manager										
Municipal Manager										
90% Expenditure of the Approved Capital budget for the Municipality	% of budget spent	80.3%	68.7%	73.6%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
90% of the Approved Operational Budget spent of the Municipality	% of operational budget spent	91.9%	92.8%	89.7%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Strategic Services										
Provision of electricity to residential properties connected to the municipal infrastructure network for both prepaid and credit electrical metering	Percentage of formal residential properties connected to the municipal electrical infrastructure network	100.0%	98.8%	92.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Provision of water to residential properties connected to the municipal infrastructure network for both prepaid and credit metering	Percentage of formal residential properties connected to the municipal water network	81.4%	77.1%	98.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Provision of refuse removal and solid waste disposal for residential account holders	Percentage of residential properties billed for refuse removal	91.6%	90.7%	98.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Provision of sanitation/sewerage services to residential account holders	Percentage of residential properties billed for sanitation/sewerage services	93.5%	87.8%	88.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
The percentage of registered indigent account holders (poor households) with access to free basic services	Number of registered indigent households	86.3%	90.1%	94.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Development of a Integrated IDP Process Plan	Completed Process plan submitted	1	1	1	1	1	1	1	1	1
Submission of Final IDP by May	IDP Submitted to Council by May 2017	1	1	1	1	1	1	1	1	1
Corporate Management										
Director Corporate Management										
Director Corporate Management										
The percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the Municipalities Annual Employment Equity report	% employed of target groups according to Annual Department of Labour Employment Equity report	60.5%	55.2%	55.6%	66.0%	66.0%	66.0%	66.0%	66.0%	66.0%
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Reviewed risk register submitted to Chief Risk Officer	No KPI Set	No KPI Set	1	1	1	1	1	1	1
Human Resources										
Maintain an average vacancy rate of less than 10% budgeted staff establishment	Average % vacancy rate less than 10% reported Quarterly to Portfolio committee	6.1%	3.3%	5.98%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Progress Report on Succession Planning Initiatives	Submit a progress report on succession planning initiatives to Portfolio Committee				1.00	1.00	1.00	1.00	1.00	1.00
Property Administration										
90% Expenditure of Approved budget for maintenance of Municipal Properties	% of approved budget spent	91.1%	87.8%	97.4%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Manager Legal Services										
Revision of Delegation Register by September	Reviewed municipal Delegation Register submitted	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Revision of Municipal code	Reviewed Municipal Code submitted	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Relations										
Review of Client Service Standards	Reviewed Client Service Standards submitted to Portfolio Committee	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Library Services										
Hold Library exhibitions in Hessequa	Number of exhibitions per year	2069.00	1005.00	1108.00	672.00	672.00	672.00	672.00	672.00	672.00
95% Spending of Municipal Replacement fund (Grant) and Community Library Services Grant by end of June of the financial year	Percentage of Municipal Replacement Grant spent	95.0%	96.7%	92.36%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Services										
Director Financial Services										
Director Financial Services										
Submit a report on Borrowing Funds and reserves to the Financial Portfolio Committee	Number of borrowing and reserve funds reports submitted to Portfolio committee	1	1	1	1	1	1	1	1	1
Submit a liquidity report of the Municipality to the Finance Portfolio Committee by end Feb	Number of reports submitted to Portfolio Committee	1.00	1	1	1	1	1	1	1	1
Unqualified Financial Audit as reported by Auditor General	Number of unqualified financial audit results	No KPI Set	1	1	1	1	1	1	1	1
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Reviewed risk register submitted to Chief Risk Officer	No KPI Set	No KPI Set	1	1	1	1	1	1	1
Income										
Management of Income annual payment rate of thresholds higher than 95%	% Income annual payment rate	97.5%	96.94%	96.69%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Submit a detailed report on the status of handed over accounts to PC twice a year	number of reports submitted	No KPI Set	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Expenditure										
95% Spending of Financial Management Grant	Percentage of Financial Management Grant spent	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Development Planning										
Director Development Planning										
Director Development Planning										
Quarterly report on development trends to PC	number of reports submitted to PB	No KPI Set	3.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Reviewed risk register submitted to Chief Risk Officer	No KPI Set	No KPI Set	1	1	1	1	1	1	1
Town planning										
Evaluate land use applications within 120 days by the Planning Tribunal, after receipt of all relevant information and documents in terms of SPLUMA	Average number of days to process and use applications received not exceeding 120 days	No KPI Set	100.0%	100.0%	>120	>120	>120	>120	>120	>120
Evaluate land use applications within 60 days by the delegated official, after receipt of all relevant information and documents in terms of SPLUMA	Average number of days to process applications received not exceeding 60 days	No KPI Set	100.0%	100.0%	>60	>60	>60	>60	>60	>60
Compilation of a local structure plan for Stilbaai	Compiling of a local structure plan for Stilbaai	No KPI Set	No KPI Set	No KPI Set	1.00	1.00	1.00	1.00	1.00	1.00
Report to Portfolio Committee regarding Harbour Development in Stilbaai	Reports submitted to Portfolio committee on Stilbaai Harbour Development	No KPI Set	No KPI Set	No KPI Set	2.00	2.00	2.00	3.00	4.00	5.00
Progress Report to Portfolio Committee with regards to development of Erf22, Riversdale and Riversdale CBD development at Church Square	Progress reports submitted to Portfolio Committee on Riversdale development of Church Square and Erf 22	No KPI Set	No KPI Set	No KPI Set	2.00	5.00	5.00	10.00	10.00	10.00
Building control										
Approve/reject building plans within 20 days for buildings less than 500m2 and 40days for buildings larger than 500m2 after all information required is correctly submitted	Average number of days to approve/reject plans for buildings less than 500m2 not exceeding 20 days and for buildings larger than 500 m2 not exceeding 40 days	100.0%	100.0%	100.0%	>20 and >40	>20 and >40	>20 and >40	>20 and >40	>20 and >40	>20 and >40
Finalise occupancy certification within 14 days after receipt of all applicable information	Average number of days to finalise occupancy certificates not exceeding 14 days	No KPI Set	No KPI Set	100.0%	>14	>14	>14	>14	>14	>14
Environmental Management										
Review of the Climate Change Adaptation plan	Reviewed plan submitted	1	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Local Economic Development and Tourism										
Submit a quarterly report indicating progress in terms of Economic Development programmes to PC	number of reports submitted	No KPI Set	3	4	4	4	4	4	4	4
Submit a quarterly report indicating progress in terms of tourism programmes to PC	Number of reports submitted	No KPI Set	3	4	4	4	4	4	4	4
Submit a progress report on the Slangrivier Transformation process bi-annually toPortfolio committee	Number or reports	No KPI Set	4	4	2	2	2	2	2	2

Table SA7 - Measurable performance objectives – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA7 Measureable performance objectives										
Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Technical Services										
Director Technical Services										
Director Technical Services										
90% Expenditure of the approved Capital Budget of the Infrastructure Services Department.	% capital budget spent of the Infrastructure Services Department.	87.0%	67.1%	73.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
90% Expenditure of the approved Operational Budget of the Infrastructure Services Department	% of expenditure budget spent	87.0%	95.9%	97.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Reviewed risk register submitted to Chief Risk Officer	No KPI Set	No KPI Set	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Electrical and Mechanical Services										
Limit electricity losses to 10%	% unaccounted electricity limited to less than 10%	9.3%	10.70%	7.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
95% Expenditure of National Electrification Grant spent	95% of Electrification Grant spent	18.0%	100.0%	100.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Cleansing, Solid Waste, Facilities and Amenities										
Feedback Report to Portfolio committee regarding Blue flag Beaches	Number of reports	No KPI Set	No KPI Set	2	2	2	2	2	2	2
Civil Infrastructure Services										
Limit Water losses to less than 30%	% of water losses	12.0%	12.6%	11.0%	>30%	>30%	>30%	>30%	>30%	>30%
Civil Planning and Project Management										
95% expenditure of the Municipal Infrastructure Grant (MIG)	% of Grant spent	74	100%	100%	95%	95%	100%	100%	100%	100%
Number of FTE's (full time employment) created through EPWP	Number of FTE's created	61.00	52.00	62.00	207.00	207.00	207.00	210.00	220.00	230.00
Community Services										
Director Community Services										
Director Community Services										
Review of Risk Register of Directorate and Submission to Chief Risk Officer	Reviewed risk register submitted to Chief Risk Officer	No KPI Set	No KPI Set	0	1	1	1	1	1	1
Progress report on the initiatives to improve collection rate of traffic fines	number of reports submitte to Portfolio Committee	No KPI Set	No KPI Set	No KPI Set	3	3	3	3	3	3
90% xpenditure of funds allocated for Eradication of title deed transfer backlogs	% of funds spent of the budgeted mount for the eradication of Title deed Transfer bcklogs	No KPI Set	No KPI Set	No KPI Set	90	90	100	90	90	90
Transfer of 50 Pre 1194 housing scheme title deeds	Report to Portfolio Committee on the number of transfers of Pre 1994 housing scheme title deeds for the period January 2020 to June 2020	No KPI Set	No KPI Set	No KPI Set	50	50	50	60	70	80
Transfer of 100 Post 1194 housing scheme title deeds	Report to Portfolio Committee on the number of transfers of Post 1994 housing scheme title deeds for the period January 2020 to June 2020	No KPI Set	No KPI Set	No KPI Set	100	100	100	110	120	130
Human Settlements										
Review the housing Pipeline in Collaboration with the Department of Human Settlements	Housing pipeline reviewed and submitted to Portfolio Committee	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Scheduled outreach programmes for all towns to update housing waiting lists	Number of outreaches conducted	7.00	6.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Formulate and submit planning Project Feasibility Report (PFR's) for the top 5 prioritised housing projects to the Department of Human Settlements as per the Council's approved Housing Pipeline	Number of Applications formulated and submitted	No KPI Set	No KPI Set	No KPI Set	5.00	5.00	5.00	5.00	5.00	5.00
Community Development										
Implementation of Social development initiatives	Number of initiatives conducted	24.00	21.00	24.00	12.00	12.00	12.00	12.00	12.00	21.00
Implementation of Sport Development Initiatives	Number of initiatives conducted	12.00	19.00	14.00	10.00	10.00	10.00	10.00	10.00	10.00
Implement the Thusong Outreach Programme	Number of mobile outreach initiatives conducted	5.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00
Protection Services										
Receive a performance of not less than 80% for the formal Provincial Audits on the licensing Agency Services	Average % achieved in Audit	95.23%	91.80%	97.00%	80.00%	80.00%	80.00%	80.00%	80.00%	80.00%
Conduct integrated vehicle checkpoints	Number of checkpoints per quarter	9.00	32	30	12	20	20	20	20	20
Enhancing the fire fighting service by the procurement of Equipment by 90% of the capital budget spent for the financial year	% of Capital budgeted for Equipment for Fire Fighting Services spend	13%	77.07%	87.86%	90.00%	90.00%	90.00%	90.00%	90.00%	90.00%
Review of the Disaster management Plan	Plan reviewed	No KPI Set	No KPI Set	No KPI Set	1	1	1	1	1	1

2.4 PERFORMANCE INDICATORS AND BENCHMARKS

The following table sets out the municipalities main performance objectives and benchmarks for the 2020/21 MTREF.

Table SA8: - Performance indicators and benchmarks – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Ex penditure	3.1%	8.5%	1.0%	8.5%	8.2%	8.2%	8.2%	3.8%	3.8%	4.1%
Capital Charges to Own Revenue	Finance charges & Repay ment of borrowing /Own Revenue	3.3%	9.5%	1.0%	9.9%	9.7%	9.7%	9.7%	4.6%	4.9%	5.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	0.3%	0.3%	1.0%	67.2%	61.6%	61.6%	61.6%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	461.9	391.4	194.7	685.7	228.0	228.0	228.0	297.9	337.1	367.0
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	2.5	2.8	3.2	2.1	3.4	3.4	3.4	3.2	3.2	3.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.5	2.8	3.2	2.1	3.4	3.4	3.4	3.2	3.2	3.0
Liquidity Ratio	Monetary Assets/Current Liabilities	2.0	2.3	2.6	1.6	2.8	2.8	2.8	2.6	2.5	2.5
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	98.7%	98.7%	96.9%	97.8%	98.0%	97.9%	97.9%	97.9%	98.0%	98.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		98.7%	96.9%	97.8%	98.0%	97.9%	97.9%	97.9%	98.0%	98.0%	98.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.2%	12.5%	10.2%	10.5%	10.2%	10.2%	10.2%	9.2%	8.8%	8.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		24.0%	21.3%	14.4%	40.4%	18.5%	18.5%	18.5%	24.0%	24.0%	23.3%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	8290400	8260000	62900270	6793230	6793230	6793230	6793230	69970000	7066970	6925630
	Total Cost of Losses (Rand '000)		8 838	6 605	6 602	6 602	6 602	6 602	6 607	6 673	6 607
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	9.8%	6.8%	7.3%	7.3%	7.3%	7.3%	8.6%	8.1%	8.0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	203	650	86	93	93	93	93	96	94	95
	Total Cost of Losses (Rand '000)	945858	1325000	671054	724740	724740	724740	724740	739230	731830	769400
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	29.0%	6.0%	15.1%	15.1%	15.1%	15.1%	16.3%	15.5%	14.8%
Employee costs	Employee costs/(Total Revenue - capital revenue)	29.4%	35.4%	31.8%	38.7%	37.2%	37.2%	37.2%	36.0%	33.9%	34.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	30.9%	37.1%	33.4%	40.4%	38.9%	38.9%		37.7%	35.5%	35.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	14.6%	16.3%	15.1%	17.3%	17.1%	17.1%		16.1%	15.4%	15.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	10.0%	11.5%	9.5%	11.7%	11.3%	11.3%	11.3%	11.2%	10.8%	11.0%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	10.4	45.8	13.3	13.7	13.7	13.7	31.9	34.3	36.1	38.2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	18.6%	18.7%	15.5%	14.8%	14.8%	14.8%	14.8%	13.6%	13.6%	12.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	7.3	7.9	8.0	4.6	6.4	6.4	6.4	4.6	4.4	4.5

2.4.1 **Borrowing Management**

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its credit worthiness and financial position. As with all other municipalities, Hessequa Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. The structure of the Municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2020/21 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has gradually increased from 3.1% in 2016/17 to 3.8% in the 2020/21 financial year. For the two outer years of the 2020/21 MTREF it steadily increases. (This includes the rewinding of interest of Landfill Sites)

Requirements of the Borrowing Funds and Reserves Policy

- In terms of the Borrowing Funds and Reserves Policy interest and redemption paid to Total Expenditure not to exceed 8%. Total Long-term Debt to Total Operating Revenue (excluding conditional grants and transfers) not to exceed 35%
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing. The average over MTREF is 64,4%.

2.4.2 **Liquidity**

- *Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the Municipality has set a limit of 1.5:1, the ratio over the MTREF period is above this benchmark.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The pre-audit outcome is 2.0. For the first year of the 2020/21 MTREF period the ratio is 2,6, and 2,5 in 2 outer years

2.4.3 **Revenue Management**

As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

2.4.4 **Creditors Management**

The Municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice.

2.4.5 Other Indicators

- The electricity distribution losses have been managed constantly between 7% - 9% over the past years and kept at $\pm 8\%$ over the 2012/21 MTREF period. The initiatives to ensure these targets are achieved include managing illegal connections and theft of electricity by rolling out smart metering systems, including prepaid meters.
- The water distribution losses have gradually decreased from 29% in 2017/18 to between 14% - 16% over the 2020/21 MTREF period. The municipality is committed to its initiatives that monitor these losses and to prevent these losses.
- Employee costs as a percentage of operating revenue is 36.0% for 2020/21. (excl. councillors)
- Repairs and maintenance as percentage of operating revenue is 16.1% in 2020/21 and decrease to 15.4% in 2021/22.

2.5 PROVIDING CLEAN WATER AND MANAGING WASTE WATER

The following information is provided as requested in terms of Circular 58 from National Treasury.

Name of the Water Service Authority in the area and the name of the Water Service Provider, and who actually manages the provision of drinking water and waste water management (if sourced).

Hessequa Municipality is the Water Service Authority who manages the provision of drinking Water and Waste water. Hessequa Municipality is also the Water Service Provider for all the ten towns in the Hessequa Municipal area. Water is purchased from Overberg Water board for Heidelberg, Slangrivier and Witsand, and water is purchased from the Korrentepoort Water board for Riversdale. The other towns Albertinia; Still Bay; Gouritsmond; Vermaaklikheid; Melkhoutfontein; Jongensfontein receives water from various boreholes; fountains and overland flow.

Hessequa Municipality manages the water and waste water quality in terms of compliance to the relevant legislation. Regular tests are carried out on the plants as part of the daily operational routines. Tests are also carried monthly by an external services provider. The results of these tests are reported to the Technical Services Committee of Council on a monthly basis.

The towns where these processes are performed is listed below:

- Albertinia
- Gouritsmond

- Still Bay
- Melkhoutfontein
- Jongensfontein
- Riversdale
- Garcia
- Heidelberg
- Slangrivier
- Witsand

The Water Safety Plan will be revised in the 20/21 financial year.

The water and sewage master plans was updated/revised during 2019.

The responsibility of the municipality is to ensure that:

1. Personnel appointed meet the requirements as stipulated by the Department of Water Affairs (process controllers, supervisors) with regards to the level of education.
2. Adequate funding is provided for maintenance with regards to calibration of bulk meters and purchasing of operational monitoring equipment.
3. Funding is provided for the maintenance and rehabilitation of infrastructure.

A Desalination Plant was completed at Witsand by the end of 2018. The plant uses solar generation and could be operated in hybrid mode because it is also connected to the electrical power grid. Water of excellent quality is provided to the Witsand community from this plant. The result is also an improvement of the water quality because it is mixed with the water supplied from the Overberg Water Board and boreholes.

Local staff was trained in the operation of the plant. Provision is made on the operational budget for the maintenance of the plant.



2.6 OVERVIEW OF BUDGET RELATED - POLICIES/BY-LAWS

Budgets are prepared in accordance with approved policies. A budget-related policy is a municipal policy affecting or affected by the annual budget of the municipality. These policies are necessary for effective financial management and the achievement of priorities and strategic goals of the community. **All the mentioned policies are available on the Municipality's website.**

The following policies/by-laws were reviewed and work shopped with the public:

1. Property Rates Policy & By-Law

Prescribes uniform rates structures to give effect to its strategic objectives in terms of the IDP and Budget requirements.

2. Credit Control and Debt Collection Policy & By-Law

Sets a revenue collection target and outlines how the municipality will act against defaulters. It also specifies the framework for providing relief from the burden of rates and tariffs to registered or otherwise identified indigents.

Below is a summary of the main changes made:

18. PAYMENT OF ACCOUNTS

(2) All payments, whether made by cash, stop order, electronic payments, **debit/cheque cards payments** or payments made through duly authorized agents must be receipted by the Municipality by the close of business on the due date.

(4) ~~Only cash, electronic transfers (EFT), credit or debit cards will be accepted as payment at the municipal resorts, regardless of whether a customer has a municipal account.~~ **Only electronic transfers (EFT), debit / cheque cards will be accepted as payment at the municipal resorts, regardless of whether a customer has a municipal account, except for cash payments at Preekstoel Resort over the festive season (December/January).**

3. Indigent Policy

Ensures that the subsidy scheme for indigent households forms part of the financial management system of the Municipality and to ensure that the same procedures are followed for each individual case.

Below is a summary of the main changes made:

10. THE EXTENT OF INDIGENT SUPPORT

10.3.6 Category F – Creches who are registered with the Department of Social Development. Where more than 50% of the learners' households are registered as indigents in terms of the Council's Indigent Policy the property will be subsidised in terms of all the basic service charges only.

4. Principles and Policy on Tariffs and Free Basic Services Policy & By-Law
Prescribes uniform tariff structures on the levying of fees for municipal services.

The following policies were reviewed internally by Departments but no amendments were made.

1. Cash Management and Investment Policy
The policy is aimed at gaining the optimal return on investments, without incurring undue risk, during those periods when cash revenues are not needed for capital or operational purposes.
2. Asset Management Policy
Includes depreciation norms and maintenance requirements.
3. Virement Policy
The policy is aimed at virement of Councils budget during the year.
Comment:
Will be reviewed during April 2020.
4. Liquidity Policy
The Liquidity Policy sets out the minimum risk management measures that Hessequa Municipality has to implement and adhere to in order to ensure that its current and future liquidity position is managed in a prudent manner.
Comment:
Will be reviewed during the compilation of the new Long Term Financial Plan for implementation 1 July 2021.
5. Borrowing Funds & Reserve Policy
The documented Borrowing, Funds and Reserves Policy, sets out the framework for the prudent use of Borrowing, Funds and Reserves available to Hessequa Municipality.
Comment:
Will be reviewed during the compilation of the new Long Term Financial Plan for implementation 1 July 2021.
6. Supply Chain Management Policy
Demand, acquisition, disposal and logistics around the procurement of goods and services.
Comment:
Reviewed 20 August 2019

2.7 OVERVIEW OF BUDGET ASSUMPTIONS

2.7.1 Salaries and Allowances

Based on the Bargaining Council agreement, salary increases (excluding new posts and notches) have been calculated into this budget at a percentage increase of 6.5% for the 2020/21 financial year.

2.7.2 Bulk Purchases

Electricity

Electricity Bulk purchases was increase by 6.90% as from 1 July 2020

2.7.3 Interest Rates for borrowing and investment of funds

The interest rates for borrowing used over the 2020/2021 MTREF period were 10,5%.

The expected interest rate for investments were calculated at approximately 7,0 – 8,5 % per annum.

2.7.4 Collection Rate

It is assumed that the collection rate will be between 94% and 98%. The collection rate used over the MTREF period is 98.0%. (Rates and service charges)

2.7.5 Grants

The National and Provincial grants as per Division of Revenue Act (DORA) which has been included in the budget will be received during 2020/21 financial year.

2.7.6 Credit Rating

The credit rating of the Municipality is BBB+. This rating was determined in the financial plan of the municipality conducted by INCA



2.8 OVERVIEW OF BUDGET FUNDING

2.8.1 Medium-term outlook: operating revenue

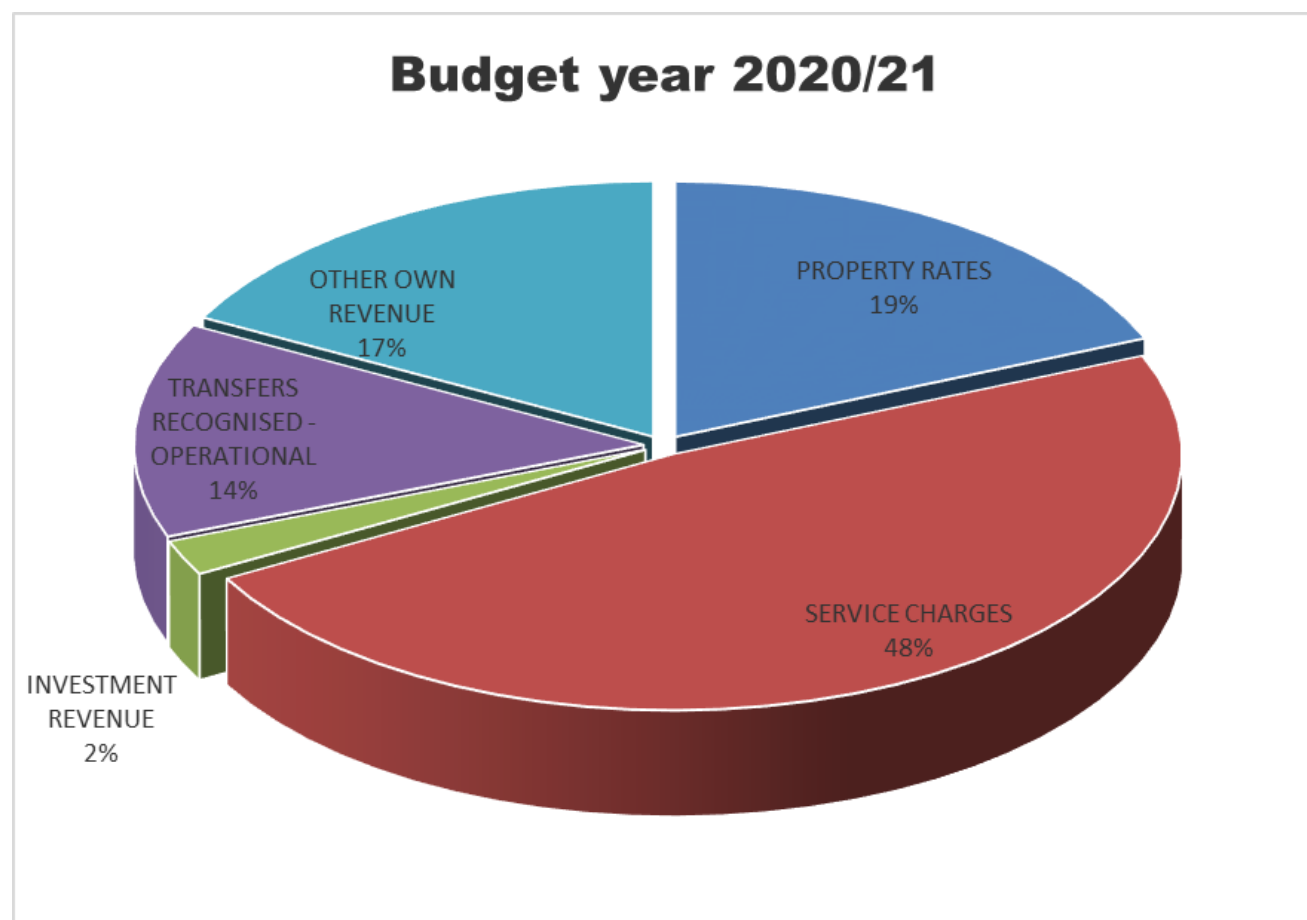
The following table is a breakdown of the operating revenue over the medium-term:

Breakdown of the operating revenue over the medium-term

WC042 Hessequa - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance										
Property rates	70 988	78 149	86 657	94 657	94 657	94 657	94 657	100 933	106 662	113 049
Service charges	188 958	201 489	218 879	245 124	245 354	245 354	245 354	260 624	278 552	297 900
Investment revenue	18 094	17 959	18 189	8 688	8 688	8 688	8 688	12 000	12 000	12 000
Transfers recognised - operational	62 641	60 346	56 568	59 137	64 428	64 428	64 428	73 393	110 637	112 882
Other own revenue	94 403	66 852	88 305	74 174	85 974	85 974	85 974	93 268	94 752	96 862
Total Revenue (excluding capital transfers and contributions)	435 084	424 794	468 598	481 779	499 101	499 101	499 101	540 218	602 603	632 693

The following graph is a breakdown of the operational revenue per main category for the 2020/21 financial year. (As per above table)



Tariff setting plays a major role in ensuring desired levels of revenue. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating and capital grants from organs of state, and other minor charges (such as building plan fees, licenses and permits etc.) contribute to the total revenue budget.

The table below provides detailed investment information and investment particulars by maturity.

Table SA15: – Detail Investment Information – (NT supporting tables)

WC042 Hessequa - Supporting Table SA15 Investment particulars by type

W042 nessequa - Supporting Table 0A10 Investment particulars by type										
Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<u>Parent municipality</u>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		200 360	216 415	254 166	155 099	223 990	223 990	223 990	223 990	223 990
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	200 360	216 415	254 166	155 099	223 990	223 990	223 990	223 990	223 990
<u>Entities</u>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		200 360	216 415	254 166	155 099	223 990	223 990	223 990	223 990	223 990

2.8.2 Medium-term Outlook: Capital Revenue

The following table is a breakdown of the funding composition of the 2020/21 Medium-term capital program.

WC042 Hessequa - Supporting Table A5 Budgeted Capital Expenditure by vote, Standard Classification and funding Source

WCU42 Hessequa - Supporting Table A3 Budgeted Capital Expenditure by vote, standard Classification and funding Source									2020/21 Medium Term Revenue & Expenditure Framework		
Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				Budget Year	Budget Year	Budget Year
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	2020/21	+1 2021/22	+2 2022/23
Funded by:											
National Government		87 633	23 846	14 267	14 953	14 459	14 459	14 459	18 909	16 673	14 233
Provincial Government		1 248	2 268	7 993	1 291	1 735	1 735	1 735	-	61	58
District Municipality			35	13	-	295	295	295	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		73	221	4 738	-	1 238	1 238	1 238	2 000	-	-
Transfers recognised - capital	4	88 954	26 369	27 011	16 243	17 726	17 726	17 726	20 909	16 734	14 291
Borrowing	6	29 460	27 423	34 561	66 362	37 825	37 825	37 825	60 071	45 321	41 305
Internally generated funds		4 723	8 508	6 493	27 803	23 264	23 264	23 264	14 315	7 523	7 900
Total Capital Funding	7	123 138	62 300	68 065	110 409	78 816	78 816	78 816	95 295	69 579	63 496

Borrowing is a significant funding source for the capital programme over the 2020/21 MTREF Budget, i.e 63.0%, 65.1% and 65.1% of the total funding of the capital budget for each of the respective financial years of the MTREF.

The following table is a detailed analysis of the Municipality's borrowing liability.

Table SA 17: -Detail of borrowings – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality										
Annuity and Bullet Loans		111 557	96 167	103 569	168 483	123 775	123 775	161 720	183 002	199 193
Long-Term Loans (non-annuity)		-			-	-	-	-	-	-
Local registered stock										
Instalment Credit										
Financial Leases		1 921	2 033	2 149						
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	113 478	98 199	105 717	168 483	123 775	123 775	161 720	183 002	199 193
Entities										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	113 478	98 199	105 717	168 483	123 775	123 775	161 720	183 002	199 193

Table SA 18 - Capital transfers and grant receipts – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		40 121	41 080	43 447	47 404	47 404	47 404	50 981	55 791	58 979
Local Government Equitable Share										
Equitable Share		34 558	37 497	40 885	44 063	44 063	44 063	47 294	51 021	54 680
Expanded Public Works Programme Integrated		1 475	1 550	1 022	1 108	1 108	1 108	1 158	–	–
Integrated National Electrification Programme Grant									2 000	2 000
Local Government Financial Management Grant				1 540	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Disaster Relief Grant		3 000	1 000	–	–	–	–	–	–	–
Municipal Infrastructure Grant		1 088	1 033	–	683	683	683	679	720	749
Municipal Systems Improvement Grant		–	–	–	–	–	–	300	500	–
Water Services Infrastructure Grant		–	–	–	–	–	–	–	–	–
Provincial Government:		37 950	20 348	11 833	10 590	15 548	15 548	22 412	54 846	53 903
Capacity Building		120	240	217	380	380	380	401	–	–
Community Development Workers		–	–	–	–	–	–	38	38	38
Environmental Affairs and Development Planning		–	–	–	–	–	–	–	–	–
Financial Management		–	–	–	–	–	–	–	–	–
Financial Management Support (WC_FMGSG)		–	330	385	–	476	476	–	–	–
Greenest Municipality Competition		130	–	–	–	–	–	–	–	–
Human Settlement Development		28 119	3 587	3 160	1 382	5 141	5 141	12 640	44 880	43 550
Libraries; Archives and Museums		–	–	–	–	–	–	–	–	–
Library Service		7 010	7 864	7 962	8 725	8 841	8 841	9 213	9 658	10 195
Maintenance of Main Roads		111	111	110	103	103	103	120	120	120
Municipal Systems Improvement		–	600	–	–	–	–	–	–	–
Planning Maintenance and Rehabilitation of Transport		–	–	–	–	–	–	–	–	–
Regional Socio-economic Project/Violence Prevention		–	–	–	–	–	–	–	–	–
Replacement Funding		–	–	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	–	–	–	–	–
Pgwc: Greening Develop. Grant Tuin Op Die Brak		–	50	–	–	–	–	–	–	–
Pgwc: Graduate internship Grant/Capacity Building		60	66	–	–	42	42	–	–	–
Drought Support grant		1 000	7 500	–	–	–	–	–	–	–
Fire Service Capacity Building Grant		1 200	–	–	–	–	–	–	–	–
Other Capacity Building		200	–	–	–	565	565	–	–	–
Thusong Centre		–	–	–	–	–	–	–	150	–
Urban Renewal Projects		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	31	31	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Land Reform		–	–	–	–	31	31	–	–	–
Other grant providers:		145	412	183	1 143	1 446	1 446	–	–	–
Education Training and Development Practices Support		128	372	46	1 049	1 049	1 049	–	–	–
Local Government Water and Related Service Support		–	–	–	–	–	–	–	–	–
Mining Companies		–	–	–	24	24	24	–	–	–
Africana centre		17	–	–	–	–	–	–	–	–
National Lotteries Board		–	–	–	–	303	303	–	–	–
Product		–	–	17	60	60	60	–	–	–
Unspecified		–	40	120	10	10	10	–	–	–
Total Operating Transfers and Grants	5	78 216	61 840	55 464	59 137	64 428	64 428	73 393	110 637	112 882

Table SA 18 - Capital transfers and grant receipts – (NT – supporting tables) - continue

WC042 Hessequa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Capital Transfers and Grants										
National Government:		43 023	25 332	15 720	14 953	14 459	14 459	18 909	16 673	14 233
Energy Efficiency and Demand Side Management Grant			11 519	–	–	–	–	4 000	3 000	–
Expanded Public Works Programme Integrated Grant		–	–	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		–	–	2 921	1 985	1 985	1 985	2 000	–	–
Municipal Disaster Recovery Grant		–	–	–	–	–	–	–	–	–
Municipal Disaster Relief Grant		30 000	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant		13 023	13 813	12 789	12 968	12 443	12 443	12 909	13 673	14 233
Municipal Water Infrastructure Grant		–	–	–	–	–	–	–	–	–
Public Transport Network Grant		–	–	10	–	–	–	–	–	–
Water Services Infrastructure Grant		–	–	–	–	31	31	–	–	–
Provincial Government:		–	–	7 737	1 291	1 734	1 734	–	61	58
Disaster and Emergency Services		–	–	7 321	830	830	830	–	–	–
Financial Management		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Human Settlement Development		–	–	–	–	–	–	–	–	–
Libraries Archives and Museums		–	–	–	–	–	–	–	–	–
Libraries; Archives and Museums		–	–	–	–	–	–	–	–	–
Library Service		–	–	332	131	725	725	–	61	58
Municipal Systems Improvement		–	–	–	–	–	–	–	–	–
Other		–	–	84	–	–	–	–	–	–
Planning Maintenance and Rehabilitation of Transport Systems and Infrastructure		–	–	–	–	–	–	–	–	–
Financial Management Support (WC_FMGSG)		–	–	–	330	–	–	–	–	–
Drought Support grant		–	–	–	–	179	179	–	–	–
District Municipality:		–	–	13	–	295	295	–	–	–
Environmental Protection		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	21	21	–	–	–
Alternative Electricity		–	–	–	–	274	274	–	–	–
Water		–	–	13	–	–	–	–	–	–
Other grant providers:		–	–	4 956	–	1 238	1 238	2 000	–	–
Agency Francaise de Development		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisation		–	–	4 722	–	–	–	–	–	–
Local Government Water and Related Service SE		–	–	234	–	–	–	–	–	–
Mining Companies		–	–	–	–	1 000	1 000	–	–	–
Private Enterprises		–	–	–	–	217	217	–	–	–
Product		–	–	–	–	–	–	2 000	–	–
African Centre/Steyn		–	–	–	–	20	20	–	–	–
Total Capital Transfers and Grants	5	43 023	25 332	28 425	16 243	17 726	17 726	20 909	16 734	14 291
TOTAL RECEIPTS OF TRANSFERS & GRANTS		121 239	87 172	83 889	75 380	82 154	82 154	94 302	127 371	127 173

2.8.3 Cash Flow Management

Table A7: - Budget cash flow statement (NT – supporting tables)

WC042 Hessequa - Table A7 Budgeted Cash Flows

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates			70 187	76 165	83 660	92 764	92 764	92 764	92 764	98 914	104 529	110 788
Service charges			186 482	194 872	215 295	240 222	240 222	240 222	240 222	255 411	272 981	291 942
Other revenue			33 784	33 231	32 007	35 649	35 649	35 649	35 649	72 820	72 898	73 495
Transfers and Subsidies - Operational		1	76 801	60 346	56 568	59 137	59 137	59 137	59 137	73 393	110 637	112 882
Transfers and Subsidies - Capital		1	32 895	24 314	17 942	–	16 243	16 243	16 243	20 909	16 734	14 291
Interest			19 616	19 909	20 557	10 387	10 387	10 387	10 387	13 616	13 616	13 616
Dividends					–	–	–	–	–	–	–	–
Payments												
Suppliers and employees			(282 818)	(305 591)	(339 105)	(399 080)	(406 519)	(406 519)	(406 519)	(428 068)	(486 832)	(509 669)
Finance charges			(17 723)	(18 822)	–	(21 539)	(21 539)	(21 539)	(21 539)	(21 398)	(23 889)	(26 677)
Transfers and Grants		1	(865)	(1 055)	(1 133)	(1 197)	(1 197)	(1 197)	(1 197)	(1 424)	(1 509)	(1 600)
NET CASH FROM/(USED) OPERATING ACTIVITIES			118 358	83 370	85 791	16 343	25 147	25 147	25 147	84 173	79 164	79 068
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE			1 301	539	1 366	18 839	2 595	2 595	2 595	–	–	–
Decrease (increase) in non-current receivables			3	3	2	–	–	–	–	–	–	–
Decrease (increase) in non-current investments			–	–	–	–	–	–	–	–	–	–
Payments												
Capital assets			(122 238)	(62 158)	(63 343)	(110 409)	(78 816)	(78 816)	(78 816)	(92 856)	(67 820)	(61 822)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(120 933)	(61 617)	(61 975)	(91 570)	(76 221)	(76 221)	(76 221)	(92 856)	(67 820)	(61 822)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans			105	111	413	–	–	–	–	–	–	–
Borrowing long term/refinancing			–	–	–	63 262	37 627	37 627	37 627	–	–	–
Increase (decrease) in consumer deposits			2 030	1 956	825	441	441	441	441	–	–	–
Payments												
Repayment of borrowing			5 434	(15 739)	12 593	(20 513)	(20 513)	(20 513)	(20 513)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES			7 569	(13 672)	13 832	43 190	17 555	17 555	17 555	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD			4 994	8 081	37 648	(32 037)	(33 519)	(33 519)	(33 519)	(8 683)	11 344	17 245
Cash/cash equivalents at the year begin:		2	206 785	211 779	219 810	187 137	257 509	257 509	257 509	192 214	183 532	194 875
Cash/cash equivalents at the year end:		2	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121

Cash and cash equivalents totals R183,532 million as at the end of the 2020/21 financial year and increase to the amount of R194,875 million in 2021/22.



2.8.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

Table A8 - Cash backed reserves/accumulated surplus reconciliation – (NT- supporting tables)

WC042 Hessequa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121
Other current investments > 90 days		(0)	(0)	51	(0)	0	0	0	41 331	33 016	21 138
Non current assets - investments	1	—	—	—	—	—	—	—	—	—	—
Cash and investments available:		211 779	219 860	257 509	155 099	223 990	223 990	223 990	224 863	227 891	233 258
Application of cash and investments											
Unspent conditional transfers		21 251	12 680	6 919	—	3 236	3 236	3 236	3 236	3 236	3 236
Unspent borrowing		—	—	—	—	—	—	—	—	—	—
Statutory requirements	2	—	—	—	—	—	—	—	—	—	—
Other working capital requirements	3	13 522	4 544	2 444	17 174	(2 713)	(2 713)	(2 713)	(3 239)	(3 463)	(745)
Other provisions		—	—	—	—	—	—	—	—	—	—
Long term investments committed	4	—	—	—	—	—	—	—	—	—	—
Reserves to be backed by cash/investments	5	—	—	—	246	543	543	543	543	543	543
Total Application of cash and investments:		34 773	17 225	9 363	17 419	1 066	1 066	1 066	539	316	3 033
Surplus(shortfall)		177 007	202 636	248 146	137 680	222 924	222 924	222 924	224 324	227 576	230 225

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year.
- There is no unspent borrowing from the previous financial years.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.

It can be concluded that the Municipality has a surplus in 2020/21 MTREF as there is a gradual increase over the MTREF period

2.8.5 Funding compliance measurement

Table SA10: – Funding compliance measurement – (NT – supporting tables)

WC042 Hessequa Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	211 779	219 860	257 458	155 099	223 990	223 990	223 990	183 532	194 875	212 121
Cash + investments at the yr end less applications - R'000	18(1)b	2	177 007	202 636	248 146	137 680	222 924	222 924	222 924	224 324	227 576	230 225
Cash year end/monthly employee/supplier payments	18(1)b	3	7.3	7.9	8.0	4.6	6.4	6.4	6.4	4.6	4.4	4.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	139 805	52 463	66 412	631	1 763	1 763	1 763	4 780	(2 780)	(5 317)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1.6%	3.3%	5.2%	(5.9%)	(6.0%)	(6.0%)	0.3%	0.5%	0.7%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	83.1%	87.9%	84.3%	89.6%	87.1%	87.1%	87.1%	95.2%	94.8%	94.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	18.3%	12.3%	18.9%	12.2%	15.2%	15.2%	15.2%	15.5%	14.8%	14.1%
Capital payments % of capital expenditure	18(1)c;19	8	99.3%	99.8%	93.1%	100.0%	100.0%	100.0%	100.0%	97.4%	97.5%	97.4%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	67.2%	61.6%	61.6%	61.6%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10	—	—	—	—	—	—	—	0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	8.3%	(9.7%)	6.2%	0.0%	0.0%	0.0%	(2.2%)	6.5%	0.5%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(22.1%)	(30.8%)	44.4%	(30.8%)	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	8.4%	8.9%	8.5%	9.2%	9.7%	9.7%	9.9%	9.3%	9.6%	10.0%
Asset renewal % of capital budget	20(1)(vi)	14	91.4%	16.7%	4.0%	10.5%	12.9%	12.9%	0.0%	8.9%	8.9%	0.9%

2.9 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table SA19: - Expenditure on transfers and grant programmes – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		38 311	40 133	2 187	47 404	47 404	47 404	50 981	55 791	58 979
Local Government Equitable Share		34 558	37 497		44 063	44 063	44 063	47 294	51 021	54 680
Equitable Share		–	–	46						
Expanded Public Works Programme Integrated Grant		1 088	395	950	1 108	1 108	1 108	1 158		
Integrated National Electrification Programme Grant		539							2 000	2 000
Local Government Financial Management Grant		1 475	1 550	1 192	1 550	1 550	1 550	1 550	1 550	1 550
Municipal Infrastructure Grant		651	691		683	683	683	679	720	749
Municipal Systems Improvement Grant		–	–	–	–	–	–	300	500	–
Provincial Government:		24 054	19 934	11 760	10 590	11 789	11 789	22 412	54 846	53 903
Human Settlement Development		17 113	11 006	–	1 382	1 382	1 382	12 640	44 880	43 550
Library Service		6 355	7 669	–	8 725	8 841	8 841	9 213	9 658	10 195
Community Development Workers		–	–	–	–	–	–	38	38	38
Specify (Add grant description)		–	–	11 760	–	–	–	–	–	–
Pgwc: Capacity Building Grant		65	91		380	380	380	401		
Pgwc: Greening Develop. Grant Tuin Op Die Brak		123								
Financial Management Support (WC_FMGSG)		195	317		–	476	476			
Municipal Systems Improvement		92	600							
Other Capacity Building		–	98			565	565			
Greenest Municipality Competition: Environmental Affairs & Planning			42							
Pgwc: Graduate internship Grant/Capacity Building						42	42			
Thusong Support Grant									150	
Dept Of Transport - Main Road Maintenance		111	111		103	103	103	120	120	120
District Municipality:		–	–	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	–	–	–	–	–
Other grant providers:		145	412	73	1 143	1 446	1 446	–	–	–
Education Training and Development Practices Support		128	372	46	1 049	1 049	1 049	–	–	–
Business Engineering: Continuous Cultural Projects					10	10	10	–	–	–
Mining Companies		–	–	–	–	–	–	–	–	–
Arbor City Award (Total)		–	–	–	24	24	24	–	–	–
National Lotteries Board		–	–	–	–	303	303	–	–	–
Africana centre		17								
Unspecified		–	–	17	60	60	60	–	–	–
Unspecified		–	40	10				–	–	–
Total operating expenditure of Transfers and Grants		62 510	60 479	14 020	59 137	60 639	60 639	73 393	110 637	112 882
Capital expenditure of Transfers and Grants										
National Government:		95 442	30 503	14 267	14 953	14 459	14 459	18 909	16 673	14 233
Energy Efficiency and Demand Side Management		–	–	–	–	–	–	4 000	3 000	–
Expanded Public Works Programme Integrated Grant for Municipalities		–	638	–	–	–	–	–	–	–
Integrated National Electrification Programme Grant		927	1 000	2 662	1 985	1 985	1 985	2 000	–	–
Municipal Disaster Recovery Grant		82 122	11 519	–	–	–	–	–	–	–
Municipal Infrastructure Grant		11 607	17 346	11 596	12 968	12 443	12 443	12 909	13 673	14 233
Municipal Water Infrastructure Grant		–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant		–	–	–	–	–	–	–	–	–
Public Transport Network Grant		–	–	9	–	–	–	–	–	–
Urban Settlement Development Grant		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert desc]		786	–	–	–	–	–	–	–	–
Water Services Infrastructure Grant		–	–	–	–	31	31	–	–	–
Provincial Government:		–	2 268	7 993	1 291	1 735	1 735	–	61	58
Disaster and Emergency Services		–	938	7 577	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Libraries Archives and Museums		–	330	–	–	–	–	–	–	–
Libraries, Archives and Museums		–	–	332	–	–	–	–	61	58
Other		–	–	84	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	1 291	1 735	1 735	–	–	–
Water Supply Infrastructure		–	1 000	–	–	–	–	–	–	–
District Municipality:		–	35	13	–	295	295	–	–	–
Environmental Protection		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Planning and Development		–	35	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	295	295	–	–	–
Water		–	–	13	–	–	–	–	–	–
Other grant providers:		–	213	4 738	–	1 238	1 238	2 000	–	–
Agency Francaise de Development		–	–	–	–	–	–	–	–	–
Foreign Government and International Organisation		–	–	4 722	–	–	–	–	–	–
Mining Companies		–	–	–	–	–	–	–	–	–
Private Enterprises		–	–	–	–	1 000	1 000	–	–	–
Product		–	–	16	–	238	238	–	–	–
Unspecified		–	213	–	–	–	–	2 000	–	–
Total capital expenditure of Transfers and Grants		95 442	33 019	27 011	16 243	17 726	17 726	20 909	16 734	14 291
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		157 952	93 498	41 031	75 380	78 365	78 365	94 302	127 371	127 173

Table SA 20: - Reconciliation between of transfers, grant receipts and unspent funds – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Operating transfers and grants:	1,3									
National Government:		–	–							
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		40 121	41 080	(2 576)	47 376	47 376	47 376	50 981	55 791	58 979
Conditions met - transferred to revenue		–	2 583	2 572	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	(4)	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		37 950	20 348	–	10 920	10 920	10 920	22 412	54 846	53 903
Conditions met - transferred to revenue		–	21 121	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		145	412		1 119	1 119	1 119			
Conditions met - transferred to revenue		145	412	–	1 119	1 119	1 119	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	134	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		145	24 250	2 572	1 119	1 119	1 119	73 393	110 637	112 882
Total operating transfers and grants - CTBM	2	–	–	(4)	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		–	–	(31)	–	–	–	–	–	–
Current year receipts		43 023	25 332	(16 462)	14 981	14 981	14 981	18 909	16 673	14 233
Conditions met - transferred to revenue		–	25 517	16 462	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	(7 531)	(31)	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts					961	961	961		61	58
Conditions met - transferred to revenue		–	1 021	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts								2 000		
Conditions met - transferred to revenue		–	–	–	–	–	–	2 000	–	–
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		–	26 538	16 462	–	–	–	20 909	16 734	14 291
Total capital transfers and grants - CTBM	2	–	(7 531)	(31)	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		145	50 788	19 034	1 119	1 119	1 119	94 302	127 371	127 173
TOTAL TRANSFERS AND GRANTS - CTBM		–	(7 531)	(35)	–	–	–	–	–	–



SCHEDULE A

LOCAL GOVERNMENT MTEF ALLOCATIONS: 2020/21 - 2022/23			
HESSEQUA MUNICIPALITY	2020/21 R thousands	2021/22 R thousands	2022/23 R thousands
Direct transfers	47 294	51 021	54 680
Equitable share	47 294	51 021	54 680
Infrastructure	19 588	19 393	16 982
Energy Efficiency and Demand Side Management Grant	4 000	3 000	-
Integrated National Electrification Programme (Municipal) Grant	2 000	2 000	2 000
Municipal Infrastructure Grant	13 588	14 393	14 982
Current Transfers	2 708	1 550	1 550
Expanded Public Works Programme Integrated Grant for Municipalities	1 158	-	-
Local Government Financial Management Grant	1 550	1 550	1 550
Sub total direct transfers	69 590	71 964	73 212
Allocations-in-kind	300	500	-
Municipal Systems Improvement Grant	300	500	-
Sub total indirect transfers	300	500	-
Total Transfers from DOR Bill	69 890	72 464	73 212
Municipal Allocations from Provincial Departments			
Vote 3 - Provincial Treasury	401	-	-
Financial Management Capacity Building Grant	401	-	-
Vote 8 - Human Settlements	12 640	44 880	43 550
Human Settlements Development Grant (Beneficiaries)	12 640	44 880	43 550
Vote 10 - Transport and Public Works	120	120	120
Financial Assistance to Municipalities for Maintenance and Construction of Transport Infrastructure	120	120	120
Vote 13 - Cultural Affairs and Sport	9 213	9 719	10 253
Community library services grant	3 775	3 982	4 201
Library services replacement funding for most vulnerable 83 municipalities	5 438	5 737	6 052
Vote 14 - Local Government	38	188	38
Community Development Worker Operational Support Grant	38	38	38
Thusong Service Centres Grant (Sustainability: Operational Support Grant)	-	150	-
Total Transfers from Provincial Departments	22 412	54 907	53 961
Total National and Provincial Allocations	92 302	127 371	127 173

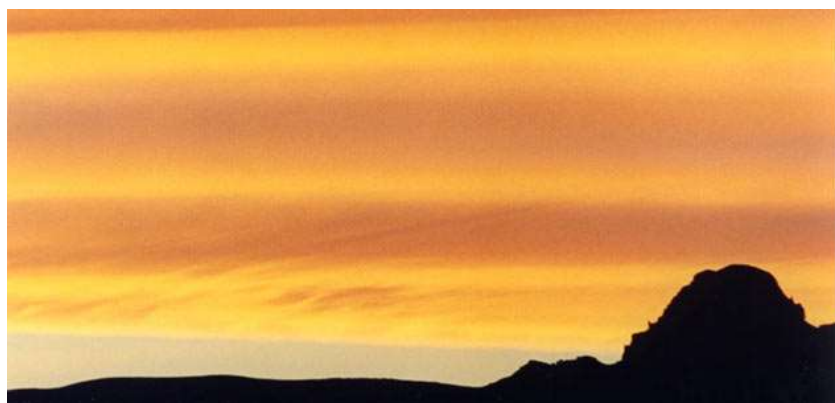
2.10 COUNCILLOR AND EMPLOYEE BENEFITS

Table SA22: - Summary of councillor and staff benefits – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages			4 887	5 107	5 696	5 696	5 696	6 672	7 072	7 496
Pension and UIF Contributions		529	423	415	443	443	443	395	418	443
Medical Aid Contributions			215	270	280	280	280	239	253	268
Motor Vehicle Allowance		1 251	1 153	1 122	1 181	1 181	1 181	1 135	1 203	1 275
Cellphone Allowance		419	524	675	731	731	731	773	819	868
Housing Allowances			–	–	–	–	–	–	–	–
Other benefits and allowances		4 285	–	–	–	–	–	–	–	–
Sub Total - Councillors		6 484	7 202	7 588	8 330	8 330	8 330	9 213	9 765	10 351
% increase	4		11.1%	5.4%	9.8%	–	–	10.6%	6.0%	6.0%
Senior Managers of the Municipality										
Basic Salaries and Wages		3 849	4 811	5 688	6 120	6 120	6 120	5 443	5 769	6 116
Pension and UIF Contributions		674	760	825	889	889	889	842	892	946
Medical Aid Contributions		154	154	152	156	156	156	191	203	215
Overtime			–	–	–	–	–	–	–	–
Performance Bonus		671	792	1 104	1 076	1 076	1 076	1 152	1 222	1 295
Motor Vehicle Allowance	3	399	499	532	535	535	535	391	414	439
Cellphone Allowance	3	38	35	50	50	50	50	43	46	49
Housing Allowances	3		–	–	–	–	–	–	–	–
Other benefits and allowances	3	62	25	31	33	33	33	58	61	65
Payments in lieu of leave			90	(338)	31	31	31	–	–	–
Long service awards			–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6		–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		5 847	7 165	8 044	8 891	8 891	8 891	8 120	8 608	9 124
% increase	4		22.5%	12.3%	10.5%	–	–	(8.7%)	6.0%	6.0%
Other Municipal Staff										
Basic Salaries and Wages		86 471	87 129	95 165	111 642	110 944	110 944	121 778	127 377	134 987
Pension and UIF Contributions		14 608	15 895	17 117	22 112	22 112	22 112	20 842	21 310	22 589
Medical Aid Contributions		4 216	4 839	5 170	6 964	6 964	6 964	7 759	8 224	8 718
Overtime		3 973	5 219	5 043	5 487	5 651	5 651	5 873	6 588	6 984
Performance Bonus			7 055	7 836	9 198	9 188	9 188	9 829	10 416	11 039
Motor Vehicle Allowance	3	4 183								
Cellphone Allowance	3	327	314	314	347	347	347	352	387	411
Housing Allowances	3	1 142	1 159	1 079	1 536	1 536	1 536	1 601	1 697	1 798
Other benefits and allowances	3	4 784	7 131	7 378	8 513	8 579	8 579	9 154	9 704	10 286
Payments in lieu of leave			880	1 749	539	539	539	–	–	–
Long service awards		2 239	(0)	–	910	910	910	764	810	859
Post-retirement benefit obligations	6		13 673	182	10 096	10 096	10 096	8 206	8 945	9 374
Sub Total - Other Municipal Staff		121 944	143 293	141 033	177 343	176 867	176 867	186 159	195 458	207 043
% increase	4		17.5%	(1.6%)	25.7%	(0.3%)	–	5.3%	5.0%	5.9%
Total Parent Municipality		134 275	157 661	156 665	194 564	194 088	194 088	203 492	213 831	226 519
			17.4%	(0.6%)	24.2%	(0.2%)	–	4.8%	5.1%	5.9%
TOTAL SALARY, ALLOWANCES & BENEFITS		134 275	157 661	156 665	194 564	194 088	194 088	203 492	213 831	226 519
% increase	4		17.4%	(0.6%)	24.2%	(0.2%)	–	4.8%	5.1%	5.9%
TOTAL MANAGERS AND STAFF	5.7	127 791	150 458	149 077	186 234	185 758	185 758	194 279	204 066	216 167

Table SA23: - Salaries, allowances and benefits (political office bearers/councillors/senior managers) – (NT – supporting tables)
WC042 Hessequa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		746 252	51 415	50 172			847 839
Chief Whip			322 793	3 850	62 172			388 815
Executive Mayor			656 001	274 011	97 440			1 027 452
Deputy Executive Mayor			746 252	51 415	50 172			847 839
Executive Committee			1 820 906	178 161	326 292			2 325 359
Total for all other councillors			2 379 301	332 848	1 145 003			3 857 152
Total Councillors	8	–	6 671 505	891 700	1 731 251			9 294 456
Senior Managers of the Municipality	5							
Municipal Manager (MM)			1 267 320	199 854	50 400	213 391		1 730 965
Chief Finance Officer			935 308	176 197	222 200	187 817		1 521 522
SM COM			1 007 673	235 881	87 200	187 817		1 518 571
SM COR			1 088 211	232 471	7 200	187 817		1 515 699
SM D01					–			–
SM D02					–			–
SM D03			1 061 678	201 237	148 016	187 817		1 598 748
SM D04			1 075 351	117 871	–	187 817		1 381 039
								–
<i>List of each official with packages >= senior manager</i>								
Total Senior Managers of the Municipality	8,10	–	6 435 541	1 163 511	515 016	1 152 476		9 266 544
A Heading for Each Entity	6,7							
List each member of board by designation								
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	13 107 046	2 055 211	2 246 267	1 152 476		18 561 000



2.11 NEW & VACANT POSTS 2020/2021

HESSEQUA MUNICIPALITY

There were requests for new posts but none were approved for the budget and no new posts were included in the budget.



2.12 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table SA25 - Budgeted monthly revenue and expenditure – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source																
Property rates		8 474	8 474	8 474	8 474	8 474	8 474	8 474	8 474	8 474	8 474	8 474	7 715	100 933	106 662	113 049
Service charges - electricity revenue		14 273	14 273	14 273	14 273	14 273	14 273	14 273	14 273	14 273	14 273	14 273	9 534	166 533	176 525	187 117
Service charges - water revenue		3 688	3 688	3 688	3 688	3 688	3 688	3 688	3 688	3 688	3 688	3 688	3 258	43 826	46 456	49 243
Service charges - sanitation revenue		2 100	2 100	2 100	2 100	2 100	2 100	2 100	2 100	2 100	2 100	2 100	1 651	24 751	26 236	27 810
Service charges - refuse revenue		2 013	2 013	2 013	2 013	2 013	2 013	2 013	2 013	2 013	2 013	2 013	3 373	25 514	29 336	33 731
Rental of facilities and equipment		239	239	239	239	239	239	239	239	239	239	239	343	2 975	3 208	3 459
Interest earned - external investments		727	727	727	727	727	727	727	727	727	727	727	4 003	12 000	12 000	12 000
Interest earned - outstanding debtors		148	148	148	148	148	148	148	148	148	148	148	16	1 649	1 649	1 649
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		3 979	3 979	3 979	3 979	3 979	3 979	3 979	3 979	3 979	3 979	3 979	15 890	59 653	60 227	60 807
Licences and permits		138	138	138	138	138	138	138	138	138	138	138	301	1 819	1 928	2 044
Agency services		187	187	187	187	187	187	187	187	187	187	187	391	2 451	2 599	2 754
Transfers and subsidies		6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	6 241	4 740	73 393	110 637	112 882
Other revenue		1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	1 623	889	18 740	20 141	21 649
Gains		220	220	220	220	220	220	220	220	220	220	220	3 557	5 980	5 000	4 500
Total Revenue (excluding capital transfers and contributions)		44 051	44 051	44 051	44 051	44 051	44 051	44 051	44 051	44 051	44 051	44 051	55 662	540 218	602 603	632 693
Expenditure By Type																
Employee related costs		16 583	16 583	16 583	16 583	16 583	16 583	16 583	16 583	16 583	16 583	16 583	11 872	194 279	204 066	216 167
Remuneration of councillors		743	743	743	743	743	743	743	743	743	743	743	1 042	9 213	9 765	10 351
Debt impairment		3 561	3 561	3 561	3 561	3 561	3 561	3 561	3 561	3 561	3 561	3 561	16 944	56 119	57 030	57 971
Depreciation & asset impairment		3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	3 003	5 964	38 995	41 029	42 877
Finance charges		2 238	2 238	2 238	2 238	2 238	2 238	2 238	2 238	2 238	2 238	2 238	(3 223)	21 398	23 889	26 677
Bulk purchases		10 491	10 491	10 491	10 491	10 491	10 491	10 491	10 491	10 491	10 491	10 491	4 949	120 351	127 572	135 226
Other materials		2 662	2 662	2 662	2 662	2 662	2 662	2 662	2 662	2 662	2 662	2 662	1 773	31 059	33 604	35 976
Contracted services		3 978	3 978	3 978	3 978	3 978	3 978	3 978	3 978	3 978	3 978	3 978	4 296	48 054	84 740	84 862
Transfers and subsidies		123	123	123	123	123	123	123	123	123	123	123	67	1 424	1 509	1 600
Other expenditure		2 839	2 839	2 839	2 839	2 839	2 839	2 839	2 839	2 839	2 839	2 839	4 226	35 455	38 913	40 593
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	47 909	556 347	622 117	652 301
Surplus/(Deficit)		(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	(2 171)	7 753	(16 128)	(19 515)	(19 608)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		1 266	1 266	1 266	1 266	1 266	1 266	1 266	1 266	1 266	1 266	1 266	4 980	18 909	16 734	14 291
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	2 000	2 000	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)

**Table SA26: - Budgeted monthly revenue and expenditure (municipal vote) – (NT – supporting tables)****WC042 Hessequa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

Description		Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote																	
Vote 01 - Office Of The Mm			4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	3 671	48 385	52 177	55 906
Vote 02 - Corporate Services			2 263	2 263	2 263	2 263	2 263	2 263	2 263	2 263	2 263	2 263	2 263	1 128	26 023	25 887	27 171
Vote 03 - Financial Services			9 424	9 424	9 424	9 424	9 424	9 424	9 424	9 424	9 424	9 424	9 424	12 511	116 172	121 540	127 970
Vote 04 - Community Services			5 364	5 364	5 364	5 364	5 364	5 364	5 364	5 364	5 364	5 364	5 364	18 399	77 399	117 730	109 470
Vote 05 - Technical Services			23 770	23 770	23 770	23 770	23 770	23 770	23 770	23 770	23 770	23 770	23 770	23 023	284 489	294 484	319 299
Vote 06 - Spatial Plannign & Environmental Managem			432	432	432	432	432	432	432	432	432	432	432	3 910	8 659	7 519	7 168
Vote 07 - Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote			45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	62 642	561 127	619 337	646 984
Expenditure by Vote to be appropriated																	
Vote 01 - Office Of The Mm			3 073	3 073	3 073	3 073	3 073	3 073	3 073	3 073	3 073	3 073	3 073	990	34 790	36 047	38 085
Vote 02 - Corporate Services			4 195	4 195	4 195	4 195	4 195	4 195	4 195	4 195	4 195	4 195	4 195	12 514	58 656	61 538	62 992
Vote 03 - Financial Services			3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	2 644	36 961	38 730	42 257
Vote 04 - Community Services			6 919	6 919	6 919	6 919	6 919	6 919	6 919	6 919	6 919	6 919	6 919	20 668	96 778	131 929	133 572
Vote 05 - Technical Services			27 647	27 647	27 647	27 647	27 647	27 647	27 647	27 647	27 647	27 647	27 647	10 078	314 192	338 186	358 697
Vote 06 - Spatial Plannign & Environmental Managem			1 269	1 269	1 269	1 269	1 269	1 269	1 269	1 269	1 269	1 269	1 269	1 015	14 970	15 687	16 699
Vote 07 - Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote			46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	47 909	556 347	622 117	652 301
Surplus/(Deficit) before assoc.			(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)
Taxation														-	-	-	-
Attributable to minorities														-	-	-	-
Share of surplus/ (deficit) of associate														-	-	-	-
Surplus/(Deficit)			(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)

**Table SA27: -Budgeted monthly revenue and expenditure (standard classification) – (NT – supporting tables)**

WC042 Hessequa - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional																
Governance and administration		13 963	13 963	13 963	13 963	13 963	13 963	13 963	13 963	13 963	13 963	13 963	17 261	170 854	176 912	186 784
Executive and council		4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	4 065	3 671	48 385	52 177	55 906
Finance and administration		9 898	9 898	9 898	9 898	9 898	9 898	9 898	9 898	9 898	9 898	9 898	13 590	122 469	124 735	130 878
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		7 729	7 729	7 729	7 729	7 729	7 729	7 729	7 729	7 729	7 729	7 729	21 888	106 911	143 423	136 967
Community and social services		998	998	998	998	998	998	998	998	998	998	998	1 468	12 441	18 402	11 202
Sport and recreation		1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	2 373	17 581	15 206	16 421
Public safety		4 314	4 314	4 314	4 314	4 314	4 314	4 314	4 314	4 314	4 314	4 314	16 725	64 181	64 868	65 726
Housing		1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 323	12 707	44 947	43 618
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		441	441	441	441	441	441	441	441	441	441	441	4 645	9 493	7 646	7 294
Planning and development		402	402	402	402	402	402	402	402	402	402	402	3 544	7 970	7 109	6 736
Road transport		10	10	10	10	10	10	10	10	10	10	10	726	834	126	127
Environmental protection		29	29	29	29	29	29	29	29	29	29	29	376	690	410	432
Trading services		23 183	23 183	23 183	23 183	23 183	23 183	23 183	23 183	23 183	23 183	23 183	18 857	273 869	291 356	315 938
Energy sources		14 470	14 470	14 470	14 470	14 470	14 470	14 470	14 470	14 470	14 470	14 470	13 704	172 873	181 865	189 456
Water management		3 772	3 772	3 772	3 772	3 772	3 772	3 772	3 772	3 772	3 772	3 772	3 291	44 782	47 452	50 269
Waste water management		2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	2 913	(1 509)	30 534	32 535	42 313
Waste management		2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	3 371	25 681	29 504	33 900
Other		1	1	1	1	1	1	1	1	1	1	1	(9)	-	-	-
Total Revenue - Functional		45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	45 317	62 642	561 127	619 337	646 984
Expenditure - Functional																
Governance and administration		8 595	8 595	8 595	8 595	8 595	8 595	8 595	8 595	8 595	8 595	8 595	7 427	101 971	107 433	113 396
Executive and council		2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	2 705	448	30 199	31 168	32 916
Finance and administration		5 744	5 744	5 744	5 744	5 744	5 744	5 744	5 744	5 744	5 744	5 744	6 711	69 891	74 267	78 366
Internal audit		147	147	147	147	147	147	147	147	147	147	147	268	1 880	1 998	2 114
Community and public safety		10 355	10 355	10 355	10 355	10 355	10 355	10 355	10 355	10 355	10 355	10 355	32 530	146 433	183 997	188 425
Community and social services		1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	1 858	747	21 188	22 384	23 826
Sport and recreation		2 110	2 110	2 110	2 110	2 110	2 110	2 110	2 110	2 110	2 110	2 110	11 356	34 569	36 309	38 128
Public safety		5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	5 168	19 187	76 031	78 282	80 451
Housing		1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 240	14 644	47 022	46 019
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	5 250	(2 295)	55 451	59 219	63 049
Planning and development		895	895	895	895	895	895	895	895	895	895	895	1 361	11 204	12 001	12 723
Road transport		3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	(4 465)	39 015	41 967	44 691
Environmental protection		402	402	402	402	402	402	402	402	402	402	402	808	5 232	5 251	5 635
Trading services		21 829	21 829	21 829	21 829	21 829	21 829	21 829	21 829	21 829	21 829	21 829	11 127	251 248	270 152	286 035
Energy sources		13 603	13 603	13 603	13 603	13 603	13 603	13 603	13 603	13 603	13 603	13 603	3 825	153 463	166 888	176 232
Water management		3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	3 101	377	34 493	37 515	39 546
Waste water management		2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	2 237	1 534	26 143	27 817	30 118
Waste management		2 887	2 887	2 887	2 887	2 887	2 887	2 887	2 887	2 887	2 887	2 887	5 391	37 149	37 933	40 138
Other		193	193	193	193	193	193	193	193	193	193	193	(880)	1 245	1 317	1 396
Total Expenditure - Functional		46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	46 222	47 909	556 347	622 117	652 301
Surplus/(Deficit) before assoc.		(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	(905)	14 734	4 780	(2 780)	(5 317)

**Table SA28: - Budgeted monthly capital expenditure (municipal vote) – (NT – supporting tables)****WC042 Hessequa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated	1															
Vote 01 - Office Of The Mm		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Corporate Services		-	-	-	-	-	-	-	100	250	50	50	100	550	170	-
Vote 03 - Financial Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Community Services		-	-	-	-	-	-	-	-	-	-	396	-	396	9 406	-
Vote 05 - Technical Services		-	600	2 610	5 030	6 432	1 421	2 320	4 780	3 640	3 590	3 050	2 450	35 923	25 958	22 133
Vote 06 - Spatial Plannign & Environmental Managem		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	600	2 610	5 030	6 432	1 421	2 320	4 880	3 890	3 640	3 496	2 550	36 869	35 534	22 133
Single-year expenditure to be appropriated																
Vote 01 - Office Of The Mm		-	-	-	16	44	-	30	-	150	150	39	-	429	383	-
Vote 02 - Corporate Services		-	33	50	130	254	171	600	160	130	-	500	2 500	4 528	1 218	1 930
Vote 03 - Financial Services		-	-	40	16	63	-	-	33	-	3	-	3	158	10 141	10 051
Vote 04 - Community Services		-	169	179	270	44	20	50	50	25	-	685	-	1 492	656	1 149
Vote 05 - Technical Services		820	1 665	3 492	4 943	5 588	2 378	4 494	8 803	7 597	6 875	3 265	1 808	51 728	21 071	28 197
Vote 06 - Spatial Plannign & Environmental Managem		-	-	-	-	16	75	-	-	-	-	-	-	91	576	36
Vote 07 - Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 08 - Planning And Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Environmental Protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Waste Water Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste Management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Road Transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	820	1 867	3 761	5 375	6 009	2 644	5 174	9 046	7 902	7 028	4 489	4 311	58 426	34 044	41 363
Total Capital Expenditure	2	820	2 467	6 371	10 405	12 442	4 065	7 494	13 926	11 792	10 668	7 985	6 861	95 295	69 579	63 496

**Table SA29: - Budgeted monthly capital expenditure (standard classification) – (NT – supporting tables)****WC042 Hessequa - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)**

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional	1															
Governance and administration		–	300	1 040	1 348	1 782	43	830	673	797	203	39	3	7 058	13 387	10 883
Executive and council		–	–	–	6	44	–	30	–	150	150	39	–	419	368	–
Finance and administration		–	300	1 040	1 342	1 738	43	800	673	647	53	–	3	6 639	13 019	10 883
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		–	502	1 229	1 674	1 896	235	357	910	405	50	1 981	2 875	12 112	14 992	4 708
Community and social services		–	169	169	220	103	81	–	270	–	–	686	2 250	3 947	8 648	1 276
Sport and recreation		–	333	1 050	1 404	1 749	134	307	590	380	50	650	625	7 272	3 968	2 361
Public safety		–	–	10	50	44	20	50	50	25	–	645	–	894	613	1 067
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	1 762	4
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	75	1 342	1 582	1 721	991	1 135	1 768	1 670	2 650	650	500	14 085	8 766	11 717
Planning and development		–	–	–	10	16	–	–	–	–	–	–	–	26	31	36
Road transport		–	75	1 342	1 572	1 705	916	1 135	1 768	1 670	2 650	650	500	13 984	8 185	11 681
Environmental protection		–	–	–	–	–	75	–	–	–	–	–	–	75	550	–
Trading services		820	1 590	2 760	5 800	7 042	2 796	5 172	10 575	8 920	7 765	5 315	3 483	62 039	32 424	36 189
Energy sources		820	1 590	1 700	2 750	2 510	695	2 455	4 725	3 700	3 525	2 465	1 220	28 155	10 998	6 731
Water management		–	–	–	1 150	2 582	900	1 150	3 000	2 780	1 800	975	1 125	15 463	4 200	7 050
Waste water management		–	–	1 060	1 800	1 950	1 201	1 567	2 650	1 940	2 440	1 875	1 138	17 621	17 126	19 308
Waste management		–	–	–	100	–	–	–	200	500	–	–	–	800	100	3 100
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	10	–
Total Capital Expenditure - Functional	2	820	2 467	6 371	10 405	12 442	4 065	7 494	13 926	11 792	10 668	7 985	6 861	95 295	69 579	63 496
Funded by:																
National Government		–	600	2 450	2 750	3 450	400	800	1 750	2 050	2 050	2 096	513	18 909	16 673	14 233
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	61	58
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public		–	–	–	–	–	–	–	–	–	–	–	2 000	2 000	–	–
Transfers recognised - capital		–	600	2 450	2 750	3 450	400	800	1 750	2 050	2 050	2 096	2 513	20 909	16 734	14 291
Borrowing		675	1 464	3 450	6 653	7 590	2 817	5 524	10 073	6 790	6 865	4 400	3 770	60 071	45 321	41 305
Internally generated funds		145	403	470	1 002	1 402	848	1 170	2 103	2 952	1 753	1 489	578	14 315	7 523	7 900
Total Capital Funding		820	2 467	6 371	10 405	12 442	4 065	7 494	13 926	11 792	10 668	7 985	6 861	95 295	69 579	63 496

**Table SA30: - Budgeted monthly cash flow – (NT – supporting tables)**

WC042 Hessequa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Receipts By Source													1		
Property rates	8 243	8 243	8 243	8 243	8 243	8 243	8 243	8 243	8 243	8 243	8 243	8 243	98 914	104 529	110 788
Service charges - electricity revenue	13 600	13 600	13 600	13 600	13 600	13 600	13 600	13 600	13 600	13 600	13 600	13 600	163 202	172 995	183 374
Service charges - water revenue	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	42 949	45 526	48 258
Service charges - sanitation revenue	2 021	2 021	2 021	2 021	2 021	2 021	2 021	2 021	2 021	2 021	2 021	2 021	24 256	25 711	27 254
Service charges - refuse revenue	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	2 084	25 004	28 749	33 056
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	243	243	243	243	243	243	243	243	243	243	243	243	2 916	3 144	3 390
Interest earned - external investments	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	1 000	12 000	12 000	12 000
Interest earned - outstanding debtors	135	135	135	135	135	135	135	135	135	135	135	135	1 616	1 616	1 616
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	4 971	59 653	60 227	60 807
Licences and permits	152	152	152	152	152	152	152	152	152	152	152	152	1 819	1 928	2 044
Agency services	204	204	204	204	204	204	204	204	204	204	204	204	2 451	2 599	2 754
Transfers and Subsidies - Operational	6 116	6 116	6 116	6 116	6 116	6 116	6 116	6 116	6 116	6 116	6 116	6 116	73 393	110 637	112 882
Other revenue	1 562	1 562	1 562	1 562	1 562	1 562	1 562	1 562	1 562	1 562	1 562	1 562	18 740	20 141	21 649
Gains	498	498	498	498	498	498	498	498	498	498	498	498	5 980	5 000	4 500
Cash Receipts by Source	44 408	44 408	44 408	44 408	44 408	44 408	44 408	44 408	44 408	44 408	44 408	44 408	532 895	594 801	624 372
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	1 742	1 742	1 742	1 742	1 742	1 742	1 742	1 742	1 742	1 742	1 742	1 742	20 909	16 734	14 291
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	46 150	46 150	46 150	46 150	46 150	46 150	46 150	46 150	46 150	46 150	46 150	46 150	553 803	611 536	638 663
Cash Payments by Type															
Employee related costs	15 814	15 814	15 814	15 814	15 814	15 814	15 814	15 814	15 814	15 814	15 814	15 814	189 762	199 240	210 273
Remuneration of councillors	768	768	768	768	768	768	768	768	768	768	768	768	9 213	9 765	10 351
Finance charges	1 783	1 783	1 783	1 783	1 783	1 783	1 783	1 783	1 783	1 783	1 783	1 783	21 398	23 889	26 677
Bulk purchases - Electricity	9 773	9 773	9 773	9 773	9 773	9 773	9 773	9 773	9 773	9 773	9 773	9 773	117 271	124 347	131 661
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	2 522	2 522	2 522	2 522	2 522	2 522	2 522	2 522	2 522	2 522	2 522	2 522	30 264	32 755	35 028
Contracted services	3 902	3 902	3 902	3 902	3 902	3 902	3 902	3 902	3 902	3 902	3 902	3 902	46 824	82 598	82 624
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	119	119	119	119	119	119	119	119	119	119	119	119	1 424	1 509	1 600
Other expenditure	2 879	2 879	2 879	2 879	2 879	2 879	2 879	2 879	2 879	2 879	2 879	2 879	34 548	37 929	39 523
Cash Payments by Type	37 559	37 559	37 559	37 559	37 559	37 559	37 559	37 559	37 559	37 559	37 559	37 559	450 704	512 033	537 737
Other Cash Flows/Payments by Type															
Capital assets	7 738	7 738	7 738	7 738	7 738	7 738	7 738	7 738	7 738	7 738	7 738	7 738	92 856	67 820	61 822
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments	15	15	15	15	15	15	15	15	15	15	15	15	186	197	209
Total Cash Payments by Type	45 312	45 312	45 312	45 312	45 312	45 312	45 312	45 312	45 312	45 312	45 312	45 312	543 746	580 050	599 769
NET INCREASE/(DECREASE) IN CASH HELD	838	838	838	838	838	838	838	838	838	838	838	838	10 058	31 485	38 894
Cash/cash equivalents at the month/year begin:	192 214	193 052	193 891	194 729	195 567	196 405	197 243	198 081	198 919	199 758	200 596	201 434	192 214	202 272	233 757
Cash/cash equivalents at the month/year end:	193 052	193 891	194 729	195 567	196 405	197 243	198 081	198 919	199 758	200 596	201 434	202 272	202 272	233 757	272 651

2.13 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

Table SA32: (NT – supporting tables)

WC042 Hessequa - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
WORKING ON FIRE	Yrs	3	FIRE BRIGADE SERVICES	01/08/2018 TO 31/03/2021	2 610
HENQUE WASTE	Yrs	3	REFUSE RECYCLING	01/09/2017 TO 30/06/2020	922
SYNTELL (PTY) LTD	Yrs	4	THE PROVISION OF TRAFFIC LAW ENFORCEMENT EQUIPMENT, BACK-OFFICE SYSTEMS AND RELATED SERVICES	01/07/2018 TO 30/06/2021	2 060
IGNITE ADVISORY SERVICES	Yrs	3	INFORMATION MANAGEMENT SOLUTION & SOFTWARE LICENSE	01/12/2017 TO 30/11/2020	330
DDP VALUERS	Yrs	7	THE COMPILATION OF GENERAL VALUATION ROLLS AND SUPPLEMENTARY VALUATION ROLLS	01/07/2014 - NEW COMPIATION DATE 30/06/2021	2 000
CAB HOLDINGS (PTY) LTD	Yrs	3	CAB HOLDINGS (PTY) LTD	01/07/2018 TO 30/06/2021	828
INCA	Yrs	1	Financial Plan	30 June 2020	750

2.14 CAPITAL EXPENDITURE DETAILS

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class											
Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class											
Infrastructure			2 724	19 307	25 197	22 042	11 012	11 012	23 478	28 131	21 755
Roads Infrastructure			1 614	397	1 102	1 250	600	600	2 020	1 835	5 460
Roads			1 614	263	956	1 100	450	450	1 700	1 500	5 000
Road Structures											
Road Furniture			–	134	146	150	150	150	320	335	460
Capital Spares											
Storm water Infrastructure			–	437	–	–	–	–	–	–	–
Drainage Collection											
Storm water Conveyance			–	437	–	–	–	–	–	–	–
Attenuation											
Electrical Infrastructure			–	7 524	2 662	7 035	2 909	2 909	7 530	3 920	2 575
Power Plants											
HV Substations			–	6 302	–	–	–	–	–	–	–
HV Switching Station											
HV Transmission Conductors			–	–	–	–	–	–	5 330	3 000	400
MV Substations			–	–	–	1 565	–	–	–	–	–
MV Switching Stations											
MV Networks			–	–	–	3 115	500	500	–	560	2 175
LV Networks			–	1 222	2 662	2 355	2 409	2 409	2 200	360	–
Capital Spares											
Water Supply Infrastructure			183	9 501	16 006	10 702	6 332	6 332	11 228	11 656	2 250
Dams and Weirs											
Boreholes				108	2 821	750	479	479	1 950	1 000	1 000
Reservoirs				1 580	1 030	300	300	300	–	–	–
Pump Stations				183	122	–	–	–	–	–	–
Water Treatment Works				1 199	9 432	3 670	3 670	3 670	1 000	–	–
Bulk Mains				4 878	–	–	910	910	–	–	–
Distribution			183	1 554	2 602	5 982	973	973	8 278	10 656	1 250
Distribution Points											
PRV Stations											
Capital Spares											
Sanitation Infrastructure			927	554	4 460	2 050	150	150	2 600	300	1 370
Pump Station				–	194	–	–	–	30	–	–
Reticulation				115	4 266	1 850	150	150	2 370	–	1 370
Waste Water Treatment Works			927	439	–	200	–	–	200	300	–
Outfall Sewers											
Toilet Facilities				–	–	–	–	–	–	–	–
Capital Spares											
Solid Waste Infrastructure			–	44	173	100	100	100	100	100	100
Landfill Sites			–	–	–	–	–	–	–	–	–
Waste Transfer Stations			–	–	82	–	–	–	–	–	–
Waste Processing Facilities											
Waste Drop-off Points			–	44	92	100	100	100	100	100	100
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares											
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Rail Lines											
Rail Structures											
Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
LV Networks											
Capital Spares											
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares											
Information and Communication Infrastructure			–	850	794	905	921	921	–	10 320	10 000
Data Centres											
Core Layers			–	539	576	780	780	780	–	10 320	10 000
Distribution Layers			–	311	218	125	141	141	–	–	–
Capital Spares											

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		129	173	47	920	1 173	1 173	4 664	480	415
Community Facilities		64	134	47	900	1 033	1 033	3 389	180	380
Halls			33	25	–	–	–	543	–	–
Centres			97	5	300	13	13	–	–	–
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations			5	17	–	–	–	100	–	–
Testing Stations			–	–	–	–	–	–	–	–
Museums			–	–	–	–	–	2 000	–	–
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria			–	–	–	–	–	–	–	230
Police										
Parks		64								
Public Open Space			–	–	–	–	–	–	180	150
Nature Reserves										
Public Ablution Facilities			–	–	–	–	–	200	–	–
Markets										
Stalls			–	–	600	1 020	1 020	547	–	–
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		65	38	–	20	140	140	1 275	300	35
Indoor Facilities		65	–	–	–	–	–	180	185	–
Outdoor Facilities		–	38	–	20	140	140	1 095	115	35
Capital Spares										
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Other assets		569	1 233	512	–	323	323	55	30	–
Operational Buildings		569	1 233	512	–	323	323	55	30	–
Municipal Offices			51	–	–	–	–	55	30	–
Pay/Enquiry Points										
Building Plan Offices		140								
Workshops			–	196	–	323	323	–	–	–
Yards										
Stores			1 182	316	–	–	–	–	–	–
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares		429								
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares										

Table SA 34a: - Capital expenditure on new assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<u>Intangible Assets</u>		-	-	66	170	170	170	-	-	-
Servitudes										
Licences and Rights		-	-	66	170	170	170	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	-	66	170	170	170	-	-	-
Load Settlement Software Applications										
Unspecified										
<u>Computer Equipment</u>		810	566	747	889	521	521	854	669	204
Computer Equipment		810	566	747	889	521	521	854	669	204
<u>Furniture and Office Equipment</u>		693	1 291	413	330	313	313	966	335	242
Furniture and Office Equipment		693	1 291	413	330	313	313	966	335	242
<u>Machinery and Equipment</u>		750	1 878	1 180	2 339	2 528	2 528	3 011	840	3 007
Machinery and Equipment		750	1 878	1 180	2 339	2 528	2 528	3 011	840	3 007
<u>Transport Assets</u>		4 893	7 546	3 455	14 565	13 601	13 601	3 400	4 150	4 300
Transport Assets		4 893	7 546	3 455	14 565	13 601	13 601	3 400	4 150	4 300
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	10 569	31 993	31 616	41 255	29 642	29 642	36 428	34 636	29 923

Table SA34b: - Capital expenditure on the renewal of existing assets by asset class – (NT supporting tables)

WC042 Hessequa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

W0042 Hessequa - Supporting Table 0A042 Capital expenditure on the renewal of existing assets by asset class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		108 427	7 770	738	5 450	5 150	5 150	1 785	1 750	150
Roads Infrastructure		85 524	7 770	738	-	-	-	-	-	-
Roads		85 524	7 770	738	-	-	-	-	-	-
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		5 743	-	-	450	150	150	1 605	1 750	150
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors		5 743	-	-	-	-	-	1 605	-	-
MV Substations										
MV Switching Stations			-	-	-	-	-	-	800	-
MV Networks										
LV Networks			-	-	450	150	150	-	950	150
Capital Spares										
Water Supply Infrastructure		8 506	-	-	5 000	5 000	5 000	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs		8 506	-	-	5 000	5 000	5 000	-	-	-
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		8 364	-	-	-	-	-	180	-	-
Pump Station			-	-	-	-	-	180	-	-
Reticulation		8 364	-	-	-	-	-	-	-	-
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		290	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities		290								
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

**Table SA34b: - Capital expenditure on the renewal of existing assets by asset class –
(NT supporting tables)**

WC042 Hessequa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		2 220	2 661	1 963	6 120	5 015	5 015	6 650	4 420	430
Community Facilities		1 721	184	154	450	450	450	420	330	330
Halls			-	-	-	-	-	-	-	100
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums			-	54	-	-	-	-	-	-
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria			-	-	200	200	200	200	200	-
Police										
Parks		79								
Public Open Space		790	184	100	250	250	250	220	130	230
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares		852								
Sport and Recreation Facilities		499	2 477	1 808	5 670	4 565	4 565	6 230	4 090	100
Indoor Facilities		499	2 179	1 618	710	1 067	1 067	600	90	100
Outdoor Facilities		-	299	190	4 960	3 498	3 498	5 630	4 000	-
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		1 537	-	-	-	-	-	-	-	-
Operational Buildings		1 537	-	-	-	-	-	-	-	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices		15								
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares		1 522								
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares										

**Table SA34b: - Capital expenditure on the renewal of existing assets by asset class –
(NT supporting tables)**

WC042 Hessequa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<u>Computer Equipment</u>		261	-	-	-	-	-	-	-	-
Computer Equipment		261								
<u>Furniture and Office Equipment</u>		124	-	-	-	-	-	-	-	-
Furniture and Office Equipment		124								
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
<u>Transport Assets</u>		-	-	-	-	-	-	-	-	-
Transport Assets										
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing	1	112 569	10 430	2 700	11 570	10 165	10 165	8 435	6 170	580
Renewal of Existing Assets as % of total capex		0.0%	16.7%	4.0%	10.5%	12.9%	12.9%	8.9%	8.9%	0.9%
Renewal of Existing Assets as % of deprecn"		439.8%	34.7%	9.7%	33.3%	29.3%	29.3%	21.6%	15.0%	1.4%

Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class											
Infrastructure			–	18 127	31 624	54 338	35 094	35 094	45 594	27 408	30 433
Roads Infrastructure			–	922	7 870	11 000	19 134	19 134	9 030	5 030	5 030
Roads			–	922	7 870	11 000	19 134	19 134	9 000	–	–
Road Structures											
Road Furniture			–	–	–	–	–	–	30	5 030	5 030
Capital Spares											
Storm water Infrastructure			–	–	–	–	–	–	–	–	–
Drainage Collection											
Storm water Conveyance											
Attenuation											
Electrical Infrastructure			–	1 050	1 784	14 550	1 375	1 375	18 230	5 270	3 575
Power Plants											
HV Substations			–	1 050	1 537	3 340	700	700	450	1 270	1 370
HV Switching Station											
HV Transmission Conductors			–	–	–	–	–	–	10 540	–	–
MV Substations											
MV Switching Stations											
MV Networks			–	–	246	11 210	675	675	7 240	4 000	2 205
LV Networks											
Capital Spares											
Water Supply Infrastructure			–	1 112	3 555	2 970	340	340	4 260	1 400	4 360
Dams and Weirs											
Boreholes											
Reservoirs											
Pump Stations			–	30	1 247	–	–	–	–	–	–
Water Treatment Works			–	200	400	–	–	–	–	50	50
Bulk Mains											
Distribution			–	881	1 908	2 970	340	340	4 260	1 350	4 310
Distribution Points											
PRV Stations											
Capital Spares											
Sanitation Infrastructure			–	15 044	18 414	25 818	14 245	14 245	14 044	15 708	17 468
Pump Station			–	60	–	–	–	–	–	–	–
Reticulation			–	3 209	3 686	2 850	245	245	4 651	7 999	17 468
Waste Water Treatment Works			–	11 775	14 729	22 968	14 000	14 000	9 393	7 709	–
Outfall Sewers											
Toilet Facilities											
Capital Spares											
Solid Waste Infrastructure			–	–	–	–	–	–	–	–	–
Landfill Sites			–	–	–	–	–	–	–	–	–
Waste Transfer Stations											
Waste Processing Facilities											
Waste Drop-off Points											
Waste Separation Facilities											
Electricity Generation Facilities											
Capital Spares											
Rail Infrastructure			–	–	–	–	–	–	–	–	–
Rail Lines											
Rail Structures											
Rail Furniture											
Drainage Collection											
Storm water Conveyance											
Attenuation											
MV Substations											
LV Networks											
Capital Spares											
Coastal Infrastructure			–	–	–	–	–	–	–	–	–
Sand Pumps											
Piers											
Revetments											
Promenades											
Capital Spares											
Information and Communication Infrastructure			–	–	–	–	–	–	30	–	–
Data Centres											
Core Layers											
Distribution Layers			–	–	–	–	–	–	30	–	–
Capital Spares											

Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		–	1 346	1 837	3 153	3 771	3 771	4 729	1 310	2 390
Community Facilities		–	1 135	1 528	955	1 658	1 658	1 220	1 140	1 360
Halls		–	5	–	–	–	–	15	35	–
Centres		–	18	–	–	370	370	250	–	–
Crèches		–	44	–	100	133	133	140	100	220
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	50	–
Testing Stations		–	108	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		–	–	267	35	279	279	–	–	–
Cemeteries/Crematoria		–	595	979	570	570	570	570	500	670
Police		–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–
Public Open Space		–	344	282	250	305	305	195	455	220
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	50	–	250
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	21	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	211	309	2 198	2 113	2 113	3 509	170	1 030
Indoor Facilities		–	195	45	145	60	60	9	170	1 030
Outdoor Facilities		–	16	264	2 053	2 053	2 053	3 500	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		–	237	26	–	80	80	40	–	15
Operational Buildings		–	229	26	–	80	80	40	–	15
Municipal Offices		–	207	26	–	80	80	40	–	15
Pay/Enquiry Points		–	22	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Housing		–	8	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	8	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–

Table SA34e: - Table SA34e: - Capital Expenditure on the upgrading of existing assets by asset class – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<u>Computer Equipment</u>		-	-	69	-	-	-	-	-	-
Computer Equipment		-	-	69	-	-	-	-	-	-
<u>Furniture and Office Equipment</u>		-	166	192	93	65	65	69	55	155
Furniture and Office Equipment		-	166	192	93	65	65	69	55	155
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
<u>Transport Assets</u>		-	-	-	-	-	-	-	-	-
Transport Assets										
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing a	1	-	19 877	33 749	57 584	39 010	39 010	50 432	28 773	32 993
Upgrading of Existing Assets as % of total capex		0.0%	31.9%	49.6%	52.2%	49.5%	49.5%	52.9%	41.4%	52.0%
Upgrading of Existing Assets as % of depreca		0.0%	66.2%	121.4%	165.7%	112.3%	112.3%	129.3%	70.1%	76.9%

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

W042 Hessequa - Supporting Table SA34C Repairs and Maintenance expenditure by Asset Class										
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		48 273	48 282	52 580	63 216	63 619	63 619	65 061	69 115	73 270
Roads Infrastructure		18 412	16 856	18 933	20 389	20 284	20 284	21 530	23 103	24 482
Roads		18 412	16 658	18 691	19 969	19 939	19 939	21 080	22 626	23 977
Road Structures										
Road Furniture			199	242	420	345	345	450	477	506
Capital Spares										
Storm water Infrastructure		–	235	189	303	303	303	321	341	361
Drainage Collection										
Storm water Conveyance		–	235	189	303	303	303	321	341	361
Attenuation										
Electrical Infrastructure		10 337	10 682	11 125	15 633	15 543	15 543	16 358	17 485	18 534
Power Plants			470	417	965	876	876	688	1 017	1 078
HV Substations										
HV Switching Station										
HV Transmission Conductors		10 337								
MV Substations										
MV Switching Stations										
MV Networks			10 018	10 435	14 335	14 335	14 335	15 318	16 095	17 060
LV Networks			194	273	333	332	332	352	374	396
Capital Spares										
Water Supply Infrastructure		8 687	9 454	10 916	12 127	12 576	12 576	12 369	13 024	13 806
Dams and Weirs										
Boreholes										
Reservoirs		8 687								
Pump Stations			293	703	818	929	929	867	919	974
Water Treatment Works			–	370	165	493	493	175	186	197
Bulk Mains										
Distribution			9 161	9 842	11 143	11 154	11 154	11 327	11 920	12 635
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		8 786	9 040	9 234	11 150	11 298	11 298	11 771	12 293	13 030
Pump Station			534	572	453	1 024	1 024	743	615	652
Reticulation		1 202								
Waste Water Treatment Works		7 584	8 456	8 581	10 455	10 177	10 177	10 773	11 406	12 091
Outfall Sewers										
Toilet Facilities			50	80	242	97	97	256	271	288
Capital Spares										
Solid Waste Infrastructure		2 051	2 014	2 184	3 615	3 615	3 615	2 711	2 868	3 056
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities			2 014	2 184	3 615	3 615	3 615	2 711	2 868	3 056
Waste Drop-off Points		2 051								
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables) - continue

WC042 Hessequa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		-	7 401	8 402	10 016	10 529	10 529	10 072	10 450	11 077
Community Facilities		-	1 606	2 118	2 517	2 987	2 987	2 936	2 920	3 094
Halls		-	243	290	319	315	315	528	366	388
Centres						-	-			
Crèches						-	-			
Clinics/Care Centres						-	-			
Fire/Ambulance Stations						-	-			
Testing Stations		-	499	589	1 439	1 479	1 479	1 156	1 226	1 299
Museums		-	3	19	17	12	12	12	13	14
Galleries						-	-			
Theatres						-	-			
Libraries		-	313	579	58	431	431	476	505	535
Cemeteries/Crematoria		-	537	583	627	627	627	704	746	791
Police						-	-			
Parks		-	7	14	28	19	19	30	31	33
Public Open Space		-	4	-	29	104	104	30	32	34
Nature Reserves		-	-	45	-	-	-	-	-	-
Public Ablution Facilities						-	-			
Markets						-	-			
Stalls						-	-			
Abattoirs						-	-			
Airports						-	-			
Taxi Ranks/Bus Terminals						-	-			
Capital Spares						-	-			
Sport and Recreation Facilities		-	5 795	6 284	7 499	7 542	7 542	7 135	7 531	7 983
Indoor Facilities		-	5 141	5 578	6 678	6 735	6 735	6 455	6 810	7 219
Outdoor Facilities		-	653	705	821	807	807	680	721	764
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		8 379	1 571	1 730	2 224	2 755	2 755	2 929	3 852	4 068
Operational Buildings		8 379	1 551	1 713	2 209	2 739	2 739	2 929	3 852	4 068
Municipal Offices			1 209	1 333	1 546	1 772	1 772	2 226	3 107	3 278
Pay/Enquiry Points			38	27	68	35	35	72	76	80
Building Plan Offices		8 379								
Workshops			152	202	298	698	698	316	335	355
Yards										
Stores			152	152	298	235	235	316	335	355
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	20	17	15	15	15	-	-	-
Staff Housing										
Social Housing		-	20	17	15	15	15	-	-	-
Capital Spares										

Table SA34c: - Repairs and maintenance expenditure by asset class – (NT – supporting tables) - continue

WC042 Hessequa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Biological or Cultivated Assets</u>		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
<u>Intangible Assets</u>		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
<u>Computer Equipment</u>		1 476	1 701	1 965	2 155	2 197	2 197	2 393	2 460	2 246
Computer Equipment		1 476	1 701	1 965	2 155	2 197	2 197	2 393	2 460	2 246
<u>Furniture and Office Equipment</u>		139	158	151	276	271	271	366	398	433
Furniture and Office Equipment		139	158	151	276	271	271	366	398	433
<u>Machinery and Equipment</u>		1 096	1 035	2 101	2 529	2 251	2 251	2 767	2 976	3 185
Machinery and Equipment		1 096	1 035	2 101	2 529	2 251	2 251	2 767	2 976	3 185
<u>Transport Assets</u>		4 170	9 006	3 805	3 162	3 787	3 787	3 340	3 650	4 067
Transport Assets		4 170	9 006	3 805	3 162	3 787	3 787	3 340	3 650	4 067
<u>Land</u>		–	–	–	–	–	–	–	–	–
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	63 533	69 154	70 734	83 578	85 408	85 408	86 927	92 900	98 346
R&M as a % of PPE		8.4%	8.9%	8.5%	9.2%	9.7%	9.7%	9.9%	9.9%	10.2%
R&M as % Operating Expenditure		16.2%	17.1%	16.4%	16.8%	16.6%	16.6%	16.9%	16.7%	15.8%

Table SA35 - Future financial implications of the capital budget – (NT – supporting tables)**WC042 Hessequa - Supporting Table SA35 Future financial implications of the capital budget**

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand								
Capital expenditure	1							
Vote 01 - Office Of The Mm		429	383	–	–	–	–	–
Vote 02 - Corporate Services		5 078	1 388	1 930	–	–	–	–
Vote 03 - Financial Services		158	10 141	10 051	–	–	–	–
Vote 04 - Community Services		1 887	10 062	1 149	–	–	–	–
Vote 05 - Technical Services		87 651	47 028	50 330	–	–	–	–
Vote 06 - Spatial Plannign & Environmental Management		91	576	36	–	–	–	–
Vote 07 - Health		–	–	–	–	–	–	–
Vote 08 - Planning And Development		–	–	–	–	–	–	–
Vote 09 - Environmental Protection		–	–	–	–	–	–	–
Vote 10 - Electricity		–	–	–	–	–	–	–
Vote 11 - Water Management		–	–	–	–	–	–	–
Vote 12 - Waste Water Management		–	–	–	–	–	–	–
Vote 13 - Waste Management		–	–	–	–	–	–	–
Vote 14 - Road Transport		–	–	–	–	–	–	–
Vote 15 - Other		–	–	–	–	–	–	–
<i>List entity summary if applicable</i>								
Total Capital Expenditure		95 295	69 579	63 496	–	–	–	–
Future operational costs by vote	2							
Vote 01 - Office Of The Mm								
Vote 02 - Corporate Services								
Vote 03 - Financial Services								
Vote 04 - Community Services								
Vote 05 - Technical Services								
Vote 06 - Spatial Plannign & Environmental Management								
Vote 07 - Health								
Vote 08 - Planning And Development								
Vote 09 - Environmental Protection								
Vote 10 - Electricity								
Vote 11 - Water Management								
Vote 12 - Waste Water Management								
Vote 13 - Waste Management								
Vote 14 - Road Transport								
Vote 15 - Other								
<i>List entity summary if applicable</i>								
Total future operational costs		–	–	–	–	–	–	–
Future revenue by source	3							
Property rates		100 933	106 662	113 049				
Service charges - electricity revenue		166 533	176 525	187 117				
Service charges - water revenue		43 826	46 456	49 243				
Service charges - sanitation revenue		24 751	26 236	27 810				
Service charges - refuse revenue		25 514	29 336	33 731				
Rental of facilities and equipment		2 975	3 208	3 459				
<i>List other revenues sources if applicable</i>		12 000	12 000	12 000				
<i>List entity summary if applicable</i>								
Total future revenue		376 532	400 422	426 408	–	–	–	–
Net Financial Implications		(281 237)	(330 843)	(362 912)	–	–	–	–



HESSEQUA MUNICIPALITY

CAPITAL BUDGET 2020/21

No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
1.1	Extention of cemetary - Still Bay	1,3	S/B	Loan	500 000	500 000	500 000
1.2	Mark of cemeteries : Graves - Hessequa	HQ	H/Q	CRR	70 000		90 000
1.3	Upgrading of old Cemeteries - Hessequa	HQ	H/Q	CRR	200 000	200 000	
1.4	Upgrading of fencing / enterance gates - Riversdale Cemetary	6,7,8	R/D	CRR			80 000
1.5	Fencing of cemeteries	HQ	H/Q	CRR			230 000
	TOTAL CEMETRIES				770 000	700 000	900 000
2.1	Burglar Proofing - Duivenhoks Hall	4,5	H/B	CRR		35 000	
2.2	BUILDING ON TO THUSONG CENTRE - R/D	HQ	H/Q	Loan	532 500		
2.3	Paving Thusong Centre - Riversdale	6	R/D	CRR	10 000		
2.4	Burglar Bars - Youth Café - Thusong Centre - Riversdale	6	R/D	CRR	10 000		
2.5	Safety Gates - Thusong Centre & Youth Café - Riversdale	6	R/D	CRR	5 000		
	TOTAL COMMUNITY HALLS				557 500	35 000	0
3.1	Stairs - Aloeridge & Môrestond	8	R/D	CRR	100 000	100 000	100 000
	TOTAL OTHER				100 000	100 000	100 000
4.1	Fencing of play parks - Hessequa	HQ	H/Q	CRR	70 000	70 000	
4.2	Development "Tuin op die Brak" - S/B	1	S/B	CRR	25 000	30 000	
4.3	Park Benches - Hessequa	HQ	H/Q	CRR		60 000	
4.4	Upgrade of playparks - Hessequa	HQ	H/Q	CRR	100 000	100 000	200 000
4.5	Irrigation of parks & open spaces - HQ	HQ	H/Q	CRR	30 000	50 000	60 000
4.6	Signage boards - public places - HQ	HQ	H/Q	CRR	20 000	35 000	40 000
4.7	Upgrading of braai facilities at public places - HQ	HQ	H/Q	CRR	20 000	30 000	30 000



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
4.8	New Poliwood picnic table sets - Lappiesbaai	1,3	S/B	CRR			15 000
4.9	New Playpark, Robinsonsingel - Heidelberg	4,5,9	H/B	CRR		80 000	
	TOTAL PARKS & GARDENS				265 000	455 000	345 000
5.1	Upgrading of Blueflag facilities - Hessequa	HQ	H/Q	CRR		120 000	120 000
5.2	Upgrading of Fencing - Weskamp - W/S	4	W/S	CRR	30 000		
5.3	Upgrading of Ablution Facilities - Jongensfontein	3	J/F	CRR	100 000		
5.4	Reseal of streets in camp- Jongensfontein	3	J/F	CRR			100 000
5.5	Upgrading of Ablution Facilities - Preekstoel	1	S/B	CRR	150 000	50 000	
5.6	Building of braai facilities- Middelkamp W/S	4	W/S	CRR		25 000	
5.7	Blinds for Chalets - Preekstoel	1	S/B	CRR	10 000		
5.8	New gate for entrance- Preekstoel S/B	1	S/B	CRR		30 000	
5.9	Electronic motor for entrance gates- JFTN - S/B	3	S/B	CRR	9 000		
5.10	Upgrading of Ablution facilities - Ellensrust S/B	1	S/B	CRR	250 000		
5.11	Additional Braai facilities at Preekstoel Day Camp	1	S/B	CRR		15 000	
5.12	Replacing window frames with aluminium - JFTN	3	J/F	CRR		100 000	130 000
5.13	New thatch roof chalets - Jongensfontein	3	J/F	CRR	150 000	120 000	
5.14	New stairs (recycled plastic) Lappiesbaai beach to Ellensrust	1	S/B	CRR			85 000
5.15	Sprinkler System - Ellensrust	1	S/B	CRR			150 000
5.16	New curbing next to tar road - Ellensrust	1	S/B	CRR			100 000
5.17	Sprinkler System - Preekstoel	1	S/B	CRR			150 000
5.18	Upgrading of chalets - Ellensrust	1	S/B	CRR			350 000
5.19	Upgrading of chalets - Preekstoel	1	S/B	CRR			250 000
5.20	New centralised Braai facilities - Ellensrust	1	S/B	CRR			65 000
5.21	New Playpark - Ellensrust	1	S/B	CRR	35 000		
5.22	New Playpark - Preekstoel	1	S/B	CRR		35 000	
5.23	New Playpark - Jongensfontein	3	J/F	CRR			35 000



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
5.24	New curtains - Ellensrust	1	S/B	CRR	40 000	40 000	
5.25	New Curtains - Jongensfontein	3	J/F	CRR	50 000		
5.26	New stairs Beach to Preekstoel	1	S/B	CRR		180 000	
5.27	Retaining Blocks - Preekstoel	2	S/B	CRR	60 000		
5.28	Road/Welcome Signs : Ellensrust, Jongensfontein & Preekstoel	1,3	S/B	CRR		30 000	30 000
5.29	Vantage points - Lifesavers - H/Q	HQ	H/Q	CRR	30 000		
5.30	Goeverment Jettie - Witsand	4	W/S	Loan	1 000 000		
5.31	New thatch roof at Blue Flag beach - Jongensfontein	3	J/F	CRR		65 000	
	TOTAL RECREATIONAL				1 914 000	810 000	1 565 000
6.1	Development of Sportgronds - Slangrivier (Ref 271190)	4	S/R	MIG	3 500 000		
6.2	Development of Sportgronds - Slangrivier - Counter/Own Funding (Ref 271190)	4	S/R	Loan	1 000 000	2 000 000	
6.3	Upgrading of Sportsfields - Melkhoutfontein (Ref 271051)	1	S/B	MIG	3 500 000		
6.4	Upgrading of Sportsfields - Melkhoutfontein - Counter/Own Funding (Ref 271051)	1	S/B	Loan	1 000 000	2 000 000	
6.5	Sportfield Lighting - HQ	HQ	H/Q	CRR	100 000		400 000
	TOTAL SPORTFIELDS & STADIA				9 100 000	4 000 000	400 000
7.1	Upgrading swimming pool & floor - Heidelberg	9	H/B	CRR	100 000		
7.2	Small tidal pool - Gouritzmond	1	G/M	CRR	100 000		
	TOTAL SWIMMING POOLS				200 000	0	0
8.1	Refurbishment of sub-stations - Riversdal	6,7,8	R/D	CRR	150 000	150 000	150 000
8.2	Refurbishment of sub-stations - Heidelberg	4,5	H/B	CRR		150 000	150 000
8.3	RMU Uys Street + Replace balance Uys Street OH line	4,5	H/B	Loan			1 375 000
8.4	MV retic MS Krag Stasie & RMU Niekerk Str, incl RMU Markplein	4,5	H/B	Loan		1 420 000	
8.5	Replace OH lin between RMU Uys Street & PMT Rugby Feld	4,5	H/B	Loan		560 000	
8.6	MV retic between Barracouta St and Sub 7 (MP 5.3.1)	4	W/S	Loan			550 000
8.7	RMU Bauhinia St (MP 5.2.5)	7	R/D	Loan		515 000	



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
8.8	Retic RMU takkieskloof RMU Bauhinia (MP 5.2.7)	7	R/D	CRR		240 000	
8.9	RMU Slagkop (MP 5.3.6)	7	R/D	CRR			250 000
8.10	Retic between SS Heese Str RMU Versveld (MP 5.3.7)	8	R/D	Loan			875 000
8.11	Retic between SS Louwrens & RMU Osler (MP 5.3.11)	7	R/D	CRR		200 000	
8.12	Retic between SS kragstasie & RMU Osler (MP 5.3.13)	7	R/D	Loan		910 000	
8.13	Upgrading of network - Stilbaai - West/East	1,3	S/B	Loan		800 000	
8.14	Upgrading Network - 185mm ² Cable SS Plattebosch to SS3 (MP 5.2.4)	1,3	S/B	Loan	2 225 000		
8.15	Replace MV OH Line in Bosbok Ave	1,3	S/B	Loan			800 000
8.16	Undermilkwood ring (MP 5.3.14)	1,3	S/B	CRR		360 000	
8.17	RMU Prinsloo, RMU Hoofweg Wes 4 (MP 5.3.15)	1,3	S/B	Loan		585 000	
8.18	RMU Azalea Str (MP 5.3.21)	1,3	S/B	Loan			530 000
8.19	Ring between PMT 4 & Erica Cres MHF (MP 5.3.24)	1,3	S/B	CRR	175 000		
8.20	MS Matoppo (MP 5.2.1)	2	A/B	Loan		470 000	
8.21	MS Rowweklip 2 (MP 6.3.9) - JFHT	3	J/F	Loan			720 000
8.22	MV kabel graansilos vervang - R/D	6,7,8	R/D	CRR		130 000	
8.23	MV kabel tussen Gazania straat en Lanoria straat substasie	6,7,8	R/D	Loan	390 000		
8.24	Transformators herstel kragstasie bystand masjiene	6,7,8	R/D	CRR		150 000	
8.25	Replace MV ring switches Lady Smit substation	6,7,8	R/D	Loan		800 000	
8.26	Electricity Network - Low Cost Housing - H/Q	HQ	H/Q	INEP	2 000 000		
8.27	Electricity Load Control System - H/Q	HQ	H/Q	DME	4 000 000	3 000 000	
8.28	Telemetry - HQ	HQ	H/Q	Loan		500 000	500 000
8.29	SERVICES OF INFORMAL AREAS - H/Q	HQ	H/Q	CRR	200 000		
8.30	REPLACE SS HOSPITAAL FUSE	7	R/D	CRR	170 000		
8.31	UPGRADE SUPPLY CABLE TO S	2	A/B	CRR	85 000		
8.32	REPLACE 24 KIOSKS IN WES	4	W/S	CRR	150 000		
8.33	SERVICE OF 11 STANDS - MHFT	1	S/B	CRR	220 000		
8.34	STREETLIGHTS - H/Q	HQ	H/Q	CRR	200 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
8.35	UPGRADE SECTIONS OH LINE	1,3	S/B	CRR	40 000		
8.36	CABLE BETWEEN OH LINE & M	1,3	S/B	CRR	70 000		
8.37	INSTALLATION OF NEW TRANSFORMER STILBAAI	2	A/B	CRR	35 000		
8.38	REPLACE MV CABLE BETWEEN	2	A/B	CRR	140 000		
8.39	SS-2 - RMU 2-3 - UITSG ST	1,3	S/B	CRR	55 000		
8.40	RING BETWEEN PMT 7 & ROOI	1,3	S/B	CRR	95 000		
8.41	REPLACE RETIC BETWEEN MS MULDER & SS PAU	7	R/D	CRR	315 000		
8.42	RURAL LINES - INSTALATION OF SECTIONALIS	6,7,8	R/D	CRR	100 000		
8.43	SS HOSPITAAL (MP 5.2.2)	7	R/D	CRR	290 000		
8.44	UPGRADING OF SUB-STATIONS	6,7,8	R/D	Loan	150 000		
8.45	MS LE ROUX RMU (MP 5.3.15)	7	R/D	Loan	215 000		
8.46	MS NAUTILUS (MP 5.2.5)	1,3	S/B	Loan	700 000		
8.47	MS VAN WYK STR (MP 5.2.7)	1,3	S/B	Loan	420 000		
8.48	MS C RUST TO MS SS X (MP	1,3	S/B	Loan	600 000		
8.49	MOVE H/V & L/V LINE UNDER	4,5	H/B	Loan	300 000		
8.50	REPLACE OLD POLECASING AT	4,5	H/B	Loan	300 000		
8.51	MOVE 11KV OVER HEAD LINE	4,5,9	H/B	Loan	250 000		
8.52	UPGRADE MV LINE FROM MIDD	4	W/S	Loan	1 500 000		
8.53	MV RETIC BETWEEN MS TOMLI	4,5	H/B	Loan	420 000		
8.54	RMU IXIA STREET (MP 5.3.1)	7	R/D	Loan	320 000		
8.55	RETIC FROM RMU IXIA TO RMU	7	R/D	Loan	1 075 000		
8.56	RETIC SS PAUW ST - RMU TA	7	R/D	Loan	250 000		
8.57	SS MAIN RETICULATION TO M	7	R/D	Loan	760 000		
8.58	RMU PALING STREET (MP 5.3)	1,3	S/B	Loan	420 000		
8.59	CABLE BETWEEN MAIN INTAKE	1,3	S/B	Loan	2 095 000		
8.60	MV CABLE BETWEEN MAIN SUB	1	G/M	Loan	825 000		
8.61	MV CABLE BETWEEN MAIN SUB	1	G/M	Loan	650 000		
8.62	RING MAIN UNIT RMU GMT R&	2	A/B	Loan	550 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
8.63	REPLACE CABLE BETWEEN BUI	4,5	H/B	Loan	820 000		
8.64	MV RETIC BETWEEN MS PROTEA ST & SUB 10 (4	W/S	Loan	915 000		
8.65	RETIC BEWEEN SS HOSPITAL & KRAGSTASIE (M	7	R/D	Loan	950 000		
8.66	MS PENTZSTRAAT 315KVA NEW	4,5	H/B	Loan	500 000		
8.67	MS VAN RIEBEECKSTRAAT 315	4,5	H/B	Loan	500 000		
8.68	NEW SF6 GASE AUTO RECLOSE	4,5	H/B	Loan	275 000		
	TOTAL ELECTRICITY				26 865 000	10 940 000	5 900 000
9.1	Rural Refuse Containers / Depots - H/Q	9	H/Q	CRR	100 000	100 000	100 000
9.3	Ablution Facilities - Landfill sites - SR	4	S/R	CRR	100 000		
9.3	Ablution Facilities - Landfill sites - WS	4	W/S	CRR	100 000		
	TOTAL SOLID WASTE				300 000	100 000	100 000
10.1	Westly road bypas (Development) - S/B	1,3	S/B	Loan	1 000 000	1 500 000	5 000 000
10.2	Upgrading of Roads - H/Q	HQ	H/Q	Loan		5 000 000	5 000 000
10.3	Traffic Calming Techniques - H/Q	HQ	H/Q	CRR	150 000	150 000	150 000
10.4	Upgrading of Roads & Stormwater - G/M	1	G/M	Loan	334 530		
10.5	Upgrading of Roads & Stormwater - MHFT - S/B	1	S/B	Loan	351 640		
10.6	Upgrading of Roads & Stormwater - S/B East	1	S/B	Loan	205 810		
10.7	Upgrading of Roads & Stormwater - A/B	2	A/B	Loan	1 344 980		
10.8	Upgrading of Roads & Stormwater - Jongensfontein - S/B	3	S/B	Loan	475 400		
10.9	Upgrading of Roads & Stormwater - S/B West	3	S/B	Loan	1 462 670		
10.10	Upgrading of Roads & Stormwater - H/B - Joe Slovo	4	H/B	Loan	107 850		
10.11	Upgrading of Roads & Stormwater - S/R	4	S/R	Loan	820 690		
10.12	Upgrading of Roads & Stormwater - W/S	4	W/S	Loan	425 460		
10.13	Upgrading of Roads & Stormwater - H/B	5	H/B	Loan	424 950		
10.14	Upgrading of Roads & Stormwater - Wyk 6 - R/D	6	R/D	Loan	698 500		
10.15	Upgrading of Roads & Stormwater - Wyk 7 - R/D	7	R/D	Loan	1 136 550		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
10.16	Upgrading of Roads & Stormwater - Wyk 8 - R/D	8	R/D	Loan	407 290		
10.17	Upgrading of Roads & Stormwater - Wyk 9 - H/B	9	H/B	Loan	803 680		
10.18	PAVING ROAD 11 NEW ERVEN - MELKHOUTFONT	1	S/B	Loan	650 000		
10.19	Bus shelter- Diepkloof	5	H/B	CRR	50 000		
	TOTAL ROAD TRANSPORT				10 850 000	6 650 000	10 150 000
11.1	Upgrading of existing Sewerage Infrastructure (GLS) - Albertinia	2	A/B	Loan	1 460 000	750 000	750 000
11.2	Bulk Sewer Upgrade phase 1 (GLS) - Stilbaai	1,3	S/B	Loan			1 485 000
11.3	Replacement of Pumpstation Equipment - H/B	4,5	H/B	CRR	80 000	-	-
11.4	Replacement of Pumpstation Equipment - S/R	4	S/R	CRR	100 000	-	-
11.5	Flow meter - Sewerage - Hessequa	HQ	H/Q	CRR	200 000	300 000	
11.6	Upgrading of Sewerage works - Phase 2 - R/D (Ref 313781)	6,7,8	R/D	MIG	5 512 896		
11.7	Upgrading of Sewerage works - Phase 2 - R/D - Counter Funding (Ref 313781)	6,7,8	R/D	Loan	3 880 134	7 708 705	
11.8	Upgrading of Sewerage works - Phase 3 - R/D (Ref 343289)	6,7,8	R/D	MIG		6 029 254	14 232 900
11.9	Upgrading of sewerage system - H/B	9	H/B	Loan	1 425 000	500 000	
11.10	Upgrade Existing Gravity - S/B	1,3	S/B	Loan	1 765 800	720 000	1 000 000
11.11	New Gravity Distribution - GLS Development - S/B	1,3	S/B	Loan	320 000		1 370 000
11.12	Standby pump for irrigationsystem sewer dams - Jft.	3	J/F	CRR	30 000		
11.13	SERVICES OF INFORMAL AREAS - H/Q	HQ	H/Q	CRR	350 000		
11.14	Laboratory Equipment - H/Q	HQ	H/Q	CRR	100 000		100 000
11.15	Upgrading of Sewer Infrastructure (Unserved Erven) - GM	1	G/M	Loan	1 500 000		
11.16	New Sewerage line 11 erven - Melkhoutfontein	1	S/B	CRR	200 000		
11.17	Additional Toilets - Dollar Square - Heidelberg	5	H/B	CRR	50 000		
	TOTAL SANITATION				16 973 830	16 007 959	18 937 900
12.1	Water meters - Hessequa	HQ	H/Q	Loan	250 000	250 000	250 000



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
12.2	Replacement of Water Infrastructure - GLS Report - H/B	9	H/B	Loan	1 130 000	500 000	3 000 000
12.3	Upgrading of Main Water Supply (GLS REPORT) - Witsand	4	W/S	Loan	500 000	250 000	250 000
12.4	Water Network Reinforcement GLS - Riversdale	6,7,8	R/D	Loan	1 430 000	500 000	500 000
12.5	Water Specials - H/Q	HQ	H/Q	CRR	100 000	50 000	
12.6	Telemetric system - Hessequa	HQ	H/Q	Loan	1 000 000		
12.7	Network reinforcement (phase 1) - GLS - W/S	4	W/S	Loan			500 000
12.8	New Water Networks Distribution - GLS - S/B	1,3	S/B	Loan	6 482 406	1 000 000	1 000 000
12.9	SERVICES OF INFORMAL AREAS - H/Q	HQ	H/Q	CRR	350 000		
12.10	Water Security Measures - H/Q	HQ	H/Q	Loan	1 950 000	1 000 000	1 000 000
12.11	Laboratory Equipment - Water	HQ	H/Q	CRR		150 000	150 000
12.12	Upgrading of water purification works - JFTN	3	J/F	Loan		50 000	50 000
12.13	New water infrastructure for 11 new erven at Melkhoutfontein	1	S/B	CRR	200 000		
12.14	Lighting requirements at WTW - HQ	HQ	H/Q	Loan	400 000		
12.15	UPGRADING OF SANDFILTERS	6,7,8	R/D	CRR	200 000		
12.16	MAIN WATER SUPPLY - A/B	2	A/B	CRR	870 412		
12.17	SAND FILTERS - G/M	1	G/M	Loan	600 000		
	TOTAL WATER				15 462 818	3 750 000	6 700 000
13.1	Burglar Bars - groundfloor - Civic Centre - R/D	HQ	H/Q	CRR	55 000		
13.2	Upgrading of Toilet facilities: Julie se Baai - S/B	1	S/B	CRR			250 000
13.3	Fencing of new extension behind Diepkloof - H/B	4	H/B	CRR	250 000		
13.4	Fencing of Locomotive - Riversdal	6,7,8	R/D	CRR		75 000	
13.5	Fire Station - Albertinia - Fire	HQ	H/Q	CRR	100 000		
13.6	Upgrade Fire Station - Still Bay - Fire	HQ	H/Q	CRR		50 000	
	TOTAL CIVIC LAND & BUILDINGS				405 000	125 000	250 000
14.1	1 X Scanner - Assets - Finance	HQ	H/Q	CRR	33 000		
14.2	2 X Desktop computers - online vending - Income - Finance	HQ	H/Q	CRR		23 000	



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
14.3	2 X LX300 printers - Income - Finance	HQ	H/Q	CRR	6 000	6 500	6 500
14.4	2 X Laptop - Income - Finance (Interns)	HQ	H/Q	CRR	28 000		
14.5	1 X Desktop Computer - Income - Finance	HQ	H/Q	CRR	10 000		12 000
14.6	1 X Routemaster Handheld - Income - Finance	HQ	H/Q	CRR		36 000	
14.7	1 X Routemaster Cradle - Income - Finance	HQ	H/Q	CRR	17 000		
14.8	1 X Token Reader - Income - Finance	HQ	H/Q	CRR		12 000	
14.9	1 X Receipt Printer - Income - Finance	HQ	H/Q	CRR		16 000	
14.10	4 x Thermal Token Printers - Income - Finance	HQ	H/Q	CRR			22 000
14.11	1 X Desktop Computers - Expenditure - Finance	HQ	H/Q	CRR	10 000	10 000	10 000
14.12	Main Frame Computer System - Finance	HQ	H/Q	Loan		10 000 000	10 000 000
14.13	1 X Laptop Witsand - Finance	HQ	H/Q	CRR		15 000	
14.14	1 X Laptop Gourits - Finance	HQ	H/Q	CRR		15 000	
14.15	1 X Laptop - MMO	HQ	H/Q	CRR		18 000	
14.16	17 X Laptops - MMO - Councelors	HQ	H/Q	Loan		350 000	
14.17	3 X Laptops - IDP	HQ	H/Q	CRR		15 000	
14.18	2 X "Pool" Projectors - IDP	HQ	H/Q	CRR	10 000		
14.19	1 x Desktop computer Public Works, Witsand	HQ	W/S	CRR		10 000	
14.20	1 x Desktop computer Public Works Slangrivier	HQ	S/R	CRR		10 000	
14.21	1 x Laptop - Foremen, Public Works - Stilbaai	HQ	S/B	CRR	14 000		
14.22	1 x Laptops (New Posts Technical Services) - R/D	HQ	H/Q	CRR	14 000		
14.23	Tablets Technical Services - H/Q	HQ	H/Q	CRR	10 000		
14.24	LCD Screens - ICT - Store Items	HQ	H/Q	CRR	25 000		
14.25	Laptops - Corporate - ICT	HQ	H/Q	CRR			18 500
14.26	1 X Raised Floors Serv.Room - ICT	HQ	H/Q	CRR	40 000		
14.27	1 X Hyper Converge Server - ICT	HQ	H/Q	Loan		320 000	
14.28	1 x Laptop - Corporate -HR Recruitment	HQ	H/Q	CRR		17 300	
14.29	1 X Laptop Manager - HR	HQ	H/Q	CRR		18 000	



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
14.30	2 X Laptop - HR	HQ	H/Q	CRR	28 000		15 000
14.31	2 x Laptops - Admin Committee Clerks - Corporate	HQ	H/Q	CRR			32 000
14.32	1 X Laptop Ellensrust - Coporate	HQ	H/Q	CRR		15 000	
14.33	1 X Laptop Preekstoel - Corporate	HQ	H/Q	CRR		15 000	
14.34	1 x Desk Computer - Library - Melkhoutfontein	1	S/B	Library		12 000	
14.35	1 x Printer - Library - Melkhoutfontein	1	S/B	Library		3 500	
14.36	1 x Desk Computer - Library - Slangrivier	4	S/R	Library		12 000	
14.37	1 x Printer - Library - Slangrivier	4	S/R	Library		3 500	
14.38	1 x Desk Computer - Library - Stilbay	1,3	S/B	Library			15 000
14.39	1 x Printer - Library - Stilbay	1,3	S/B	Library			4 000
14.40	1 x Desk Computer - Library - Riversdale	6,7,8	R/D	Library			15 000
14.41	1 x Printer - Library - Riversdale	6,7,8	R/D	Library			4 000
14.42	2 X Laptop - Town Planning	HQ	H/Q	CRR		16 000	16 000
14.43	1 x Desktop Computer - Tourism	HQ	H/Q	CRR		10 000	
14.44	1 X Laptops - LED	HQ	H/Q	CRR	16 000		20 000
14.45	1 x Laptops - Community Service/Traffic	HQ	H/Q	CRR	14 000		
14.46	Desktop Computers - Traffic	HQ	H/Q	CRR	30 000	10 000	
14.47	1 x Desktop computer Public Works, Riversdale	HQ	R/D	CRR			10 000
14.48	3 X Laptops UBM & Speaker Office	HQ	R/D	CRR	42 000		
14.49	1 x Order & Cheque Printers - SCM - Finance	HQ	R/D	CRR	6 000		
14.50	1 x Order & Cheque Printers - Exp - Finance	HQ	R/D	CRR	6 000		
14.51	1 x Fibre Link Council Chambers Upgrade - ITC	HQ	R/D	CRR	30 000		
14.52	2 x Fibre Channel Brocade Switches - ITC	HQ	R/D	Loan	520 000		
14.53	1 x Laptop - SCM - Tender Admin	HQ	R/D	CRR	15 000		
14.54	1 X Projector Screen - Housing/Community Service - RD	HQ	R/D	CRR			4 000
	TOTAL IT				924 000	10 988 800	10 204 000
15.1	20 X Steeltables - Sportsgrounds Hall - Heidelberg	4,5	H/B	CRR	16 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
15.2	70 X Plastic Chairs - Sportsgrounds hall - Heidelberg	4,5	H/B	CRR	10 500		
15.3	10 x Steel Tables - Theronville Hall	2	A/B	CRR	8 000		
15.4	3 X Fridges - Halls - Hessequa	HQ	H/Q	CRR		18 000	
15.5	Bed and Base sets - Chalets Jongensfontein	3	J/F	CRR	30 000	30 000	
15.6	Filing Cabinet - Lock - Speaker	HQ	H/Q	CRR	6 000		
15.7	2 x Desk with drawer (Raadslede)	HQ	H/Q	CRR	20 000		
15.8	4 x Visitors chairs (Raadslede)	HQ	H/Q	CRR	5 300		
15.9	1 x Filing Cabinet (Mayor)	HQ	H/Q	CRR	6 400		
15.10	Occupational Safety Equipment - HR-HQ	HQ	H/Q	CRR	20 000	23 000	25 000
15.11	3 x High Back Chairs - ICT	HQ	H/Q	CRR	15 000		
15.12	2 X Steel Cabinet - ICT	HQ	H/Q	CRR	3 000		
15.13	2 x High Back chair- Legal Services	HQ	H/Q	CRR	3 000		
15.14	Klankstelsel vir Raadsaal - Admin	HQ	H/Q	Loan	300 000		
15.15	1 x Bookcase - Media (Admin)	HQ	H/Q	CRR	3 500		
15.16	1 x Filling Cabinets - Admin (Media)	HQ	H/Q	CRR	6 400		
15.17	2 x Office Chairs - Admin (Media)	HQ	H/Q	CRR			7 000
15.18	Fridges - Jongensfontein	3	J/F	CRR		20 000	
15.19	Stoves - Jongensfontein	3	J/F	CRR	10 265		
15.20	Microwaves - Jongensfontein	3	J/F	CRR		5 000	
15.21	Fridges - Ellensrust	1,3	S/B	CRR		12 000	
15.22	Stoves - Ellensrust	1,3	S/B	CRR		15 000	
15.23	Matrasses, Beds & matras covers - Ellensrust	1,3	S/B	CRR			20 000
15.24	Tables & Chairs - Ellensrust	1,3	S/B	CRR	15 000		
15.25	Fridges - Preekstoel	1,3	S/B	CRR	7 500	8 000	
15.26	Stoves - Preekstoel	1,3	S/B	CRR			20 000
15.27	Tables & Chairs - Preekstoel	1,3	S/B	CRR	20 000		
15.28	Matresses & Beds - Preekstoel	1,3	S/B	CRR	25 000		
15.29	Cupboard with Shelves - MM	HQ	H/Q	CRR	3 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
15.30	1 X Stapler (big) - MM	HQ	H/Q	CRR	1 010		
15.31	1 x Punch (large) - MM	HQ	H/Q	CRR	1 100		
15.32	1 X Typist Chair - MM	HQ	H/Q	CRR	4 500		
15.33	5 x Curtains / blinds - Library - Slangrivier	4	S/R	Library		30 000	
15.34	Notices boards - Library - Stilbay	1,3	S/B	Library			20 000
15.35	Parade Room Tables - Traffic	HQ	H/Q	CRR	10 000		
15.36	Parade Room Chairs - Traffic	HQ	H/Q	CRR	15 000		
15.37	1 X Desk with drawers - Animal Pound - LE	HQ	H/Q	CRR		3 000	
15.38	Matrasses - Disaster Management	HQ	H/Q	CRR	20 000	20 000	
15.39	Blankets - Disaster Management	HQ	H/Q	CRR	20 000	20 000	
15.40	1 X Cabinet Server Room - ICT	HQ	H/Q	CRR	40 000		
15.41	1 X Calculator - Budget - Finance	HQ	H/Q	CRR	3 000		
15.42	1 x Office chair- Budget - Finance	HQ	H/Q	CRR	2 500		
15.43	1 x Office chair- SCM - Finance	HQ	H/Q	CRR		2 500	
15.44	1 x High Back chair- Assets - Finance	HQ	H/Q	CRR		3 800	
15.45	Visitor Chair - Assets - Finance	HQ	H/Q	CRR		1 200	
15.46	1 X Heavy Duty Punch - SCM - Finance	HQ	H/Q	CRR	1 100		
15.47	1 X Power Punch - SCM - Finance	HQ	H/Q	CRR	1 345		
15.48	1 x Voice Recoder - SCM - Finance	HQ	H/Q	CRR	1 900		
15.49	2 x Voice Recoder - HR	HQ	H/Q	CRR	6 000		
15.50	1 X Step ladder - Admin / Archives	HQ	H/Q	CRR	2 000		
15.51	1 X Industrial Punch - Admin / Archives	HQ	H/Q	CRR	2 000		
15.52	1 X Industrial Stapler - Admin / Archives	HQ	H/Q	CRR	2 000		
15.53	1 X Franking Machine - Admin	HQ	H/Q	CRR	40 000		
15.54	Curtains for Duivenhoks Community Hall - Heidelberg	4	H/B	CRR		25 000	25 000
15.55	Cleaning Mop trolley Duivenhoks Community Hall - Heidelberg	4	H/B	CRR	5 000		
15.56	1 x Industrial Fridge - Duivenhoks Community Hall - Heidelberg	4	H/B	CRR	15 000		
15.57	20 x Steel tables Community Hall - Slangrivier	4	S/R	CRR	16 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
15.58	1 x Vacuum Cleaner Community Hall - Slangrivier	4	S/R	CRR	6 000		
15.59	2 x Tea trolleys Community Hall - Slangrivier	4	S/R	CRR	6 000		
15.60	2 x Cordless microphones Community Halls - Hessequa	HQ	H/Q	CRR	5 000		
15.61	10 x Steeltables sportgrounds - Slangrivier	4	S/R	CRR	8 000		
15.62	1 x Vacuum Cleaner Municipal office - Heidelberg	4,5,9	H/B	CRR		6 000	
15.63	1 x Microwave oven Municipal office - Heidelberg	4,5,9	H/B	CRR		1 800	
15.64	1 x Microwave oven Theronville Community Hall - Albertinia	2	A/B	CRR		1 800	
15.65	Curtains - Theronville Community Hall - Albertinia	2	A/B	CRR	50 000		
15.66	25 x Wooden tables - steel frame Melkhoutfontein Community Hall - SB	1	S/B	CRR		50 000	
15.67	Tiling of floor - Melkhoutfontein Community Hall - SB	1	S/B	CRR			100 000
15.68	1 x Vacuum Cleaner Municipal office - Stilbaai	1,3	S/B	CRR		6 500	
15.69	Curtains - Community Hall - Stilbaai	1,3	S/B	CRR			65 000
15.70	1 x 20 L Urn Community Hall - Stilbaai	1,3	S/B	CRR	2 500		
15.71	Stage Curtains Community Hall- Stilbaai	1,3	S/B	CRR			35 000
15.72	1 x Industrial Fridge - Melkhoutfontein Community Hall - SB	1	S/B	CRR			15 000
15.73	3 x Mop Trolleys - Burgersentrum - Riversdal	6,7,8	R/D	CRR	15 000		
15.74	550 Plastic chairs - Burgersentrum- Riversdal	6,7,8	R/D	CRR		45 000	45 000
15.75	1 X Gas stove with Electric oven & hob - Burgersentrum - Riversdal	6,7,8	R/D	CRR	25 000		
15.76	2 x 30L urn - Burgersentrum - Riversdal	6,7,8	R/D	CRR	5 000		
15.77	1 x Industrial Fridge - Burgersentrum - Riversdal	6,7,8	R/D	CRR	15 000		
15.78	1 X Office Table - Public Works - RD	HQ	H/Q	CRR	5 000		
15.79	10 x Visitor chair- Public Works - RD	HQ	H/Q	CRR	10 000		
15.80	2 X Office Carpet - Public Works - RD	HQ	H/Q	CRR	20 000		
15.81	Replacement of blinds - Community Services - RD	HQ	H/Q	CRR			15 000
15.82	3 X Voice Recorders (Housing/Protection Serv/Community Dev) - RD	HQ	H/Q	CRR		3 000	3 000
15.83	Blinds - De Duine Community Hall - Witsand	4	W/S	CRR		30 000	
15.84	New carpets - Mayors office & Councillors - Civic Centre	HQ	H/Q	CRR	100 000		
15.85	Traffic & Advertising signs Main Road - Riversdale	6,7,8	R/D	CRR	30 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
	TOTAL FURNITURE AND OTHER OFFICE EQUIPMENT				1 045 820	380 600	395 000
16.1	LDV - Public Works - A/B	2	A/B	CRR	350 000		
16.2	LDV - Sewerage - H/B	4,5	H/B	CRR			350 000
16.3	LDV - Sewerage - S/B	1,3	S/B	CRR	350 000		
16.4	LDV - Electricity - H/B	4,5	H/B	CRR	350 000		
16.5	Double Cab Truck Tipper - Public Works - S/B	1,3	S/B	CRR	600 000		
16.6	Suction Tanker - Sewerage - S/R	4	S/R	Loan		1 100 000	
16.7	Multi-purpose Loader - Public Works - S/B	1,3	S/B	Loan	1 400 000		
16.8	Multi-purpose Loader - Public Works - H/B	4,5	H/B	CRR		1 400 000	
16.9	Ride-on Broom - H/Q	HQ	H/Q	CRR			850 000
16.10	Tractor - Parks - S/B	1,3	S/B	CRR		650 000	
16.11	Industrial Chippers - Refuse - H/Q	HQ	H/Q	CRR	500 000		
16.12	LDV - Public Works - W/S	4	W/S	CRR	350 000		
16.13	LDV - Water - S/B	1,3	S/B	CRR			350 000
16.14	4 X 4 LDV - Environmental Management - H/Q	HQ	H/Q	Loan		550 000	
16.15	Double Cab Truck Tipper - Public Works - JFN	3	J/F	Loan			600 000
16.16	4 X 4 LDV - Water - A/B	2	A/B	Loan		450 000	
	TOTAL VEHICLES				3 900 000	4 150 000	2 150 000
17.1	Crockery & Cutlery - Preekstoel	1,3	S/B	CRR	7 500		20 000
17.2	Crockery & Cutlery - Witsand Middel Kamp	4	W/S	CRR	1 000		10 000
17.3	Crockery & Cutlery - Jongensfontein	3	J/F	CRR	10 000		
	TOTAL OTHER ASSETS				18 500	0	30 000
18.1	Fencing of Bitouville Kleuterskool - Gouritsmond	1	G/M	CRR	100 000	100 000	
18.2	Upgrading of Neskuikentjie - Heidelberg	4	H/B	CRR			220 000
18.3	NEW BUSINESS HUB - KWANOKUTHULA	7	R/D	CRR	546 800		
18.4	Fencing - Groenie die Drakie - Slangrivier	4	S/R	CRR	40 000		



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
18.5	Burglar proofing at S.A.P.S Municipal building - Stilbaai	1,3	S/B	CRR		30 000	
18.6	Museum - Cradle of Human Culture - Stilbay	1,3	S/B	PUB	2 000 000		
	TOTAL OTHER BUILDINGS				2 686 800	130 000	220 000
19.1	Infrastructure Low Cost Housing - MHFN (Ref 349707)	1	S/B	MIG	395 704	7 644 096	
19.2	Infrastructure Low Cost Housing - MHFN - Counter Funding (Ref 349707)	1	S/B	Loan		1 762 145	
	TOTAL OTHER LAND				395 704	9 406 241	0
20.1	Walk behind lawn mower - Parks - R/D	6,7,8	R/D	CRR	30 000		
20.2	Walk behind lawn mower - Parks - S/B	1,3	S/B	CRR	30 000		
20.3	Walk behind lawn mower - Parks - MHFT	1	S/B	CRR			32 000
20.4	Walk behind lawn mower - Parks - A/B	2	A/B	CRR			32 000
20.5	Walk behind lawn mower - Parks - H/B	4,5	H/B	CRR	30 000		
20.6	Weedeaters - Parks - A/B	2	A/B	CRR		8 300	
20.7	Weedeaters - Parks - Heidelberg	4,5	H/B	CRR		8 300	
20.8	Weedeaters - Parks - Riversdale	6,7,8	R/D	CRR	8 300		8 500
20.9	Weedeaters - Parks - S/B	1,3	S/B	CRR	8 300	8 300	8 500
20.10	Weedeaters - Preekstoel	1	S/B	CRR		8 500	
20.11	Weedeaters - Ellensrust	1	S/B	CRR			8 700
20.12	Weedeaters - Jongensfontein	3	J/F	CRR	8 300		
20.13	Weedeaters - Public Works - S/R	4	S/R	CRR		8 300	
20.14	Weedeaters - Public Works - W/S	4	W/S	CRR			8 500
20.15	Weedeaters - Public Works - G/M	1	G/M	CRR	8 300		
20.16	Sewerage Rods - H/Q	HQ	H/Q	CRR	17 000	18 000	20 000
20.17	High Pressure Spout - Sewerage - Slangrivier	4	S/R	CRR	140 000		
20.18	Tar Cutter - Public Works - H/Q	HQ	H/Q	CRR	85 000		
20.19	Tar Spout (200L) - Self Heating - P/Works - H/Q	HQ	H/Q	CRR	170 000		
20.20	Wacker - Electricity - R/D	6,7,8	R/D	CRR			35 000
20.21	WAP - Public Works - R/D	6,7,8	R/D	CRR		25 000	



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
20.22	Jackhammers - Public Works - R/D	6,7,8	R/D	CRR		25 000	
20.23	Tools - Mechanical - H/Q	HQ	H/Q	CRR	10 000	10 000	12 000
20.24	Tools - Electricity - H/Q	HQ	H/Q	CRR	15 000		
20.25	Tools for Camp - Preekstoel & Ellensrust	1,3	S/B	CRR	15 000		
20.26	Grinder - Petrol - Public Works - S/B	1,3	S/B	CRR		9 000	
20.27	Cut off Machine/saw - Electricity - H/B	4,5	H/B	CRR	5 000		
20.28	1.8 m Ladders - Electricity - R/D	6,7,8	R/D	CRR			14 000
20.29	1.8 m Ladders - Electricity - H/B	4,5	H/B	CRR	1 200		
20.30	2.4 m Ladders - Electricity - R/D	6,7,8	R/D	CRR			1 600
20.31	4.8 m Extention Ladders - Electricity - H/B	4,5	H/B	CRR	4 000		
20.32	5.4 m Extention Ladders - Electricity - H/B	4,5	H/B	CRR			5 000
20.33	Fibre Ladders - Electricity - H/B	4,5	H/B	CRR			10 000
20.34	Link Stick clamps DISP head - Electricity - R/D	6,7,8	R/D	CRR		3 000	3 000
20.35	Banded Strapping Tools - - Electricity - R/D	6,7,8	R/D	CRR			2 200
20.36	30 X Fault Indicators - Electricity - H/Q	HQ	H/Q	CRR	120 000		
20.37	Brush Cutters 1,5m - Public Works - H/Q	HQ	H/Q	CRR	38 000	38 000	40 000
20.38	Walkie-Talkie Radios - Electricity - Hessequa	HQ	H/Q	CRR	55 000	55 000	60 000
20.39	New Road, info and street Signs - Traffic	HQ	H/Q	CRR	150 000	150 000	170 000
20.40	Hoses - Fire	HQ	H/Q	CRR	20 000	20 000	20 000
20.41	5 x Breathing Apparatus with back plate - Fire	HQ	H/Q	CRR	50 000		50 000
20.42	10 x Cylinders - Fire	HQ	H/Q	CRR	15 000		15 000
20.43	5 x PASS Devices - Fire	HQ	H/Q	CRR	20 000		25 000
20.44	5 x Hose Ramps - Fire	HQ	H/Q	CRR	15 000		20 000
20.45	5 x Hose Dividres - Fire	HQ	H/Q	CRR	20 000		20 000
20.46	2 x Nozzles - Fire	HQ	H/Q	CRR	25 000		
20.47	5 x Fireman Axe - Fire	HQ	H/Q	CRR	10 000		15 000
20.48	5 x Halligan Tool - Fire	HQ	H/Q	CRR	25 000		30 000
20.49	4 x Chain Saw - Fire	HQ	H/Q	CRR	15 000		20 000



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
20.50	1 x Stand, Gas Cylinder and Cutting Torch - Fire	HQ	H/Q	CRR		12 000	
20.51	Two Way Radio Devices - Protection Services	HQ	H/Q	CRR	30 000		
20.52	Fire Hydrants - Riversdale - Fire	6,7,8	R/D	CRR	50 000	50 000	70 000
20.53	Fire Hydrants - Heidelberg - Fire	4,5	H/B	CRR	50 000	50 000	70 000
20.54	Fire Hydrants - Stillbaai - Fire	1,3	S/B	CRR	50 000	50 000	70 000
20.55	Fire Hydrants - Albertinia - Fire	2	A/B	CRR	50 000	50 000	70 000
20.56	Fire Hydrants - Slangrivier - Fire	4	S/R	CRR	50 000	50 000	70 000
20.57	Fire Hydrants - Gouritsmond - Fire	1	G/M	CRR	30 000	30 000	45 000
20.58	Fire Hydrants - Witsand - Fire	4	W/S	CRR	30 000	30 000	40 000
20.59	1 x Motor Boat- Environmental - H/Q	HQ	H/Q	CRR	75 000		
20.60	1 x Industrial Blower - Ellensrust & Preekstoel	1	S/B	CRR			11 000
20.61	1 x Edge trimmer Ellensrust & Preekstoel	1	S/B	CRR	10 000		
20.62	1 x Trailer for compact tractor Ellensrust & Preekstoel	1	S/B	CRR		35 000	
20.63	Emergency Generators for critical plants - Electricity - HQ	HQ	H/Q	Loan	700 000		700 000
20.64	30 X Fire extinguishers - vehicles - HQ	HQ	H/Q	CRR	20 000		
20.65	First aid kits - Vehicles - HQ	HQ	H/Q	CRR	10 000		10 000
20.66	Tools - Public Works	HQ	R/D	CRR	50 000		
20.67	High Pressure Spout - Sewerage - Stilbaai	1,3	S/B	CRR	140 000		
20.68	1 X Jackhammer Cemetery - Mftn	1	S/B	CRR	35 000		
20.69	1 X Jackhammer Cemetery - AB	2	A/B	CRR		40 000	
20.70	Storage Container Thusong Centre - RD	6	R/D	CRR			60 000
20.71	10 X "Skokstokke" - Income - Finance	HQ	H/Q	CRR	17 200		
20.72	1 x Positive Pressor Smoke Ventilator(Blower) - Fire	HQ	H/Q	CRR		15 000	20 000
20.73	5 x 10lb Hammer - Fire	HQ	H/Q	CRR		2 000	2 500
20.74	5 x 4lb Hammer - Fire	HQ	H/Q	CRR		2 200	2 500
20.75	5 x Tommy Bar - Fire	HQ	H/Q	CRR		1 000	1 100
20.76	5 x Hazmat Spades - Fire	HQ	H/Q	CRR		5 000	5 500



No	Project description	Ward	Ref	Fund	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
20.77	5 x Spades - Fire	HQ	H/Q	CRR		1 000	1 200
20.78	1 x Floating Suction Pump - Fire	HQ	H/Q	CRR			18 000
20.79	1 x Generator - Fire	HQ	H/Q	CRR		6 000	6 200
20.80	1 x Blower - Fire	HQ	H/Q	CRR		8 000	
20.81	1 x Brush Cutter - Fire	HQ	H/Q	CRR			15 000
20.82	5 x Nap Sack - Fire	HQ	H/Q	CRR		5 500	
20.83	5 x Hazmat Squeegee, 610mm Rubber Blade - Fire	HQ	H/Q	CRR		1 000	1 100
20.84	5 x Rake Hoe - Fire	HQ	H/Q	CRR		1 000	1 100
20.85	5 x Fire Beaters - wooden handle - Fire	HQ	H/Q	CRR		1 000	1 100
20.86	1 x low Pressure Strike unit - Fire	HQ	H/Q	CRR			15 000
20.87	1 x High Angle Rescue Set - Fire	HQ	H/Q	CRR			40 000
20.88	2 x Microwaves - Fire	HQ	H/Q	CRR		1 500	2 000
20.89	2 x Airconditioners - Fire	HQ	H/Q	CRR			10 000
20.90	2 x Stoves - Fire	HQ	H/Q	CRR		5 000	
20.91	2 x Refrigerator - Fire	HQ	H/Q	CRR		3 000	
20.92	1 x Farmers Jack - Fire	HQ	H/Q	CRR			5 000
20.93	Radio Network - Fire	HQ	H/Q	CRR			100 000
	TOTAL PLANT & EQUIPMENT				2 560 600	849 900	2 149 300
21.1	Refuse Compacter - H/Q	HQ	H/Q	Loan			3 000 000
	TOTAL SPECIALISED VEHICLES				0	0	3 000 000
					95 294 572	69 578 500	63 496 200



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables)

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: List all operational projects grouped by Function																	
Executive And Council	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS	WHOLE OF MUNICIPALITY						(7 712)	-	-	-	-
Executive And Council	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						22 230	27 619	27 294	29 358	31 049
Executive And Council	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	ED OVERSIGHT	WHOLE OF MUNICIPALITY						394	-	-	-	-
Executive And Council	O_Tws_Capacity Build Train & Dev _Workshops; Seminars & Subject Matter	-	Work Streams	h settlements and improved quality	Governance	TRATEGY DEVELOPMENT AND IMPLEMENTATION	WHOLE OF MUNICIPALITY						7	22	23	25	26
Executive And Council	O_Tws_Cd_Community Development Initiatives	-	Work Streams	h settlements and improved quality	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION	WHOLE OF MUNICIPALITY						-	500	530	562	596
Executive And Council	O_Tws_Cd_Education And Training	-	Work Streams	h settlements and improved quality	Inclusion and Access	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						46	75	79	84	89
Executive And Council	O_Tws_Cd_Education And Training	-	Work Streams	h settlements and improved quality	Inclusion and Access	LANNING AND MANAGEMENT	WHOLE OF MUNICIPALITY						-	-	-	-	-
Executive And Council	O_Tws_Communic & Public Participation_Awareness Campaign	-	Work Streams	h settlements and improved quality	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION	WHOLE OF MUNICIPALITY						85	96	102	108	114
Executive And Council	O_Tws_Music; Arts And Culture_Productions And Shows	-	Work Streams	h settlements and improved quality	Spatial Integration	ANCIAL MANAGEMENT	WHOLE OF MUNICIPALITY						20	-	46	49	52
Executive And Council	O_Tws_Property Rates Act Implementation_Interim Valuations	-	Work Streams	h settlements and improved quality	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION	WHOLE OF MUNICIPALITY						96	118	125	132	140
Executive And Council	Tws:Functions & Events:Special Events & Functions	-	Work Streams	h settlements and improved quality	Governance	HEAD OFFICE	WHOLE OF MUNICIPALITY						-	-	-	-	-
Finance And Administration	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS	WHOLE OF MUNICIPALITY						21	-	-	-	-
Finance And Administration	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						46 107	60 687	63 450	66 814	70 923
Finance And Administration	O_Municipal Running Cost	M123	Municipal Running Cost	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS	WHOLE OF MUNICIPALITY						229	-	-	-	-
Finance And Administration	O_Tws_Asset Protection_Vehicle Management System	-	Work Streams	h settlements and improved quality	Governance	ED OVERSIGHT	WHOLE OF MUNICIPALITY						-	15	13	17	18
Finance And Administration	O_Tws_Capacity Build Train & Dev _Workshops; Seminars & Subject Matter	-	Work Streams	h settlements and improved quality	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION	WHOLE OF MUNICIPALITY						737	648	679	700	708
Finance And Administration	O_Tws_Cd_Education And Training	-	Work Streams	h settlements and improved quality	Inclusion and Access	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						-	-	-	-	-
Finance And Administration	O_Tws_Cd_Education And Training	-	Work Streams	h settlements and improved quality	Inclusion and Access	LANNING AND MANAGEMENT	WHOLE OF MUNICIPALITY						-	-	68	72	76
Finance And Administration	O_Tws_Communic & Public Participation_Awareness Campaign	-	Work Streams	h settlements and improved quality	Inclusion and Access	MENT AND IMPROVED MANAGEMENT	WHOLE OF MUNICIPALITY						-	-	6	7	8
Finance And Administration	O_Tws_Communic & Public Participation_New sletters	-	Work Streams	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPERTIES	WHOLE OF MUNICIPALITY						-	-	-	-	-
Finance And Administration	O_Tws_Financial Mng Grant_Audit Outcomes	-	Work Streams	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPERTIES	WHOLE OF MUNICIPALITY						-	10	23	23	23
Finance And Administration	O_Tws_Financial Mng Grant_Budget And Treasury Office	-	Work Streams	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPERTIES	WHOLE OF MUNICIPALITY						410	193	300	300	300
Finance And Administration	O_Tws_Financial Mng Grant_Financial Statements	-	Work Streams	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPERTIES	WHOLE OF MUNICIPALITY						-	-	-	-	-
Finance And Administration	O_Tws_Financial Mng Grant_Financial Systems	-	Work Streams	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS	WHOLE OF MUNICIPALITY						9	40	30	20	15
Finance And Administration	O_Tws_Human Resources_Human Resource Management	-	Work Streams	h settlements and improved quality	Governance	MENT AND IMPROVED MANAGEMENT	WHOLE OF MUNICIPALITY						23	40	41	42	43
Finance And Administration	O_Tws_Occupational Health And Safety	-	Work Streams	h settlements and improved quality	Spatial Integration	ANCIAL MANAGEMENT	WHOLE OF MUNICIPALITY						-	81	-	-	-
Finance And Administration	O_Tws_Property Rates Act Implementation_Interim Valuations	-	Work Streams	h settlements and improved quality	Inclusion and Access	MENT AND IMPROVED MANAGEMENT	WHOLE OF MUNICIPALITY						1	8	10	11	13
Finance And Administration	O_Tws_Sm&G_Customer Satisfaction Survey	-	Work Streams	h settlements and improved quality	Governance	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						13	19	20	21	-
Finance And Administration	O_Tws_Website Development And Maintenance	-	Work Streams	h settlements and improved quality	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	WHOLE OF MUNICIPALITY						-	4	4	4	5
Finance And Administration	Tws:Aids/Hv Tuberculosis & Cancer:Awareness & Information	-	Work Streams	h settlements and improved quality	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						-	-	-	-	-
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interiv	-	Preventative Maintenance	h settlements and improved quality	Governance	ERNANCE IMPROVEMENT (ICT)	WHOLE OF MUNICIPALITY						1 904	2 129	2 316	2 378	2 160
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergel	-	Corrective Maintenance	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						96	165	175	185	196
Finance And Administration	O_Mai_Ninf_Pm_Ib_Furniture And Office Equipment	-	Preventative Maintenance	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						-	466	-	-	-
Finance And Administration	Operational:Infrastructure:Projects:Existing:Upgrading:Information And Comm	-	UPGRADING	h settlements and improved quality	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						-	3	4	4	4
Finance And Administration	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	-	Corrective Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						921	708	1 649	2 496	2 631
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Condi	-	Preventative Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						412	863	576	611	647
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interiv	-	Preventative Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						27	35	72	76	80
Finance And Administration	O_Mai_Ninf_Cm_Em_Oa_Ops Bld's_Pay/Eng Points_Buildings	-	Corrective Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						24	50	72	76	80
Finance And Administration	O_Mai_Ninf_Cm_Em_Oa_Ops Bld's_Stores_Buildings	-	Corrective Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						50	80	133	141	149
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Condi	-	Preventative Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						21	387	72	76	80
Finance And Administration	O_Mai_Ninf_Cm_Em_Oa_Ops Bld's_Workshops_Buildings	-	Corrective Maintenance	h settlements and improved quality	Governance	NT AND MANAGEMENT OF PROPE	WHOLE OF MUNICIPALITY						90	85	133	141	149
Finance And Administration	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Condi	-	Preventative Maintenance	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						36	50	48	53	58
Finance And Administration	O_Mai_Ninf_Cm_Pi_Transport Assets	-	Corrective Maintenance	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STAND	WHOLE OF MUNICIPALITY						-	-	-	-	-



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:																	
List all operational projects grouped by Function																	
Internal Audit	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	1 389	1 585	1 849	1 964	2 078
Internal Audit	O_Tws_Capacity Build Train & Dev. Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclu	Governance	ED OVERSIGHT				WHOLE OF MUNICIPALITY	0	0	7	30	32	33	35
Community And Social Services	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance					WHOLE OF MUNICIPALITY	0	0	–	–	–	–	–
Community And Social Services	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	13 044	15 792	17 155	18 323	19 498
Community And Social Services	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	ERNANCE IMPROVEMENT (CT)				WHOLE OF MUNICIPALITY	0	0	45	–	–	–	–
Community And Social Services	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	h settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	–	15	16	17	18
Community And Social Services	O_Tws_Capacity Build Train & Dev. Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclu	Governance	ED OVERSIGHT				WHOLE OF MUNICIPALITY	0	0	5	17	18	19	21
Community And Social Services	O_Tws_Cd_Burials	–	Work Streams	responsive and sustainable social	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	–	7	8	8	9
Community And Social Services	O_Tws_Cd_Community Development Initiatives	–	Work Streams	responsive and sustainable social	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	51	71	75	79	84
Community And Social Services	O_Tws_Cd_Education And Training	–	Work Streams	responsive and sustainable social	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	42	55	58	61	65
Community And Social Services	O_Tws_Cd_Library Programmes	–	Work Streams	responsive and sustainable social	Inclusion and Access	RY OF PUBLIC LIBRARY SERVICE				WHOLE OF MUNICIPALITY	0	0	17	9	31	12	35
Community And Social Services	O_Tws_Cd_Social Development Programme (Welfare)	–	Work Streams	responsive and sustainable social	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	493	566	554	587	622
Community And Social Services	O_Tws_Cd_Youth Projects_Youth Development	–	Work Streams	responsive and sustainable social	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	52	69	73	77	82
Community And Social Services	O_Tws_Emergency & Disaster Mng_Disaster Management	–	Work Streams	responsive and sustainable social	Governance	TY SERVICES DEVELOPMENT				WHOLE OF MUNICIPALITY	0	0	493	575	704	746	791
Community And Social Services	O_Tws_Expanded Public Works Programme_Project	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	5	50	–	–	–
Community And Social Services	O_Tws_Music; Arts And Culture Productions And Shows	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	44	61	64	68	72
Community And Social Services	O_Tws_Parks Programme	–	Work Streams	ce our environmental assets and	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	–	5	6	6	6
Community And Social Services	O_Tws_Sm&G_Master Plan	–	Work Streams	ountable; effective and efficient k	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS				WHOLE OF MUNICIPALITY	0	0	–	0	3	4	4
Community And Social Services	O_Tws_Sport Development_Marathons; Sport And Recreation	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	149	221	234	248	263
Community And Social Services	O_Tws_Sport Development_Municipal Games	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	91	107	113	120	127
Community And Social Services	O_Tws_Sport Development_Spaces For Sport	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	26	103	109	116	123
Community And Social Services	O_Tws_Sport Development_Sport Development And Sponsorships (Internal)	–	Work Streams	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMPLEMENTATION				WHOLE OF MUNICIPALITY	0	0	54	96	91	97	103
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	responsive and sustainable social	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Community Facilities	eteries/Cremat	OF MUNICIPALITY	0	0	583	627	704	746	791	
Community And Social Services	O_Mai_Ninf_Cm_Em_Ca_Comm Fac_Halls_Buildings	–	Corrective Maintenance	ffective and development-oriented	Inclusion and Access	INT AND MANAGEMENT OF PROPE	Community Facilities	Halls	OF MUNICIPALITY	0	0	93	92	97	103	109	
Community And Social Services	O_Mai_Ninf_Cm_Pi_Ca_Comm Fac_Halls_Buildings	–	Corrective Maintenance	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMP	Community Facilities	Halls	OF MUNICIPALITY	0	0	4	9	10	10	11	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Emerg	–	Corrective Maintenance	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMP	Community Facilities	Halls	OF MUNICIPALITY	0	0	–	4	5	5	5	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	ffective and development-oriented	Inclusion and Access	INT AND MANAGEMENT OF PROPE	Community Facilities	Halls	OF MUNICIPALITY	0	0	177	189	389	219	232	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMP	Community Facilities	Halls	OF MUNICIPALITY	0	0	4	4	9	9	10	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	ffective and development-oriented	Inclusion and Access	TRATEGY DEVELOPMENT AND IMP	Community Facilities	Halls	OF MUNICIPALITY	0	0	12	17	18	19	21	
Community And Social Services	O_Mai_Ninf_Cm_Em_Ca_Comm Fac_Libraries_Buildings	–	Corrective Maintenance	Quality basic education	Inclusion and Access	RY OF PUBLIC LIBRARY SERVICE	Community Facilities	Libraries	OF MUNICIPALITY	0	0	41	10	35	37	39	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	Quality basic education	Inclusion and Access	RY OF PUBLIC LIBRARY SERVICE	Community Facilities	Libraries	OF MUNICIPALITY	0	0	538	406	441	468	496	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Emerg	–	Corrective Maintenance	ffective and development-oriented	Inclusion and Access	INT AND MANAGEMENT OF PROPE	Community Facilities	Museums	OF MUNICIPALITY	0	0	1	6	6	7	7	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	ffective and development-oriented	Inclusion and Access	INT AND MANAGEMENT OF PROPE	Community Facilities	Museums	OF MUNICIPALITY	0	0	17	6	6	7	7	
Community And Social Services	O_Mai_Ninf_Cm_Pi_Computer Equipment	–	Corrective Maintenance	ffective and development-oriented	Governance	RY OF PUBLIC LIBRARY SERVICE	Computer Equipment	puter Equipme	OF MUNICIPALITY	0	0	–	0	1	1	1	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Emerg	–	Corrective Maintenance	ffective and development-oriented	Governance	ERNANCE IMPROVEMENT (CT)	Computer Equipment	puter Equipme	OF MUNICIPALITY	0	0	24	23	24	25	27	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	ffective and development-oriented	Governance	RY OF PUBLIC LIBRARY SERVICE	Computer Equipment	puter Equipme	OF MUNICIPALITY	0	0	37	56	42	44	47	
Community And Social Services	O_Mai_Ninf_Cm_Em_Furniture And Office Equipment	–	Corrective Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	urniture And Office Equipmen	And Office Equ	OF MUNICIPALITY	0	0	0	2	2	2	2	
Community And Social Services	O_Mai_Ninf_Pm_Cb_Furniture And Office Equipment	–	Preventative Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	urniture And Office Equipmen	And Office Equ	OF MUNICIPALITY	0	0	1	3	3	4	4	
Community And Social Services	O_Mai_Ninf_Pm_Ib_Furniture And Office Equipment	–	Preventative Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	urniture And Office Equipmen	And Office Equ	OF MUNICIPALITY	0	0	14	15	27	29	32	
Community And Social Services	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	inery And Equip	OF MUNICIPALITY	0	0	–	1	1	1	1	
Community And Social Services	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	inery And Equip	OF MUNICIPALITY	0	0	–	2	2	2	2	
Community And Social Services	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	ffective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND	Transport Assets	ransport Asset	OF MUNICIPALITY	0	0	40	72	54	58	61	



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand														Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23		
Parent municipality:																		
List all operational projects grouped by Function																		
Sport And Recreation	O_Municipal Running Cost	M123	Municipal Running Cost	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	14	–	–	–	–		
Sport And Recreation	O_Municipal Running Cost	M123	Municipal Running Cost	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	5 962	7 626	17 313	18 075	18 775		
Sport And Recreation	O_Municipal Running Cost	M123	Municipal Running Cost	Settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY	0	0	–	–	–	–	–		
Sport And Recreation	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	–	52	48	58	61		
Sport And Recreation	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	Settlements and improved quality of life	Governance	ED OVERSIGHT			WHOLE OF MUNICIPALITY	0	0	–	2	10	10	11		
Sport And Recreation	O_Tws_Parks Programme	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	5 236	7 618	9 057	9 533	10 105		
Sport And Recreation	O_Tws_Parks Programme	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY	0	0	–	–	–	–	–		
Sport And Recreation	O_Tws_Tourism_Tourism Projects	–	Work Streams	Settlements and improved quality of life	Growth	ECONOMIC DEVELOPMENT STRATEGY			WHOLE OF MUNICIPALITY	0	0	0	5	6	6	6		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Community Facilities	Parks	WHOLE OF MUNICIPALITY	0	0	4	5	10	11	12		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Community Facilities	Parks	WHOLE OF MUNICIPALITY	0	0	10	14	19	20	22		
Sport And Recreation	O_Mai_Ninf_Cm_Em_Furniture And Office Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Furniture And Office Equipment	And Office Equipment	WHOLE OF MUNICIPALITY	0	0	0	4	4	4	4		
Sport And Recreation	O_Mai_Ninf_Pm_Cb_Furniture And Office Equipment	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Furniture And Office Equipment	And Office Equipment	WHOLE OF MUNICIPALITY	0	0	1	7	7	7	8		
Sport And Recreation	O_Mai_Ninf_Pm_Ib_Furniture And Office Equipment	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Furniture And Office Equipment	And Office Equipment	WHOLE OF MUNICIPALITY	0	0	5	7	8	13	21		
Sport And Recreation	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Machinery And Equipment	Machinery And Equipment	WHOLE OF MUNICIPALITY	0	0	1	16	20	22	23		
Sport And Recreation	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Machinery And Equipment	Machinery And Equipment	WHOLE OF MUNICIPALITY	0	0	386	474	525	566	609		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Machinery And Equipment	Machinery And Equipment	WHOLE OF MUNICIPALITY	0	0	14	27	65	69	73		
Sport And Recreation	Operational:Non-Infrastructure:Existing Upgrading Other Assets:Operational	–	UPGRADING	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Operational Buildings	Municipal Offices	WHOLE OF MUNICIPALITY	0	0	–	149	53	56	60		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	366	389	388	411	436		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	6	11	12	12	13		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	24	11	12	12	13		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	4 333	5 421	4 966	5 264	5 580		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	11	20	22	23	24		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	837	884	1 056	1 087	1 152		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	1	2	4	4	4		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	1	2	4	4	4		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	702	799	666	706	748		
Sport And Recreation	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Conditional	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Sport And Recreation Facilities	Indoor Facilities	WHOLE OF MUNICIPALITY	0	0	2	4	7	7	8		
Sport And Recreation	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Transport Assets	Transport Assets	WHOLE OF MUNICIPALITY	0	0	125	355	289	327	358		
Public Safety	O_Municipal Running Cost	M123	Municipal Running Cost	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	64 219	62 379	67 650	69 415	71 052		
Public Safety	O_Municipal Running Cost	M123	Municipal Running Cost	Settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY	0	0	–	–	–	–	–		
Public Safety	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY	0	0	40	88	83	88	94		
Public Safety	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	Settlements and improved quality of life	Governance	ED OVERSIGHT			WHOLE OF MUNICIPALITY	0	0	1	–	10	11	11		
Public Safety	O_Tws_Emergency & Disaster Mng_Disaster Management	–	Work Streams	Settlements and improved quality of life	Governance	TY SERVICES DEVELOPMENT			WHOLE OF MUNICIPALITY	0	0	4 082	5 984	5 838	6 171	6 541		
Public Safety	O_Tws_Environmental_Environmental Health	–	Work Streams	Settlements and improved quality of life	Spatial Integration	TY SERVICES DEVELOPMENT			WHOLE OF MUNICIPALITY	0	0	47	135	150	318	337		
Public Safety	O_Tws_Expanded Public Works Programme_Project	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION			WHOLE OF MUNICIPALITY	0	0	136	200	150	–	–		
Public Safety	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	TY SERVICES DEVELOPMENT	Community Facilities	Testing Stations	WHOLE OF MUNICIPALITY	0	0	589	1 473	1 149	1 218	1 291		
Public Safety	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	TY SERVICES DEVELOPMENT	Community Facilities	Testing Stations	WHOLE OF MUNICIPALITY	0	0	0	6	8	8	8		
Public Safety	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergent	–	Corrective Maintenance	Settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)	Computer Equipment	Computer Equipment	WHOLE OF MUNICIPALITY	0	0	–	3	10	11	11		
Public Safety	O_Mai_Ninf_Pm_Ib_Furniture And Office Equipment	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Furniture And Office Equipment	And Office Equipment	WHOLE OF MUNICIPALITY	0	0	8	16	17	18	19		
Public Safety	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Machinery And Equipment	Machinery And Equipment	WHOLE OF MUNICIPALITY	0	0	115	167	109	116	122		
Public Safety	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	TY SERVICES DEVELOPMENT	Roads Infrastructure	Road Furniture	WHOLE OF MUNICIPALITY	0	0	242	345	450	477	506		
Public Safety	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Transport Assets	Transport Assets	WHOLE OF MUNICIPALITY	0	0	545	541	408	432	458		



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:																	
List all operational projects grouped by Function																	
Housing	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	3 197	5 340	12 853	45 123	44 007
Housing	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Housing	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclusive and sustainable social	Governance	ED OVERSIGHT			WHOLE OF MUNICIPALITY		0	0	–	2	2	2	2
Housing	O_Tws_Cd_Housing Projects	–	Work Streams	responsive and sustainable social	Inclusion and Access	NEED OF MORE BENEFICIARY CATEGORIES			WHOLE OF MUNICIPALITY		0	0	1 500	1 658	1 756	1 861	1 972
Housing	O_Tws_Sm&G_Master Plan	–	Work Streams	countable; effective and efficient	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS		Housing	WHOLE OF MUNICIPALITY		0	0	–	32	34	36	38
Housing	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	settlements and improved quality of life	Inclusion and Access	NEED OF MORE BENEFICIARY CATEGORIES		Social Housing	WHOLE OF MUNICIPALITY		0	0	17	15	–	–	–
Housing	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	settlements and improved quality of life	Governance	MENT AND MANAGEMENT OF PROPE		Operational Buildings	WHOLE OF MUNICIPALITY		0	0	–	200	–	–	–
Planning And Development	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Planning And Development	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY		0	0	9 592	9 771	10 663	11 423	12 108
Planning And Development	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Planning And Development	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	3	3	3	4
Planning And Development	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclusive and sustainable social	Governance	ED OVERSIGHT			WHOLE OF MUNICIPALITY		0	1	3	1	1	1	1
Planning And Development	O_Tws_Cd_Youth Projects; Youth Development	–	Work Streams	responsive and sustainable social	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION			WHOLE OF MUNICIPALITY		0	0	151	99	–	–	–
Planning And Development	O_Tws_Local Economic Development_Project Implementation	–	Work Streams	effective and development-oriented	Spatial Integration	ECONOMIC DEVELOPMENT STRATEGY			WHOLE OF MUNICIPALITY		0	0	84	199	209	223	237
Planning And Development	O_Tws_Local Economic Development_Public Participation	–	Work Streams	effective and development-oriented	Spatial Integration	ECONOMIC DEVELOPMENT STRATEGY			WHOLE OF MUNICIPALITY		0	0	–	5	6	6	6
Planning And Development	O_Tws_Local Economic Development_Training	–	Work Streams	effective and development-oriented	Spatial Integration	ECONOMIC DEVELOPMENT STRATEGY			WHOLE OF MUNICIPALITY		0	0	25	89	95	102	108
Planning And Development	O_Tws_Sm&G_Customer Satisfaction Survey	–	Work Streams	countable; effective and efficient	Inclusion and Access	MENT AND IMPROVED MANAGEMENT			WHOLE OF MUNICIPALITY		0	0	–	6	–	–	–
Planning And Development	O_Tws_Sm&G_Government Information System (Gis) Project And Support	–	Work Streams	countable; effective and efficient	Spatial Integration	VED SPATIAL PLANNING SERVICE			WHOLE OF MUNICIPALITY		0	0	–	50	50	53	56
Planning And Development	O_Tws_Sm&G_Idp Planning And Revision	–	Work Streams	countable; effective and efficient	Spatial Integration	PROVED PUBLIC PARTICIPATION			WHOLE OF MUNICIPALITY		0	0	90	4	72	76	81
Planning And Development	O_Tws_Sm&G_Medium Term Strategy (MTS) Development	–	Work Streams	countable; effective and efficient	Inclusion and Access	PROVED PUBLIC PARTICIPATION			WHOLE OF MUNICIPALITY		0	0	–	45	–	–	–
Planning And Development	O_Tws_Sm&G_Strategic Planning_Plan Development	–	Work Streams	countable; effective and efficient	Spatial Integration	STRATEGY DEVELOPMENT AND IMPLEMENTATION			WHOLE OF MUNICIPALITY		0	0	–	39	–	–	–
Planning And Development	O_Tws_Sm&G_Strategic Planning_Promotional And Marketing	–	Work Streams	countable; effective and efficient	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	9	–	–	–
Planning And Development	Tws:Performance Management	–	Work Streams	countable; effective and efficient	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	107	–	–	–
Planning And Development	O_Mai_Ninf_Pm_Ib_Furniture And Office Equipment	–	Preventative Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Furniture And Office Equipment	WHOLE OF MUNICIPALITY		0	0	20	23	79	86	93
Planning And Development	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Machinery And Equipment	WHOLE OF MUNICIPALITY		0	0	–	10	13	14	15
Planning And Development	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Transport Assets	WHOLE OF MUNICIPALITY		0	0	15	34	12	13	13
Road Transport	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	6	–	–	–	–
Road Transport	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)			WHOLE OF MUNICIPALITY		0	0	16 695	19 854	14 429	16 331	17 473
Road Transport	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Road Transport	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	224	199	205	220	243
Road Transport	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclusive and sustainable social	Governance	ED OVERSIGHT			WHOLE OF MUNICIPALITY		0	0	13	12	12	13	14
Road Transport	O_Tws_Expanded Public Works Programme_Project	–	Work Streams	effective and development-oriented	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION			WHOLE OF MUNICIPALITY		0	0	612	500	708	–	–
Road Transport	O_Tws_Parks Programme	–	Work Streams	our environmental assets and	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS			WHOLE OF MUNICIPALITY		0	0	–	0	12	13	13
Road Transport	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Emerg	–	Corrective Maintenance	effective and development-oriented	Inclusion and Access	PLANNING AND MANAGEMENT		Community Facilities	WHOLE OF MUNICIPALITY		0	0	–	10	11	11	12
Road Transport	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	effective and development-oriented	Inclusion and Access	DELIVERY WITHIN SERVICE STAND		Community Facilities	WHOLE OF MUNICIPALITY		0	0	–	94	20	21	22
Road Transport	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Machinery And Equipment	WHOLE OF MUNICIPALITY		0	0	–	24	26	27	29
Road Transport	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Machinery And Equipment	WHOLE OF MUNICIPALITY		0	0	1 237	907	1 132	1 233	1 326
Road Transport	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Condi	–	Preventative Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Machinery And Equipment	WHOLE OF MUNICIPALITY		0	0	2	43	46	49	52
Road Transport	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Planned	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Operational Buildings	WHOLE OF MUNICIPALITY		0	0	16	27	28	30	32
Road Transport	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Operational Buildings	WHOLE OF MUNICIPALITY		0	0	44	49	52	55	59
Road Transport	Operational Maintenance-Non-Infrastructure:Corrective Maintenance: Planned	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Operational Buildings	WHOLE OF MUNICIPALITY		0	0	27	27	28	30	32
Road Transport	Operational Maintenance-Non-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Operational Buildings	WHOLE OF MUNICIPALITY		0	0	46	139	52	55	59
Road Transport	Operational Maintenance-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	live and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND		Roads Infrastructure	WHOLE OF MUNICIPALITY		0	0	186	–	150	210	223
Road Transport	Operational Maintenance-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	live and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND		Roads Infrastructure	WHOLE OF MUNICIPALITY		0	0	18 505	19 939	20 930	22 416	23 754
Road Transport	Operational Maintenance-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	live and responsive economic inf	Inclusion and Access	PERFORMANCE IMPROVEMENT (ICT)		Roads Infrastructure	WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Road Transport	Operational Maintenance-Infrastructure:Preventative Maintenance: Interv	–	Preventative Maintenance	live and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND		Storm Water Infrastructure	WHOLE OF MUNICIPALITY		0	0	189	303	321	341	361
Road Transport	O_Mai_Ninf_Cm_Em_Transport Assets	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Transport Assets	WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–
Road Transport	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	effective and development-oriented	Governance	DELIVERY WITHIN SERVICE STAND		Transport Assets	WHOLE OF MUNICIPALITY		0	0	947	837	853	912	988



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework				
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23		
Parent municipality:																			
List all operational projects grouped by Function																			
Environmental Protection	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	762	3 370	3 666	3 907	4 210		
Environmental Protection	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	3	4	4	4	4		
Environmental Protection	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	Settlements and improved quality of life	Governance	ED OVERSIGHT	Whole of Municipality	Whole of Municipality	0	0	0	1	33	29	30	32	32		
Environmental Protection	O_Tws_Communic & Public Participation_Awareness Campaign	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	PLANNING AND MANAGEMENT	Whole of Municipality	Whole of Municipality	0	0	0	135	131	103	109	116	116		
Environmental Protection	O_Tws_Environmental_Air Quality Management	–	Work Streams	Settlements and improved quality of life	Spatial Integration	PLANNING AND MANAGEMENT	Whole of Municipality	Whole of Municipality	0	0	0	95	75	80	85	90	90		
Environmental Protection	O_Tws_Environmental_Dune Stabilisation	–	Work Streams	Settlements and improved quality of life	Spatial Integration	PLANNING AND MANAGEMENT	Whole of Municipality	Whole of Municipality	0	0	0	110	190	267	283	300	300		
Environmental Protection	O_Tws_Environmental_Environmental Health	–	Work Streams	Settlements and improved quality of life	Spatial Integration	TY SERVICES DEVELOPMENT	Whole of Municipality	Whole of Municipality	0	0	0	50	55	100	106	112	112		
Environmental Protection	O_Tws_Expanded Public Works Programme_Project	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION	Whole of Municipality	Whole of Municipality	0	0	0	–	358	300	–	–	–		
Environmental Protection	O_Tws_Parks Programme	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	667	564	583	620	657	657		
Environmental Protection	O_Tws_Public Protection And Safety	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	76	64	45	48	51	51		
Environmental Protection	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	45	–	–	–	–	–		
Environmental Protection	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Emergency	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	PLANNING AND MANAGEMENT	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Environmental Protection	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Environmental Protection	O_Mai_Ninf_Cm_Em_Furniture And Office Equipment	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	5	6	10	11	11	11		
Environmental Protection	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Environmental Protection	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	4	4	4	4	4		
Environmental Protection	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	18	40	42	45	47	47		
Energy Sources	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–		
Energy Sources	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	110 037	126 272	136 164	148 400	156 629	156 629	
Energy Sources	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–	
Energy Sources	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	49	211	68	72	76	76		
Energy Sources	O_Tws_Service Connections	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	13	17	18	19	20	20		
Energy Sources	O_Tws_Sm&G_Master Plan	–	Work Streams	Settlements and improved quality of life	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	0	119	126	134	134		
Energy Sources	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	273	332	352	374	396	396		
Energy Sources	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	10 435	14 335	15 318	16 095	17 060	17 060		
Energy Sources	Operational:Maintenance-Infrastructure:Corrective Maintenance:Emergency	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	165	266	216	229	243	243		
Energy Sources	Operational:Maintenance-Infrastructure:Corrective Maintenance:Planned	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	188	265	216	229	243	243		
Energy Sources	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	61	156	146	155	164	164		
Energy Sources	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	86	–	288	305	305		
Energy Sources	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	3	103	109	116	122	122		
Energy Sources	O_Mai_Ninf_Cm_Em_Furniture And Office Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	9	20	21	22	22		
Energy Sources	O_Mai_Ninf_Cm_Em_Furniture And Office Equipment	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	1	14	14	17	20	20		
Energy Sources	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	40	103	122	129	140	140		
Energy Sources	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	440	472	579	618	656	656		
Water Management	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–		
Water Management	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	PERFORMANCE IMPROVEMENT (ICT)	Whole of Municipality	Whole of Municipality	0	0	0	6	–	–	–	–	–	
Water Management	O_Municipal Running Cost	M123	Municipal Running Cost	Work Streams	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	31	33	35	47	50	50	
Water Management	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	Settlements and improved quality of life	Governance	ED OVERSIGHT	Whole of Municipality	Whole of Municipality	0	0	0	1	0	2	2	2	2		
Water Management	O_Tws_Research And Development	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	58	75	79	84	89	89		
Water Management	O_Tws_Service Connections	–	Work Streams	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Water Management	O_Tws_Sm&G_Master Plan	–	Work Streams	Settlements and improved quality of life	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	250	–	–	–	–		
Water Management	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	1	56	59	63	66	66		
Water Management	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	17	41	44	46	49	49		
Water Management	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	21	33	35	37	39	39		
Water Management	O_Mai_Ninf_Cm_Em_Ops Bldg's Stores Buildings	–	Corrective Maintenance	Settlements and improved quality of life	Governance	PLANNING AND MANAGEMENT OF PROPE	Whole of Municipality	Whole of Municipality	0	0	0	5	8	8	9	10	10		
Water Management	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Planned	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	2	9	9	10	10	10		
Water Management	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	PLANNING AND MANAGEMENT OF PROPE	Whole of Municipality	Whole of Municipality	0	0	0	1	2	2	2	2	2		
Water Management	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	9	11	12	12	13	13		
Water Management	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Planned	–	Corrective Maintenance	Settlements and improved quality of life	Governance	PLANNING AND MANAGEMENT OF PROPE	Whole of Municipality	Whole of Municipality	0	0	0	3	3	3	3	3	3		
Water Management	Operational:Maintenance-Non-Infrastructure:Corrective Maintenance:Planned	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	2	9	9	10	10	10		
Water Management	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	1	2	2	2	2	2		
Water Management	Operational:Maintenance-Non-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	12	47	17	18	19	19		
Water Management	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance	Settlements and improved quality of life	Governance	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	316	233	247	292	319	319		
Water Management	O_Mai_Ninf_Cm_Em_Wsi_Distribution Pipe Work	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Water Management	O_Mai_Ninf_Cm_Pi_Wsi_Distribution Pipe Work	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	242	160	237	251	266	266		
Water Management	Operational:Maintenance-Infrastructure:Corrective Maintenance:Emergency	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	0	7	8	8	9	9		
Water Management	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	8	14	14	15	16	16		
Water Management	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	–	–	–	–	–	–		
Water Management	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	9 593	10 973	11 068	11 645	12 344	12 344		
Water Management	Operational:Maintenance-Infrastructure:Corrective Maintenance:Planned	–	Corrective Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	314	341	303	322	341	341		
Water Management	Operational:Maintenance-Infrastructure:Preventative Maintenance:Interval Based	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	389	587	564	597	633	633		
Water Management	O_Mai_Ninf_Cm_Em_Wsi_Water Treatment Civil Structure	–	Preventative Maintenance	Settlements and improved quality of life	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS	Whole of Municipality	Whole of Municipality	0	0	0	370	493	175	186	197	197		



Table SA38 - Projects delayed from previous financial year (NT – Supporting Tables) - continue

WC042 Hessequa - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
													Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:																	
List all operational projects grouped by Function																	
Waste Water Management	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	12 071	11 863	13 715	14 798	16 272	
Waste Water Management	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	PERFORMANCE IMPROVEMENT (ICT)		WHOLE OF MUNICIPALITY		0	0	2	–	–	–	–	
Waste Water Management	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	57	54	60	67	75	
Waste Water Management	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclu	Governance	ED OVERSIGHT		WHOLE OF MUNICIPALITY		0	0	0	–	1	1	1	
Waste Water Management	O_Tws_Sm&G_Master Plan	–	Work Streams	ountable; effective and efficient k	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	–	250	–	–	–	
Waste Water Management	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	–	1	1	2	2	
Waste Water Management	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	57	250	211	224	238	
Waste Water Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condi	–	Preventative Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	0	2	3	3	3	
Waste Water Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition B	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Pump Station		0	0	462	547	312	331	351	
Waste Water Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Ba	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Pump Station		0	0	110	478	430	284	301	
Waste Water Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition B	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Toilet Facilities		0	0	37	29	73	77	82	
Waste Water Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition B	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Toilet Facilities		0	0	44	68	183	194	206	
Waste Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:S	–	Corrective Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Vater Treatment		0	0	4	10	39	42	44	
Waste Water Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Ba	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Sanitation Infrastructure	Vater Treatment		0	0	8 577	10 168	10 733	11 364	12 046	
Waste Water Management	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Transport Assets	Transport Assets		0	0	583	682	379	429	498	
Waste Management	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance			WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–	
Waste Management	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	26 331	27 967	33 064	33 525	35 331	
Waste Management	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	PERFORMANCE IMPROVEMENT (ICT)		WHOLE OF MUNICIPALITY		0	0	–	–	–	–	–	
Waste Management	O_Tws_Asset Protection_Vehicle Management System	–	Work Streams	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	26	33	35	37	49	
Waste Management	O_Tws_City Cleanliness And Clean-Up_Clean-Up Actions	–	Work Streams	nce our environmental assets and	Inclusion and Access	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	34	316	331	417	442	
Waste Management	O_Tws_Sm&G_Master Plan	–	Work Streams	ountable; effective and efficient k	Spatial Integration	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	–	220	233	247	262	
Waste Management	O_Mai_Ninf_Cm_Em_Machinery And Equipment	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	–	2	33	35	38	
Waste Management	O_Mai_Ninf_Cm_Pi_Machinery And Equipment	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	209	304	309	328	347	
Waste Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condi	–	Preventative Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Machinery And Equipment	Machinery And Equipment		0	0	–	3	3	3	3	
Waste Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Solid	–	Corrective Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Solid Waste Infrastructure	Processing Facility		0	0	66	33	45	48	51	
Waste Management	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition B	–	Preventative Maintenance	itive and responsive economic inf	Inclusion and Access	DELIVERY WITHIN SERVICE STAND	Solid Waste Infrastructure	Processing Facility		0	0	2 118	3 582	2 666	2 821	3 006	
Waste Management	O_Mai_Ninf_Cm_Pi_Transport Assets	–	Corrective Maintenance		Governance	DELIVERY WITHIN SERVICE STAND	Transport Assets	Transport Assets		0	0	739	710	429	471	610	
Other	O_Municipal Running Cost	M123	Municipal Running Cost	settlements and improved quality	Governance	DELIVERY WITHIN SERVICE STANDARDS		WHOLE OF MUNICIPALITY		0	0	792	857	471	497	526	
Other	O_Tws_Capacity Build Train & Dev_Workshops; Seminars & Subject Matter	–	Work Streams	able workforce to support an inclu	Governance	ED OVERSIGHT		WHOLE OF MUNICIPALITY		0	0	–	0	0	0	0	
Other	O_Tws_Music; Arts And Culture_Productions And Shows	–	Work Streams	ffective and development-oriented	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION		WHOLE OF MUNICIPALITY		0	0	40	100	95	101	107	
Other	O_Tws_Sport Development_Marathons; Sport And Recreation	–	Work Streams	ffective and development-oriented	Inclusion and Access	STRATEGY DEVELOPMENT AND IMPLEMENTATION		WHOLE OF MUNICIPALITY		0	0	80	100	105	111	118	
Other	O_Tws_Tourism_Tourism Development	–	Work Streams	ffective and development-oriented	Growth	ECONOMIC DEVELOPMENT STRATEGY		WHOLE OF MUNICIPALITY		0	0	141	123	128	135	143	
Other	O_Tws_Tourism_Tourism Projects	–	Work Streams	ffective and development-oriented	Growth	ECONOMIC DEVELOPMENT STRATEGY		WHOLE OF MUNICIPALITY		0	0	170	389	404	428	454	
Other	O_Tws_Tourism_Tourism Service Awareness Campaign	–	Work Streams	ffective and development-oriented	Growth	ECONOMIC DEVELOPMENT STRATEGY		WHOLE OF MUNICIPALITY		0	0	27	43	43	45	48	
Parent Operational expenditure												0	430 612	515 064	556 347	622 117	652 301
Entities:																	
List all Operational projects grouped by Entity																	
Entity A																	
Water project A																	
Entity B																	
Electricity project B																	

2.15 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipal website.

2. Internship programme

The Municipality is participating in the Municipal Financial Management Internship programme and has employed four interns undergoing training in the Financial Services Department.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document will be finalized after approval of the 2020/21 MTREF in May 2020, directly aligned and informed by the 2020/21 MTREF Budget.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

2.16 OTHER SUPPORTING DOCUMENTS

Table SA1: - Supporting detail to budgeted financial performance – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

WCC42 Hessequa - Supporting Table SAR Supporting detail to Budgeted Financial Performance											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		77 598	85 124	94 614	103 059	103 059	103 059	103 059	110 074	116 678	123 679
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		6 610	6 976	7 956	8 403	8 403	8 403	8 403	9 141	10 016	10 630
Net Property Rates		70 988	78 149	86 657	94 657	94 657	94 657	94 657	100 933	106 662	113 049
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		130 750	135 138	143 224	161 562	161 562	161 562	161 562	169 916	180 111	190 917
less Revenue Foregone (in excess of 50 kwh per indigent household per month)			315	309	361	361	361	361	319	338	359
less Cost of Free Basis Services (50 kwh per indigent household per month)		2 673	2 669	2 893	3 290	3 290	3 290	3 290	3 063	3 247	3 442
Net Service charges - electricity revenue		128 077	132 153	140 022	157 911	157 911	157 911	157 911	166 533	176 525	187 117
Service charges - water revenue	6										
Total Service charges - water revenue		38 671	41 980	47 097	50 757	50 757	50 757	50 757	55 123	58 431	61 937
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		6 344	6 328	7 343	7 217	7 217	7 217	7 217	8 986	9 525	10 097
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		1 183	1 822	2 132	2 553	2 323	2 323	2 323	2 311	2 450	2 597
Net Service charges - water revenue		31 145	33 830	37 622	40 987	41 217	41 217	41 217	43 826	46 456	49 243
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		24 560	27 326	29 799	32 389	32 389	32 389	32 389	34 740	36 824	39 033
less Revenue Foregone (in excess of free sanitation service to indigent households)			7 085	7 971	9 057	9 057	9 057	9 057	9 989	10 588	11 224
less Cost of Free Basis Services (free sanitation service to indigent households)		7 366	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		17 194	20 242	21 827	23 332	23 332	23 332	23 332	24 751	26 236	27 810
Service charges - refuse revenue	6										
Total refuse removal revenue		18 367	21 554	26 947	31 074	31 074	31 074	31 074	35 760	41 118	47 280
Total landfill revenue											
less Revenue Foregone (in excess of one removal a week to indigent households)			6 290	7 539	8 179	8 179	8 179	8 179	10 245	11 782	13 550
less Cost of Free Basis Services (removed once a week to indigent households)		5 825	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		12 542	15 264	19 408	22 895	22 895	22 895	22 895	25 514	29 336	33 731
Other Revenue by source											
Fuel Levy											
Other Revenue		16 134	19 888	19 225	18 414	18 414	18 414	18 414	18 740	20 141	21 649
Total 'Other' Revenue	1	16 134	19 888	19 225	18 414	18 414	18 414	18 414	18 740	20 141	21 649

Table SA1: - Supporting detail to budgeted financial performance – (NT – supporting tables) - CONTINUE

WC042 Hessequa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages	2	92 082	91 939	100 853	117 761	117 064	117 064	117 064	127 221	133 146	141 102
Pension and UIF Contributions		15 643	16 655	17 942	23 001	23 001	23 001	23 001	21 684	22 203	23 534
Medical Aid Contributions		4 371	4 993	5 322	7 121	7 121	7 121	7 121	7 950	8 427	8 933
Overtime		3 973	5 219	5 043	5 487	5 651	5 651	5 651	5 873	6 588	6 984
Performance Bonus		–	7 847	8 941	10 274	10 264	10 264	10 264	10 982	11 638	12 334
Motor Vehicle Allowance		4 583	499	532	535	535	535	535	391	414	439
Cellphone Allowance		365	349	364	397	397	397	397	395	433	459
Housing Allowances		1 142	1 159	1 079	1 536	1 536	1 536	1 536	1 601	1 697	1 798
Other benefits and allowances		3 393	7 156	7 408	8 546	8 612	8 612	8 612	9 212	9 765	10 351
Payments in lieu of leave		–	969	1 411	570	570	570	570	–	–	–
Long service awards		1 133	(0)	–	910	910	910	910	764	810	859
Post-retirement benefit obligations	4	1 106	13 673	182	10 096	10 096	10 096	10 096	8 206	8 945	9 374
sub-total	5	127 791	150 458	149 077	186 234	185 758	185 758	185 758	194 279	204 066	216 167
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	127 791	150 458	149 077	186 234	185 758	185 758	185 758	194 279	204 066	216 167
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		25 594	30 019	27 769	34 718	34 718	34 718	34 718	38 963	40 997	42 844
Lease amortisation		–	26	26	26	26	26	26	32	32	32
Capital asset impairment		–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	25 594	30 044	27 794	34 743	34 743	34 743	34 743	38 995	41 029	42 877
<u>Bulk purchases</u>											
Electricity Bulk Purchases		87 870	89 170	97 066	108 548	108 548	108 548	108 548	119 981	127 180	134 810
Water Bulk Purchases		–	192	139	349	349	349	349	370	392	416
Total bulk purchases	1	87 870	89 362	97 205	108 897	108 897	108 897	108 897	120 351	127 572	135 226
<u>Transfers and grants</u>											
Cash transfers and grants		865	923	1 084	1 197	1 307	1 307	1 307	1 370	1 452	1 539
Non-cash transfers and grants		–	132	50	51	81	81	81	54	57	61
Total transfers and grants	1	865	1 055	1 133	1 247	1 388	1 388	1 388	1 424	1 509	1 600
<u>Contracted services</u>											
Outsourced Services		38 735	23 948	17 431	16 842	19 009	19 009	19 009	17 329	19 255	20 425
Consultants and Professional Services		–	2 634	4 397	4 780	6 552	6 552	6 552	6 928	7 538	7 809
Contractors		–	5 611	4 462	11 072	14 764	14 764	14 764	23 797	57 947	56 628
Total contracted services		38 735	32 193	26 290	32 694	40 326	40 326	40 326	48 054	84 740	84 862
<u>Other Expenditure By Type</u>											
Collection costs											
Contributions to 'other' provisions											
Audit fees											
Other Expenditure		18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593
Total 'Other' Expenditure	1	18 124	22 055	23 807	32 466	33 770	33 770	33 770	35 455	38 913	40 593
Repairs and Maintenance											
Employee related costs	8	46 352	51 250	54 651	65 352	65 414	65 414	65 414	67 173	71 131	75 399
Other materials		7 628	7 685	4 534	6 534	6 118	6 118	6 118	7 077	7 334	7 672
Contracted Services		8 399	8 893	10 475	10 379	12 564	12 564	12 564	11 610	13 288	14 043
Other Expenditure		1 154	1 326	1 075	1 312	1 312	1 312	1 312	1 068	1 147	1 232
Total Repairs and Maintenance Expenditure	9	63 533	69 154	70 734	83 578	85 408	85 408	85 408	86 927	92 900	98 346

Table SA2: – Matrix financial performance budget (revenue source/expenditure type and department) – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Office Of The Mm	Vote 02 - Corporate Services	Vote 03 - Financial Services	Vote 04 - Community Services	Vote 05 - Technical Services	Vote 06 - Spatial Plannign & Environment	Vote 07 - Health	Vote 08 - Planning And Development	Vote 09 - Environment al Protection	Vote 10 - Electricity	Vote 11 - Water Management	Vote 12 - Waste Water Management	Vote 13 - Waste Management	Vote 14 - Road Transport	Vote 15 - Other	Total
R thousand	1																
Revenue By Source																	
Property rates		-	-	100 933	-	-	-	-	-	-	-	-	-	-	-	-	100 933
Service charges - electricity revenue		-	-	-	-	166 533	-	-	-	-	-	-	-	-	-	-	166 533
Service charges - water revenue		-	-	-	-	43 826	-	-	-	-	-	-	-	-	-	-	43 826
Service charges - sanitation revenue		-	-	-	-	24 751	-	-	-	-	-	-	-	-	-	-	24 751
Service charges - refuse revenue		-	-	-	-	25 514	-	-	-	-	-	-	-	-	-	-	25 514
Rental of facilities and equipment		-	412	-	106	2 457	-	-	-	-	-	-	-	-	-	-	2 975
Interest earned - external investments		-	3	11 952	-	-	45	-	-	-	-	-	-	-	-	-	12 000
Interest earned - outstanding debtors		-	-	665	-	1 033	-	-	-	-	-	-	-	-	-	-	1 698
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	34	-	59 619	-	-	-	-	-	-	-	-	-	-	-	59 653
Licences and permits		-	-	-	1 475	-	345	-	-	-	-	-	-	-	-	-	1 819
Agency services		-	-	-	2 451	-	-	-	-	-	-	-	-	-	-	-	2 451
Other revenue		1 091	14 060	671	523	355	1 990	-	-	-	-	-	-	-	-	-	18 690
Transfers and subsidies		47 294	9 513	1 951	12 828	1 507	300	-	-	-	-	-	-	-	-	-	73 393
Gains		-	-	-	-	-	5 980	-	-	-	-	-	-	-	-	-	5 980
Total Revenue (excluding capital transfers and contributions)		48 385	24 023	116 172	77 003	265 976	8 659	-	-	-	-	-	-	-	-	-	540 218
Expenditure By Type																	
Employee related costs		15 578	30 667	26 235	20 624	90 071	11 103	-	-	-	-	-	-	-	-	-	194 279
Remuneration of councillors		9 213	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9 213
Debt impairment		-	-	2 018	49 116	4 985	-	-	-	-	-	-	-	-	-	-	56 119
Depreciation & asset impairment		151	11 292	167	929	26 404	53	-	-	-	-	-	-	-	-	-	38 995
Finance charges		-	148	-	378	20 872	-	-	-	-	-	-	-	-	-	-	21 398
Bulk purchases		-	-	-	-	120 351	-	-	-	-	-	-	-	-	-	-	120 351
Other materials		76	2 067	383	1 960	26 088	485	-	-	-	-	-	-	-	-	-	31 059
Contracted services		4 374	5 365	3 218	21 235	12 556	1 306	-	-	-	-	-	-	-	-	-	48 054
Transfers and subsidies		670	43	-	-	-	711	-	-	-	-	-	-	-	-	-	1 424
Other expenditure		4 728	9 075	4 940	2 537	12 865	1 311	-	-	-	-	-	-	-	-	-	35 455
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		34 790	58 656	36 961	96 778	314 192	14 970	-	-	-	-	-	-	-	-	-	556 347
Surplus/(Deficit)		13 595	(34 633)	79 211	(19 775)	(48 216)	(6 310)	-	-	-	-	-	-	-	-	-	(16 128)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	396	18 513	-	-	-	-	-	-	-	-	-	-	18 909
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	2 000	-	-	-	-	-	-	-	-	-	-	-	-	-	2 000
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		13 595	(32 633)	79 211	(19 379)	(29 703)	(6 310)	-	-	-	-	-	-	-	-	-	4 780

Table SA9: – Social, economic and demographic statistics and assumptions – (NT – supporting tables)

WC042 Hessequa - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			44		53	56	56					
Females aged 5 - 14			8		4	4	4					
Males aged 5 - 14					4	4	4					
Females aged 15 - 34			14		8	8	8					
Males aged 15 - 34					7	8	8					
Unemployment			0		0							
Monthly household income (no. of households)	1, 12											
No income			808		1 248	1 361	1 422					
R1 - R1 600			436		275	251	239					
R1 601 - R3 200			1 998		470	352	304					
R3 201 - R6 400			2 897		2 241	2 129	2 075					
R6 401 - R12 800			3 002		3 579	3 707	3 773					
R12 801 - R25 600			1 885		3 570	4 056	4 324					
R25 601 - R51 200			1 054		2 274	2 652	2 864					
R52 201 - R102 400			376		1 423	1 857	2 121					
R102 401 - R204 800			74		567	852	1 044					
R204 801 - R409 600			57		137	163	178					
R409 601 - R819 200			42		47	48	49					
> R819 200			9		41	56	65					
Poverty profiles (no. of households)												
< R2 060 per household per month	13		9 141		7 813	7691.31	7571.51	7453.58				
Insert description	2											
Household/demographics (000)												
Number of people in municipal area			44 118		52 468	53	54	55				
Number of poor people in municipal area					25 782							
Number of households in municipal area					15 873							
Number of poor households in municipal area					7 813							
Definition of poor household (R per month)					<3500							
Housing statistics	3											
Formal												
Informal												
Total number of households			-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4		15 009			16 451						
Dwellings provided by province/s			864			866						
Dwellings provided by private sector	5											
Total new housing dwellings			15 873	-	-	17 317	-	-	-	-	-	-
Economic	6											
Inflation/inflation outlook (CPI)												
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Table SA21: – Transfers and Grants made by the Municipality

WC042 Hessequa - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
Cash Transfers to other municipalities											
<i>Insert description</i>	1										
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State											
	3										
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
Non Prof: Unspecified		865	20	10	10	10	10	10	-	-	-
Grants To Non Profit Inst		-	13	-	-	-	-	-	-	-	-
Grants To Non Profit Inst: Hv Argeologie		-	-	13	-	-	-	-	-	-	-
Grants To Non Profit Inst: Breede River		-	320	330	-	-	-	-	-	-	-
Grants To Non Profit Inst: Environ Adv		-	-	-	-	-	-	-	-	-	-
Grants To Non Profit Inst: River Control		-	-	-	-	-	-	-	-	-	-
Grants To Non Profit Inst: Gourits Nature		-	1	10	-	-	-	-	-	-	-
Grants To Non/Prof Inst: Other(Dep/Mayor)		-	48	45	53	53	53	53	57	60	64
Non Prof: Breede River		-	-	-	320	320	320	320	339	359	381
Non Prof: Environ Adv		-	-	-	7	0	0	0	7	8	8
Non Prof: Gourits Nature		-	-	-	30	30	30	30	30	32	34
Non Prof: River Control		-	-	-	6	1	1	1	6	6	7
Non Prof: Unspecified		-	522	676	770	893	893	893	931	987	1 046
Total Cash Transfers To Organisations		865	923	1 084	1 197	1 307	1 307	1 307	1 370	1 452	1 539
Cash Transfers to Groups of Individuals											
Hh Oth Trans: Bursaries Non Employee		-	-	-	-	-	-	-	-	-	-
Ts_O_M_Hh_Cash_Bursaries (Non-Employee)		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	865	923	1 084	1 197	1 307	1 307	1 307	1 370	1 452	1 539
Non-Cash Transfers to other municipalities											
	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
Hh Ssp Soc Ass: Grant In Aid		-	132	50	-	-	-	-	-	-	-
Ts_O_M_Hh_Soc Assis: Grant In Aid Dis Re		-	-	-	51	81	81	81	54	57	61
Total Non-Cash Grants To Groups Of Individuals:		-	132	50	51	81	81	81	54	57	61
TOTAL NON-CASH TRANSFERS AND GRANTS		-	132	50	51	81	81	81	54	57	61
TOTAL TRANSFERS AND GRANTS	6	865	1 055	1 134	1 247	1 388	1 388	1 388	1 424	1 509	1 600

Table SA32: – List of external mechanisms – (NT – supporting tables)**WC042 Hessequa - Supporting Table SA32 List of external mechanisms**

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
WORKING ON FIRE	Yrs	3	FIRE BRIGADE SERVICES	01/08/2018 TO 31/03/2021	2 610
HENQUE WASTE	Yrs	3	REFUSE RECYCLING	01/09/2017 TO 30/06/2020	922
SYNTELL (PTY) LTD	Yrs	4	THE PROVISION OF TRAFFIC LAW ENFORCEMENT EQUIPMENT, BACK-OFFICE SYSTEMS AND RELATED SERVICES	01/07/2018 TO 30/06/2021	2 060
IGNITE ADVISORY SERVICES	Yrs	3	INFORMATION MANAGEMENT SOLUTION & SOFTWARE LICENSE	01/12/2017 TO 30/11/2020	330
DDP VALUERS	Yrs	7	THE COMPILATION OF GENERAL VALUATION ROLLS AND SUPPLEMENTARY VALUATION ROLLS	01/07/2014 - NEW COMPIATION DATE 30/06/2021	2 000
CAB HOLDINGS (PTY) LTD	Yrs	3	CAB HOLDINGS (PTY) LTD	01/07/2018 TO 30/06/2021	828
INCA	Yrs	1	Financial Plan	30 June 2020	750

2.17 SERVICE STANDARDS

HERSIENING VAN DIENSSTANDAARDE

File number / Verwysingsnommer: 6/4/1

Meeting date / Vergadering datum: 30 Julie 2019

Report by / Verslag deur: Direkteur: Korporatiewe Bestuur – Me M Griesel

STRATEGIC PURPOSE / STRATEGIESE REDE

Doeltreffende, koste effektiewe en beste kwaliteit dienslewering deur goeie regeerkunde.

PURPOSE OF REPORT / DOEL VAN VERSLAG

Vir die Raad om die aangepaste diensstandaarde te oorweeg.

BACKGROUND AND DISCUSSION / AGTERGROND EN BESPREKING

Die geskeduleerde werkswinkel om diensstandaarde te hersien, het nie op 22 Mei 2019 plaasgevind nie, aangesien slegs enkele insette ontvang is. Die Junie 2019 diensstandaarde word aangeheg as **Aanhangsel A** as vergelykingsdokument.

Die volgende insette was betyds ontvang en aan die Portefeulje Komitee van 12 Junie 2019 voorgelê en in Aanhangsel A vervat:

DEPARTMENT	SERVICE LEVEL DAYS	PROPOSED AMENDMENT TO SERVICE LEVEL DAYS	KOMMENTAAR VAN MNR VOSS
Community Services. Traffic Control Complaints	10	15	Die area is baie groot en dit brei al hoe meer uit, maar die mannekrag en voertuie word nie aangevul nie.
Community Services By-Laws Contraventions	14	15	Die area is baie groot en dit brei al hoe meer uit, maar die mannekrag en voertuie word nie aangevul nie.
Community Services: Complaints w.r.t. vagrants	14	15	Die area is baie groot en dit brei al hoe meer uit, maar die mannekrag en voertuie word nie aangevul nie.
Community Services: Sound Disturbance	3	5	Die area is baie groot en dit brei al hoe meer uit, maar die mannekrag en voertuie word nie aangevul nie.

Die item het by die **Portefeulje Komitee** vergadering van **12 Junie 2019** gedien en is die volgende aanbevelings gemaak:

- “1. Dat die Komitee die aangepaste diensstandaarde ondersteun en aanbeveel.*
- 2. Dat die item na die Raad verwys word vir goedkeuring.*
- 3. Dat ’n maandelikse moniteringsverslag van die afhandeling van klagtes en take in terme van diensstandaarde, aan die Uitvoerende Burgemeesterskomitee voorgelê word.*
- 4. Dat ’n diensstandaard vir die herstel van brandkrane bepaal word en ingevoeg word in die register.”*

Die item het by die **Uitvoerende Burgemeesterskomitee** vergadering van **26 Junie 2019** gedien waar dit onttrek is:

- “1. Dat die Uitvoerende Burgemeesterskomitee kennis neem van die stand van die item.*
- 2. Dat die item **terugverwys** word vir verdere kommentaar en voorgelê word aan die Portefeulje Komitee en Uitvoerende Burgemeesterskomitee in Julie 2019.”*

Die Tegnieiese Dienste departement het diensstandaarde soos per **Aanhangsel B** aangepas.

Die item het by die **Portefeulje Komitee** vergadering van **16 Julie 2019** gedien en is die volgende aanbevelings gemaak:

- “1. Dat die Komitee die aangepaste diensstandaarde vir Julie 2019 ondersteun en aanbeveel met uitsondering van “Traffic Complaints” welke op 10 dae moet bly.*
- 2. Dat die item na die Raad verwys word vir goedkeuring.*
- 3. Dat ’n maandelikse moniteringsverslag van die afhandeling van klagtes en take in terme van diensstandaarde, aan die Uitvoerende Burgemeesterskomitee voorgelê word.”*

UITVOERENDE BURGEMEESTERSKOMITEE

Die item dien by die **Uitvoerende Burgemeesterskomitee** vergadering van **30 Julie 2019** en terugvoer sal tydens die Raadsvergadering gegee word.

COMMENTS: MUNICIPAL MANAGER / KOMMENTAAR: MUNISIPALE BESTUURDER

Daar word deurlopend gepoog om alle dienste in die kortste moontlike tydperk af te handel of aan aandag te gee. Kennis is geneem van die verslag en die aanbevelings word ondersteun.

COMMENTS: DIRECTOR CORPORATE MANAGEMENT / KOMMENTAAR: DIREKTEUR KORPORATIEWE BESTUUR

Die Beskermingsdienste departement moet kennis neem dat die voorgestelde aanpassing t.o.v. "Traffic Control Complaint" na 15 dae nie deur die Portefeulje Komitee ondersteun is nie, maar aanbeveel dat dit 10 dae bly.

COMMENTS: DIRECTOR FINANCIAL SERVICES / KOMMENTAAR: DIREKTEUR FINANSIËLE DIENSTE

Kennis geneem.

CMMENTS: DIRECTOR DEVELOPMENT PLANNING / KOMMENTAAR: DIREKTEUR ONTWIKKELINGSBEPLANNING

Klagtes met betrekking tot geraas is moeilik om steeds binne 5 dae af te handel, aangesien die munisipaliteit nie oor 'n desibel meter beskik nie.

COMMENTS: DIRECTOR TECHNICAL SERVICES / KOMMENTAAR: DIREKTEUR TEGNIESE DIENSTE

Die aanbevelings word gesteun.

COMMENTS: DIRECTOR COMMUNITY SERVICES / KOMMENTAAR: DIREKTEUR GEMEENSKAPSDIENSTE

Voorgestelde diensstandaarde ten opsigte van Beskermingsdienste verteenwoordig die uiterste maksimum tydperke. Daar sal deurentyd gepoog word om die diensstandaard te handhaaf, en te verbeter. Die aanbevelings word ondersteun.

Addisionele kommentaar ten opsigte van "Traffic Control Complaints":

Bestuurder: Beskermingsdienste - Mnr A Voss

"Met die klagtes wat elke dag vermeerder in ALLE dorpe, is dit onmoontlik om by al die klagtes op die gegewe tyd van 10 dae uit te kom. Die aanstelling van die 1 nuwe Verkeersbeampte help maar maak net 'n "dent" en los die probleem net gedeeltelik op. Indien die dae nie vermeerder word nie, gaan ons, Beskermingsdienste, altyd sleg rapporteer ten opsigte van klagte bywoning.

Ek dink ons moet verstaan dat klagtes, bv. voertuig wat verkeerd parkeer en ander soortgelyke klagtes word onmiddellik aandag aan gegee. Die klagtes wat uitdagend is,

is gewoonlik dit wat ondersoek moet word, soos 'n verhoë wat op grond van tegniese redes navraag gedoen word op.

Die tipe klagtes word gestuur na Syntell om ook kommentaar te lewer op en dan moet die beampte wat gevang het kommentaar lewer, die saak gaan na die aanklaer en dan weer terug na ons. Die gedeelte van die aanklaer is baie uitdagend want hulle het hulle eie tyd om met die sake te deel.”

Direkteur: Gemeenskapsdienste – Mnr C Onrust

Dit word bevestig dat weens die aard en hoeveelheid verkeers verwante klagtes wat daagliks ontvang word, handhawing van die 10 dae diens standaard 'n al hoe moeiliker taak raak.

Die versoek vir verhoging van die aantal dae is dus nie onbillik nie. Indien die Raad voel die diens standaard moet verlaag, stel ek dus voor dat dit 12 dae sal wees en nie 15 dae nie.

COMMENTS: MANAGER LEGAL SERVICES / KOMMENTAAR: BESTUURDER REGSDIENSTE

COMMENTS: OTHER / KOMMENTAAR: ANDER

RECOMMENDATION / AANBEVELING

1. Dat die Raad die aangepaste diensstandaarde vir Julie 2019 goedkeur met uitsondering van “Traffic Control Complaint” welke op 10 dae moet bly.
2. Dat 'n maandelikse moniteringsverslag van die afhandeling van klagtes en take in terme van diensstandaarde, aan die Uitvoerende Burgemeesterskomitee voorgelê word.

AGENDA ITEM APPROVED BY / AGENDA ITEM GOEDGEKEUR DEUR:

Direkteur: Korporatiewe Bestuur – Me M Griesel

ATTACHMENTS / STAWENDE DOKUMENTE

Aanhangsel A – Huidige Diensstandaarde 2018/2019

Aanhangsel B – Aangepaste Diensstandaarde

Aanhangsel A

Name	Service Description	Service level days	Department
COMMUNITY SERVICES: Illegal Traders	COMMUNITY SERVICES: Illegal Traders	2	Community Services
COMMUNITY SERVICES: Burning of Transfer Station	COMMUNITY SERVICES: Burning of Transfer Station	3	Community Services
COMMUNITY SERVICES: Outdoor Advertising Enquiries	COMMUNITY SERVICES: Outdoor Advertising Enquiries	5	Community Services
COMMUNITY SERVICES: Sound Disturbance	LAW ENFORCEMENT: Sound Disturbance	5	Community Services
TECHNICAL SERVICES: Implementation of council resolution	TECHNICAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Technical Services
TECHNICAL SERVICES: Repair Water Pipe Bursts	TECHNICAL SERVICES: Repair Water Pipe Bursts	1	Technical Services
TECHNICAL SERVICES: Clear Blocked Sewerage Drains	TECHNICAL SERVICES: Clear Blocked Sewerage Drains	3	Technical Services
TECHNICAL SERVICES: Sewerage Connections	TECHNICAL SERVICES: Sewerage Connections	21	Technical Services
TECHNICAL SERVICES: Repair Potholes	TECHNICAL SERVICES: Repair Potholes	14	Technical Services
TECHNICAL SERVICES: Repair Water Leakages	TECHNICAL SERVICES: Repair Water Leakages	2	Technical Services
TECHNICAL SERVICES: Repair/Replace Faulty Water Meters	TECHNICAL SERVICES: Repair/Replace Faulty Meters	5	Technical Services
TECHNICAL SERVICES: No Water Available	TECHNICAL SERVICES: No Water Available	1	Technical Services
TECHNICAL SERVICES: Low Water Pressure	TECHNICAL SERVICES: Low Water Pressure	5	Technical Services
TECHNICAL SERVICES: Water Quality Complaints	TECHNICAL SERVICES: Water Quality Complaints	5	Technical Services
TECHNICAL SERVICES: Water Connections	TECHNICAL SERVICES: Water Connections	21	Technical Services
TECHNICAL SERVICES - SEWER: Smells	TECHNICAL SERVICES - SEWER: Smells	5	Technical Services
TECHNICAL SERVICES - SEWER: Leakages	TECHNICAL SERVICES - SEWER: Leakages	1	Technical Services
TECHNICAL SERVICES: Rubbish removal	TECHNICAL SERVICES: Rubbish removal	2	Technical Services

Name	Service Description	Service level days	Department
TECHNICAL SERVICES: General Dumping Complaints	TECHNICAL SERVICES: General Dumping Complaints	10	Technical Services
TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	3	Technical Services
TECHNICAL SERVICES - SEWER: Removal Services	TECHNICAL SERVICES - SEWER: Removal Services	3	Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER: Pavement Related	TECHNICAL SERVICES – ROADS & STORMWATER: Pavement Related	14	Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER: Blocked Storm Water Drains	TECHNICAL SERVICES – ROADS & STORMWATER: Blocked Storm Water Drains	14	Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER: Uneven Road Surfaces / Gravel Roads	TECHNICAL SERVICES – ROADS & STORMWATER: Uneven Road Surfaces / Gravel Roads	14	Technical Services
TECHNICAL SERVICES: Damaged Road Repairs	TECHNICAL SERVICES: Damaged Road Repairs	30	Technical Services
TECHNICAL SERVICES: Storm Water Pipe Repairs	TECHNICAL SERVICES: Storm Water Pipe Repairs (Breakage and Blockage)	30	Technical Services
TECHNICAL SERVICES: Repair of Side walks	TECHNICAL SERVICES: Make of Side walks	14	Technical Services
TECHNICAL SERVICES: Make of Driveways	TECHNICAL SERVICES: Make of Driveways	30	Technical Services
TECHNICAL SERVICES: Cutting of Trees and Grass	TECHNICAL SERVICES: Cutting of Trees and Grass	7	Technical Services
TECHNICAL SERVICES: Clearing of Open Overgrown Areas	TECHNICAL SERVICES: Clearing of Open Overgrown Areas	30	Technical Services
TECHNICAL SERVICES: Grave Preparation for Burials	TECHNICAL SERVICES: Grave Preparation for Burials	3	Technical Services
TECHNICAL SERVICES: General Repairs (Small defects)	TECHNICAL SERVICES: General Repairs (Small defects)	3	Technical Services
TECHNICAL SERVICES: Problem at Sport Facilities	TECHNICAL SERVICES: Problem at Sport Facilities	3	Technical Services
TECHNICAL SERVICES: Power Interruptions	TECHNICAL SERVICES: Power Interruptions	1	Technical Services
TECHNICAL SERVICES: Meter Queries / Complaints	TECHNICAL SERVICES: Meter Queries / Complaints	2	Technical Services

Name	Service Description	Service level days	Department
TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	TECHNICAL SERVICES - STREET LIGHTS: Entire Street is Off	2	Technical Services
TECHNICAL SERVICES - STREET LIGHTS: Single Street Light is Off	TECHNICAL SERVICES - STREET LIGHTS: Single Street Light is Off	5,21	Technical Services
TECHNICAL SERVICES: Electricity: Reconnections After Payment is Made	TECHNICAL SERVICES: Reconnections After Payment is Made	1	Technical Services
TECHNICAL SERVICES: Electricity: New Connections Where Existing Infrastructure can be Used and After Payment is Made	TECHNICAL SERVICES: New Connections Where Existing Infrastructure can be Used and After Payment is Made	5	Technical Services
TECHNICAL SERVICES: Faulty Powerbox (Repair or Replacement)	TECHNICAL SERVICES: Faulty Powerbox (Repair or Replacement)	1	Technical Services
TECHNICAL SERVICES: Geyser Control	TECHNICAL SERVICES: Geyser Control	2	Technical Services
TECHNICAL SERVICES: Repair of fire hydrants	Technical Services: Infrastructure Repair of fire hydrants	7	Technical Services
FINANCIAL SERVICES: Implementation of council resolution	FINANCIAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Financial Services
FINANCIAL SERVICES: Electricity Blocked	FINANCIAL SERVICES: Electricity Blocked	4	Financial Services
FINANCIAL SERVICES: Water Blocked (Placed on Drip)	FINANCIAL SERVICES: Water Blocked (Placed on Drip)	4	Financial Services
FINANCIAL SERVICES: Prepaid Vendor Off	FINANCIAL SERVICES: Prepaid Vendor Off	4	Financial Services
FINANCIAL SERVICES: Account Enquiries	FINANCIAL SERVICES: Account Enquiries	10	Financial Services
FINANCIAL SERVICES: Financial enquiries	FINANCIAL SERVICES: Financial enquiries pertaining to all Departments within the municipality	20	Financial Services
FINANCIAL SERVICES: Social Assistance Applications	FINANCIAL SERVICES: Social Assistance Applications	60	Financial Services
TOWN PLANNING: Implementation of council resolution	TOWN PLANNING: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30	Town Planning
BUILDING CONTROL: Building Inspection Confirmation	BUILDING CONTROL: Building Inspection	3	Development Planning

Name	Service Description	Service level days	Department
BUILDING CONTROL: Builders Deposit Refund Application processed	BUILDING CONTROL: Builders Deposit	3	Development Planning
BUILDING CONTROL: On-site Queries	BUILDING CONTROL: On-site Queries	5	Development Planning
BUILDING CONTROL: Building Plan Application Progress	BUILDING CONTROL: Building Application Progress	5	Development Planning
TOWN PLANNING: Complaint: General	TOWN PLANNING: Complaint: General	5	Development Planning
BUILDING CONTROL: Building Plan Approval	BUILDING CONTROL: Building Plan Approval	30	Development Planning
TOWN PLANNING: Zoning Certificate	TOWN PLANNING: Zoning Certificate	10	Development Planning
TOWN PLANNING: Land Use/Scheme Regulation Queries	TOWN PLANNING: Land Use/Scheme Regulation Queries	5	Development Planning
TOWN PLANNING: Land Use Applications – Delegated Official	TOWN PLANNING: Land Use Applications	60	Development Planning
TOWN PLANNING: Land Use Applications – Tribunal	TOWN PLANNING: Land Use Applications	120	Development Planning
ENVIRONMENTAL: Air Pollution	TOWN PLANNING: Air Pollution	3	Development Planning

Aanhangsel B

JULIE 2019

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
CORPORATE SERVICES: Council Resolutions Distribution to Managers and personnel	CORPORATE SERVICES: Distribution of Council Resolutions from the Administration Department to applicable Directors, Managers and personnel for implementation or information.	4		Corporate Services
CORPORATE SERVICES: Correspondence Distribution	CORPORATE SERVICES: The Distribution of incoming correspondence to various departments for action.	3		Corporate Services
CORPORATE SERVICES: Implementation of council resolution	CORPORATE SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30		Corporate Services
CORPORATE SERVICES: Appointment of Personnel	CORPORATE SERVICES: Appointment of Personnel	90		Corporate Services
CORPORATE SERVICES: Contractual Legal Advice	CORPORATE SERVICES: Contractual Legal Advice	14		Corporate Services
CORPORATE SERVICES: Website Updates	CORPORATE SERVICES: Website Updates	2		Corporate Services
CORPORATE SERVICES: Repair of pre-paid electricity sale points	CORPORATE SERVICES: Repair of IT network connection at the pre-paid electricity sale points	2		Corporate Services
CORPORATE SERVICES: Telephone complaints	CORPORATE SERVICES: Attention and action to municipal telephone complaints and faults.	1		Corporate Services
COMMUNITY SERVICES: Implementation of council resolution	COMMUNITY SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30		Community Services
COMMUNITY SERVICES: Replace Traffic Signs	COMMUNITY SERVICES: Replace Traffic Signs	21		Community Services
COMMUNITY SERVICES: Licensing and Road Worthy Certificates	COMMUNITY SERVICES: Licensing and Road Worthy Certificates	56		Community Services

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
COMMUNITY SERVICES: Learners and Driver's License	COMMUNITY SERVICES: Availability of learners and driver's License appointment	56		Community Services
COMMUNITY SERVICES: Traffic Control Complaint	COMMUNITY SERVICES: Traffic Control Complaint	15	10	Community Services
COMMUNITY SERVICES: By-laws Contravention	COMMUNITY SERVICES: By-laws Contravention	15		Community Services
COMMUNITY SERVICES: Complaints wrt. Vagrants	COMMUNITY SERVICES: Complaints wrt. Vagrants	15		Community Services
COMMUNITY SERVICES: Illegal Traders	COMMUNITY SERVICES: Illegal Traders	2		Community Services
COMMUNITY SERVICES: Burning of Transfer Station	COMMUNITY SERVICES: Burning of Transfer Station	3		Community Services
COMMUNITY SERVICES: Outdoor Advertising Enquiries	COMMUNITY SERVICES: Outdoor Advertising Enquiries	5		Community Services
COMMUNITY SERVICES: Sound Disturbance	LAW ENFORCEMENT: Sound Disturbance	5		Community Services
TECHNICAL SERVICES: Implementation of council resolution	TECHNICAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30		Technical Services
TECHNICAL SERVICES: Repair Water Pipe Bursts	TECHNICAL SERVICES: Repair Water Pipe Bursts	1	5	Technical Services
TECHNICAL SERVICES: Clear Blocked Sewerage Drains	TECHNICAL SERVICES: Clear Blocked Sewerage Drains	3	5	Technical Services
TECHNICAL SERVICES: Sewerage Connections	TECHNICAL SERVICES: Sewerage Connections	21		Technical Services
TECHNICAL SERVICES: Repair Potholes	TECHNICAL SERVICES: Repair Potholes	14	30	Technical Services
TECHNICAL SERVICES: Repair Water Leakages	TECHNICAL SERVICES: Repair Water Leakages	2	5	Technical Services

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
TECHNICAL SERVICES: Repair/Replace Faulty Water Meters	TECHNICAL SERVICES: Repair/Replace Faulty Meters	5		Technical Services
TECHNICAL SERVICES: No Water Available	TECHNICAL SERVICES: No Water Available	1	3	Technical Services
TECHNICAL SERVICES: Low Water Pressure	TECHNICAL SERVICES: Low Water Pressure	5	7	Technical Services
TECHNICAL SERVICES: Water Quality Complaints	TECHNICAL SERVICES: Water Quality Complaints	5		Technical Services
TECHNICAL SERVICES: Water Connections	TECHNICAL SERVICES: Water Connections	21		Technical Services
TECHNICAL SERVICES – SEWER: Smells	TECHNICAL SERVICES - SEWER: Smells	5		Technical Services
TECHNICAL SERVICES – SEWER: Leakages	TECHNICAL SERVICES - SEWER: Leakages	1	5	Technical Services
TECHNICAL SERVICES: Rubbish removal	TECHNICAL SERVICES: Rubbish removal	2	7	Technical Services
TECHNICAL SERVICES: General Dumping Complaints	TECHNICAL SERVICES: General Dumping Complaints	10	14	Technical Services
TECHNICAL SERVICES – SEWER: Broken / Missing Manhole Cover	TECHNICAL SERVICES - SEWER: Broken / Missing Manhole Cover	3	7	Technical Services
TECHNICAL SERVICES – SEWER: Removal Services	TECHNICAL SERVICES - SEWER: Removal Services	3	7	Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER: Pavement Related	TECHNICAL SERVICES – ROADS & STORMWATER: Pavement Related	14		Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER: Blocked Storm Water Drains	TECHNICAL SERVICES – ROADS & STORMWATER: Blocked Storm Water Drains	14		Technical Services
TECHNICAL SERVICES – ROADS & STORMWATER:	TECHNICAL SERVICES – ROADS & STORMWATER:	14	30	Technical Services

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
Uneven Road Surfaces / Gravel Roads	Uneven Road Surfaces / Gravel Roads			
TECHNICAL SERVICES: Damaged Road Repairs	TECHNICAL SERVICES: Damaged Road Repairs	30		Technical Services
TECHNICAL SERVICES: Storm Water Pipe Repairs	TECHNICAL SERVICES: Storm Water Pipe Repairs (Breakage and Blockage)	30		Technical Services
TECHNICAL SERVICES: Repair of Side walks	TECHNICAL SERVICES: Make of Side walks	14	30	Technical Services
TECHNICAL SERVICES: Make of Driveways	TECHNICAL SERVICES: Make of Driveways	30		Technical Services
TECHNICAL SERVICES: Cutting of Trees and Grass	TECHNICAL SERVICES: Cutting of Trees and Grass	7	14	Technical Services
TECHNICAL SERVICES: Clearing of Open Overgrown Areas	TECHNICAL SERVICES: Clearing of Open Overgrown Areas	30		Technical Services
TECHNICAL SERVICES: Grave Preparation for Burials	TECHNICAL SERVICES: Grave Preparation for Burials	3	5	Technical Services
TECHNICAL SERVICES: General Repairs (Small defects)	TECHNICAL SERVICES: General Repairs (Small defects)	3	30	Technical Services
TECHNICAL SERVICES: Problem at Sport Facilities	TECHNICAL SERVICES: Problem at Sport Facilities	3	30	Technical Services
TECHNICAL SERVICES: Power Interruptions	TECHNICAL SERVICES: Power Interruptions	1	2	Technical Services
TECHNICAL SERVICES: Meter Queries / Complaints	TECHNICAL SERVICES: Meter Queries / Complaints	2	5	Technical Services
TECHNICAL SERVICES – STREET LIGHTS: Entire Street is Off	TECHNICAL SERVICES – STREET LIGHTS: Entire Street is Off	2	5	Technical Services
TECHNICAL SERVICES – STREET LIGHTS: Single Street Light is Off	TECHNICAL SERVICES – STREET LIGHTS: Single Street Light is Off	5,21	7	Technical Services
TECHNICAL SERVICES: Electricity: Reconnections After Payment is Made	TECHNICAL SERVICES: Reconnections After Payment is Made	1	7	Technical Services

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
TECHNICAL SERVICES: Electricity: New Connections Where Existing Infrastructure can be Used and After Payment is Made	TECHNICAL SERVICES: New Connections Where Existing Infrastructure can be Used and After Payment is Made	5	14	Technical Services
TECHNICAL SERVICES: Faulty Powerbox (Repair of Replacement)	TECHNICAL SERVICES: Faulty Powerbox (Repair of Replacement)	1	7	Technical Services
TECHNICAL SERVICES: Geyser Control	TECHNICAL SERVICES: Geyser Control	2	14	Technical Services
TECHNICAL SERVICES: Repair of fire hydrants	TECHNICAL SERVICES: Infrastructure Repair of fire hydrants	7	30	Technical Services
FINANCIAL SERVICES: Implementation of council resolution	FINANCIAL SERVICES: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30		Financial Services
FINANCIAL SERVICES: Electricity Blocked	FINANCIAL SERVICES: Electricity Blocked	4		Financial Services
FINANCIAL SERVICES: Water Blocked (Placed on Drip)	FINANCIAL SERVICES: Water Blocked (Placed on Drip)	4		Financial Services
FINANCIAL SERVICES: Prepaid Vendor Off	FINANCIAL SERVICES: Prepaid Vendor Off	4		Financial Services
FINANCIAL SERVICES: Account Enquiries	FINANCIAL SERVICES: Account Enquiries	10		Financial Services
FINANCIAL SERVICES: Financial enquiries	FINANCIAL SERVICES: Financial enquiries pertaining to all Departments within the municipality	20		Financial Services
FINANCIAL SERVICES: Social Assistance Applications	FINANCIAL SERVICES: Social Assistance Applications	60		Financial Services
TOWN PLANNING: Implementation of council resolution	TOWN PLANNING: Implementation and completion of council resolution to applicable Directors, Managers and personnel.	30		Town Planning
BUILDING CONTROL: Building Inspection Confirmation	BUILDING CONTROL: Building Inspection	3		Development Planning

Name	Service Description	Service Level days	New Proposed Service Level days	Directorate
BUILDING CONTROL: Builders Deposit Refund Application processed	BUILDING CONTROL: Builders Deposit	3		Development Planning
BUILDING CONTROL: On-site Queries	BUILDING CONTROL: On-site Queries	5		Development Planning
BUILDING CONTROL: Building Plan Application Progress	BUILDING CONTROL: Building Application Progress	5		Development Planning
TOWN PLANNING: Complaint: General	TOWN PLANNING: Complaint: General	5		Development Planning
BUILDING CONTROL: Building Plan Approval	BUILDING CONTROL: Building Plan Approval	30		Development Planning
TOWN PLANNING: Zoning Certificate	TOWN PLANNING: Zoning Certificate	10		Development Planning
TOWN PLANNING: Land Use/Scheme Regulation Queries	TOWN PLANNING: Land Use/Scheme Regulation Queries	5		Development Planning
TOWN PLANNING: Land Use Applications – Delegated Official	TOWN PLANNING: Land Use Applications	60		Development Planning
TOWN PLANNING: Land Use Applications – Tribunal	TOWN PLANNING: Land Use Applications	120		Development Planning
ENVIRONMENTAL: Air Pollution	TOWN PLANNING: Air Pollution	3		Development Planning

2.18 MUNICIPAL MANAGER'S QUALITY CERTIFICATE

HESSEQUA

Munisipaliteit / Municipality / U Masipala



Rig alle korrespondensie aan die Munisipale Bestuurder
Address all correspondence to the Municipal Manager

Tel: (028) 713 8000

Faks / Fax: 086 4015 118

Posbus / P.O. Box 29, RIVERSDAL(E), 6670

E-pos / E-mail: info@hessequa.gov.za

www.hessequa.gov.za

Van den Bergstraat

RIVERSDAL(E)

Verw. / Ref:

Navrae/Enquiries:

QUALITY CERTIFICATE

I, J Jacobs, the Municipal Manager of Hessequa Municipality, hereby certify that the 2020/2021 budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act (Act no. 56 of 2003), and regulations promulgated under the Act, and that the budget and supporting documents are consistent with the Integrated Development plan of the Municipality.

J Jacobs
Municipal Manager
Hessequa Municipality – WC042

Councillor Mr G Riddles
Executive Mayor
Hessequa Municipality – WC042

Signature: _____

Signature: _____

Date: 31 Maart 2020

Date: 31 Maart 2020

STREEKKANTORE / REGIONAL OFFICES

ALBERTINIA
Tel: (028) 713 7858

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